

INSURANCE REGULATORY AND DEVELOPMENT AUTHORITY (IRDA) Hyderabad

TENDER NOTICE

IRDA requests for Proposal from reputed IT firms / Organizations for the development and implementation of Integrated Grievances Management System (IGMS), maintenance and hosting the same. For details, please visit http://www.irdaindia.org/tenders.htm. Last date for receipt of application for bid is 28th April 2010 by 3.00 PM

INSURANCE REGULATORY AND DEVELOPMENT AUTHORITY 3RD FLOOR, PARISRAMA BHAVAN, BASHEER BAGH HYDERABAD 500 004 ANDHRA PRADESH



REQUESTS FOR PROPOSAL

IRDA requests for proposal from reputed IT firms / Organizations for the development and Implementation of Integrated Grievances Management System (IGMS), maintenance of the developed application and hosting.

S. No	Activity	Date	Stage
1	Issue of RFP	16-Apr-10	Phase-I
	Submission of Application for Bid (
2	Envelope-I)	28-Apr-10	Phase-I
	Announcement of shortlisted IT firms on		
3	website	29-Apr-10	Phase-I
4	Pre-bid Meeting	5-May-10	Phase-II
	Uploading of pre-bid Questions and		
6	Answers on the website	7-May-10	Phase-II
	Last date for submission of Technical Bid (
7	Envelope-II)	14-May-10	Phase-II
8	Opening of Technical Bids	17-May-10	Phase-II
9	Technical presentations	20-May-10	Phase-II
		21-May-10	Phase-II
	Announcement of Shortlisted IT firms on		
10	website	28-May-10	Phase-II
	Last date for submission of Financial Bids		
12	by Shortlisted firms	4-Jun-10	Phase-III
13	Date of Financial Bid opening	7-Jun-10	Phase-III
14	Selection of Vendor and Award of Contract	9-Jun-10	Phase-III

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REQUEST FOR PROPOSAL FOR THE DEVELOPMENT AND IMPLEMENTATION OF INTEGRATED GRIEVANCES MANAGEMENT SYSTEM

The Insurance Regulatory and Development Authority (IRDA) is a Regulatory Authority to protect the interests of the policyholders, to regulate, promote and ensure orderly growth of the insurance industry and for matters connected therewith or incidental thereto.

Insurance Regulatory and Development Authority has established **Consumer Affairs** Department to oversee compliance of Insurers with Protection of Policyholders' Interests Regulations and also to empower Consumers by educating them on Grievance redressal mechanisms. The Department facilitates an environment where the Insured avails himself of proper procedures and redressal mechanisms put in place by Insurers and the Regulations to address complaints and grievances of policyholders efficiently and with speed.

IRDA currently has a web-based system in place, but is accessible to IRDA authorized personnel only. As of now, there is no system for the policy holders at large to register and view their grievances online with IRDA. IRDA also desires to create and maintain a Central repository of all the complaints received by the Insurance Companies.

In order to have an effective monitoring mechanism, IRDA intends to create a new Integrated Grievance Management System (IGMS) through a reputed IT firm.

This tender is for Design, Development, Implementation and Maintenance of Integrated Grievances Management System (IGMS) hereinafter referred to as IGMS. The scope also includes hosting of the developed application.

IT firms having proven expertise in the following can quote for this tender:

- 1. Development and Implementation of Large web enabled applications
- 2. Web hosting

The tender document contains the following 2 volumes:

□ Volume 1: Request for Proposal (RFP)

□ Volume 2: IGMS Functional Requirement Specifications (FRS) Document

Bidders are advised to study the Tender Document carefully. Submission of the Bid shall be deemed to have been done after careful study and examination of all instructions, forms, terms and conditions, requirements, specifications etc. in the tender document with full understanding of its implications. Bids not complying with all the given clauses in this tender document are liable to be rejected. Failure to furnish all information required in the tender document will be at the bidder's risk and may result in the rejection of the bid.

The process of tendering would be as follows:

- (I) Applications for bid would be invited in the first phase
- (II) Technical bids from the short-listed applicants would be invited in the second phase
- (III) During the third phase of tendering, the financial bids would be invited from the short-listed technical bidders and suitable applicant would then be selected for award of the contract.
- 1. The last date of submission of 'application for bid' is 28th April 2010
- 2. At any time before the submission of proposal, the Authority may, for any reason, whether at its own initiative or in response to a clarification requested by the service provider, carry out amendment(s) to this RFP document. The amendment will be made available in our website (www.irdaindia.org) and will be binding on them. The Authority may at its discretion extend the deadline for the submission of proposals.
- The Authority has a process to shortlist the RFP responses and only the shortlisted parties would be required to make a presentation before the Technical Committee of the Authority.
- 4. A pre-bid meeting for the shortlisted will be convened at the Authority on 5th May 2010. The purpose of this meeting will be to clarify the requirements as envisaged

by the Authority and also to address the queries if any, of the bidders.

5. The functional and technical requirements of the proposed system have been

made available in this document in 'SECTION-F & G'. Any other available

information, to the extent possible, will be provided to the shortlisted bidders to

facilitate their Technical presentation.

6. The Authority reserves the right to accept or reject any application without

assigning any reason there for.

7. Applications/ Bids that are incomplete in any respect or those that are not

consistent with the requirements as specified in this document or those that do not

adhere to formats, wherever specified may be considered non-responsive and

may be liable for rejection and no further correspondence will be entertained with

such bidders.

8. Canvassing in any form would disqualify the applicant.

9. The Authority would select the suitable party for the execution of the work.

10. The selected Bidder is expected to commence the Assignment on the date

specified in the Work Order and expected to implement the same within 3 months

of receipt of work order.

/Sd-

(A.Giridhar)

Executive Director (Administration & IT)

SECTION -A

DEFINITIONS

These definitions shall be applicable for all sections of this document

Bidding Party:

Bidding Party shall mean IT firm capable of providing the required Services (Development, Implementation and Integrated Grievances Management System (IGMS) and providing hosting facilty. After the award of contract, the Bidding Party will be called as the Implementing Agency (IA) for IRDA with reference to the General Terms and Conditions specified in this document

IGMS

IGMS would mean a comprehensive Integrated Grievance Management System (IGMS) solution which has not only the ability to provide a centralized and online access to the policy holders but complete access and control to IRDA for monitoring the grievance redressal mechanism existing in the Insurance Sector.

IRDA/ IRDA management:

Specific to the context of the agreement clause, individuals shall be identified – during the preparation of the project charter- who would operate, monitor, agree and deliberate on the behalf of IRDA/ IRDA management

Purchaser

Insurance Regulatory and Development Authority, Hyderabad

Request for proposal

Request for proposal (RFP) is a written solicitation that conveys to the Bidder, requirements for services that the Purchaser intends to implement for the benefit of policy holders and monitoring the Grievances Mechanism existing in Insurance Industry

ABBREVIATIONS

Abbreviation	Detail
TAT	Turn Around Time
IGMS	Integrated Grievances Management System
UAT	User Acceptance Test
SRS	Systems Requirement Specifications
FRS	Functional Requirement Specifications
IA	Implementing Agency
BG	Bank Guarantee
RTI	Right to Information

SECTION-B

TERMS OF BIDDING

(1) Bidders are expected to examine all instructions, forms, terms, specifications, and other information in the bidding documents. Failure to furnish all information as required or to submit a Bid not substantially responsive to the bidding documents in every respect will be at the Bidders risk and may result in rejection of the Bid.

(2) Eligibility Criteria

The eligibility criteria are given as under:

S.No	Qualification criteria	Supporting Documents
1	The organisation must be a reputed Firm/Company incorporated in India with a standing of 10 years existence.	Copy of the Registration certificate issued by ROC
2	The organisation's annual turnover should not be less than Rs.50 Crores per annum from the IT Solutions and Consultancy Services during any of the last three years. A certificate to this effect from a Chartered Accountant, in original MUST be submitted.	Certificate from a Charted Accountant
3	The bidder must have successfully completed at least 3 web based application development assignments in the Insurance Sector / Regulatory Sector/ PSUs/ Government Sector in India in the last 3 years for value of over Rs 50 lakhs each.	Copy of the Completion Certificates from the respective Organizations A Statement containing the details of such implementations like Name of the firm, brief scope/description of the project, duration in months, from/to Team size, approximate cost of the project, client details (including the name and details of contact person)
4	Organization should have in-house development implementation and support team	Confirmation from the Bidder
5	The Bidder must be CMMi Level 5 or CMM Level 5 Certified	Copy of the Certificate
6	The Bidder should not have been blacklisted by any Central/State Government Organization or PSU for any corrupt and fraudulent practice	An Undertaking by the Authorized Signatory on the letter head of the Bidder

(3) Clarification on bidding documents

Bidders requiring any clarification on the Bidding Documents may send its clarifications by email at the Purchaser's mailing address <u>tender@irda.gov.in</u> The Purchaser will respond to the request for clarifications or modification of the bidding documents.

(4) Pre-bid conference

The shortlisted IT firm or his authorized representatives will be invited to attend prebid conference, which will take place at the address given below:

INSURANCE REGULATORY AND DEVELOPMENT AUTHORITY 3RD FLOOR, PARISRAMA BHAVAN, BASHEER BAGH HYDERABAD 500 004 ANDHRA PRADESH

The pre-bid conference for the shortlisted shall be held at the venue mentioned above on 5th May 2010. The purpose of the conference will be to clarify any issues regarding the Bidding Documents in general and the Scope of Work in particular. The Bidder is requested to submit questions in writing or by email (tender@irda.gov.in) to reach the Purchaser at the address indicated above, not later than 3rd May 2010. Any modifications of the Bidding Documents, which may become necessary as a result of the Pre-Bid Conference, shall be made by the Purchaser exclusively through an amendment/corrigendum .Non-attendance at the Pre-Bid Conference will not be a cause for disqualification of a Bidder. Any issues raised by the bidders after the pre-bid conference can be rejected at the discretion of IRDA

Any effort of the Bidder to influence the Purchaser in its decision in respect of evaluation of the Bid or award of the contract shall result in the rejection of the Bid and forfeiture of the Earnest money deposit (EMD). During the Bid preparation process, Bidders will focus their inquiries and communications, if any, to the authorized designated contact person of the Purchaser. The designated points of contact for all matters concerning this request for proposal is

Mr. Sanjay Verma

Senior Assistant Director(IT)

Insurance Regulatory and Development

Authority

5th floor, Parisram Bhavanam

Basher Bagh, Hyderabad - 500 004

Phone:91-40-23381184

mail:sanjay@irda.gov.in

Mr.A.R.Nithiyanantham

Joint Director (IT)

Insurance Regulatory and Development

Authority

5th floor, Parisram Bhavanam

Basher Bagh, Hyderabad – 500 004

Phone: 91-40-65500292

mail: nithya@irda.gov.in

(5) Preparation of Proposal

The Bidder must comply with the following instructions during preparation of Proposals:

- (i) The Bidder is expected to carefully examine all the instructions, guidelines, terms, condition, and formats of the RFP. The bidder should furnish all the necessary information as required by the RFP in the desired formats, as only the information received in the desired formats will be evaluated. Submission of a proposal not substantially responsive to all the requirements of the RFP shall be at Bidder"s own risk and may be liable for rejection.
- (ii). Any interlineations, erasures or over writings shall be valid only if they are initialed by the authorized person signing the Proposal.
- (iii) The Proposal shall be signed by the Bidder or duly authorized person(s) to bind the Bidder to the contract.
- (iv) In addition to the identification, the envelopes containing the Proposals shall mention the name and address of the Bidder to enable the proposal to be returned in the case it is declared late pursuant, and for matching purposes.
- (v) Proposals received by facsimile shall be treated as defective, invalid and rejected.
- (vi) No bidder is allowed to modify, substitute, or withdraw the Proposal after its submission

(6) Amendments to the RFP

At any time prior to the deadline for submission of bids, the Purchaser may, for any

reason, whether at its own initiative, or in response to a clarification requested by a

prospective Bidder, amend the bidding documents.

The amendment will be notified in the website of IRDA and will be binding on all

Bidders.

(7) Formats and submission of bids

The final bid document shall comprise a large envelope containing two envelopes

super-scribed as below:

Sealed envelope- I: Application for bid

Sealed envelope- II: Technical bid

Each of these bid envelopes, in addition to the documents as specified in the relevant

sections, shall carry a soft copy of the respective documents- in a CD.

(I) SEALED ENVELOPE -I

This envelope shall be superscribed as "Application for Bid for the development

and Implementation of IGMS, maintenance and hosting".

This envelope shall contain the following:-

a. Application for the development and implementation of IGMS (FORM-1.)

b. Eligibility information (FORM 2)

c. Copy of the registration Certificate issued by ROC

d. A certificate from a Charted Accountant on organisation's revenue during the

last 3 years (i.e. 2007-08, 2008-09 and 2009-10)

e. Completion certificates from bidder's customers (as per the point no(3) of

selection criteria) for at three such implementations (implemented in India

during last 3 years) similar to those being requested in this proposal

f. Copy of CMM Level 5 / CMMi Level 5 Certification

Insurance Regulatory and Development Authority

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g. An undertaking from the bidder that it has not been blacklisted by any Central/State Government Organization or PSU for any corrupt and fraudulent practice

(II) SEALED ENVELOPE -II

This envelope shall be super scribed as "Technical Bid for the development and Implementation of IGMS, maintenance and hosting". This envelope shall contain the following:-

FORM 3	ORGANISATION'S REFERENCES
FORM 4	PROFILE OF THE IT FIRM / IMPLEMENTING AGENCY
FORM 5	IMPLEMENTATION APPROACH
FORM 6	TEAM STRUCTURE
FORM 7	QUALITY ASSURANCE MECHANISM
FORM 8	COMPLIANCE WITH GENERAL TERMS AND CONDITIONS
FORM 9	HARDWARE SPECIFICATIONS
FORM 10	PROJECT APPROACH, WORK PLAN AND ILLUSTRATIVE CVS
FORM 11	PROJECT MANAGEMENT METHODOLOGY
EMD	Demand draft towards EMD

Apart from the above, the bidder shall furnish the information required as per the Section B - (18) (ii) of this document.

Please note, at this stage no price information should be provided in any of the envelopes. Also, the bidder should ensure that all the supporting documents requested against eligibility criteria are submitted along with the proposal.

(8) Submission of the proposals

The original and all copies of the bid, each consisting of the documents listed above, shall be signed by the Bidder or a person or persons duly authorized to bind the Bidder to the Contract.

The letter of authority should be on the letterhead of the Bidder and should be signed by a person competent and having the power of attorney to bind the Bidder.

The Bidders are advised to submit their Bids complete in all respect. Clarifications on the Bids may be sought by the Purchaser from the Bidders from time to time, if so desired by the Purchaser, at its sole discretion. The Purchaser reserves the right to itself to postpone and/or extend the date of receipt or to withdraw the Bid notice, without assigning any reason thereof, entirely at its discretion. In such an event, Bidders shall not be entitled to any compensation, in any form whatsoever.

(9) Deadlines for submission

Bids should be submitted as per the due dates specified in this document, at the following address. No bid document shall be entertained after the due date and time, under any circumstances. The Bidder(s) may submit their Bids by Registered Post / Courier or the Bid in Person, so as to reach the Authority by the time and date stipulated by the Authority.

THE EXECUTIVE DIRECTOR (ADMINISTRATION & IT)
INSURANCE REGULATORY AND DEVELOPMENT AUTHORITY
3RD FLOOR, PARISRAMA BHAVAN,
BASHEER BAGH HYDERABAD 500 004
ANDHRA PRADESH

The chronological events for the entire bidding process would be as follows:

S.No	Activity	Date	Stage
1	Issue of RFP	16-Apr-10	Phase-I
2	Submission of Application for Bid (Envelope-I)	23-Apr-10	Phase-I
3	Announcement of shortlisted IT firms on website	29-Apr-10	Phase-I
4	Pre-bid Meeting	5-May-10	Phase-II
6	Uploading of pre-bid Questions and Answers on the website	7-May-10	Phase-II
7	Last date for submission of Technical Bid (Envelope-II)	14-May-10	Phase-II
8	Opening of Technical Bids	17-May-10	Phase-II
9	Technical presentations	20-May-10	Phase-II
		21-May-10	Phase-II
10	Announcement of Shortlisted IT firms on website	28-May-10	Phase-II
12	Last date for submission of Financial Bids by Shortlisted firms	4-Jun-10	Phase-III
13	Date of Financial Bid opening	7-Jun-10	Phase-III
14	Selection of Vendor and Award of Contract	9-Jun-10	Phase-III

In the event of the specified date for submission of bids being declared a holiday for the Purchaser, the bids will be received up to the appointed time on next working day. Any bid received by the Purchaser after the bid submission deadline prescribed by the Purchaser will be rejected and returned unopened to the Bidder.

(10) Medium of Submission

Envelopes prepared as per the instructions above shall comprise the Application/ bid. In addition, the information in each envelope should be submitted in electronic format in a CD, kept in the envelope- sealed along with the hardcopies of the respective bid documents. All the Bid documents and CDs will be become the property of Purchaser.

(11) Bid evaluation process:

(a) Application for Bid:

The 'Applications for Bids' will be evaluated based on the 'Eligibility Criteria' stated in this document. Only those bidders who satisfy the 'eligibility criteria' will be shortlisted for further stages of bidding process.

(b) Technical Evaluation

All Technical Bids to the RFP would be evaluated on the technical criteria set below by assigning the relevant scoring on each of the technical parameters. Technical bids shall be opened and evaluated for acceptability of the techno-functional requirements, deviations and other technical suitability. The Bidders shall respond to the requirements as per the Forms and Data template requested in this document. The bidders will be required to present their proposal to the IRDA Technical Committee.

The technical evaluation would be carried out on the following parameters and associated weightages thereof are as given below

S.No	Evaluation Criteria	Weightage	Source
1	Bidder's responsiveness and understanding of requirements	10	Technical Bid /Presentation
2	Bidder/ firm's background & Financials	15	Form-4
3	Previous Experience of similar nature and record of accomplishment based on competency & expertise requirements specified in this RFP.	8	Form-3
4	Proposed approach and methodology	8	Form-5
5	Solution Architecture of the proposed system	8	Technical Bid /Presentation
6	Team Structure	5	Form-6
7	Level of compliance with contractual terms	9	Form-8
8	Proposed Hosting Arrangement	10	Presentation
9	Quality assurance Mechanism	7	Form-7
10	Technical presentation	20	
	TOTAL	100	

Each of these data fields (information category defined above) have been detailed out with their specific metrics, their scoring methodology and specific information, as given in their respective forms. The score against each of these information categories shall be calculated as below:

Score on a data field = Total score achieved/ Maximum score achievable * Weightage of the respective data field

No score shall be awarded against any forms, items and data fields where the relevant information is not provided.

(12) Technical score

Total score of the each bidding party shall be determined based on their total technical score. A **minimum score of 75%** shall be required to qualify for the Price Bid evaluation.

IRDA may choose to invite the bidders to discuss and clarify their technical proposal. Any change in the proposal, however, shall not be permissible after the bid submission.

IRDA reserves the right to accept or reject any bid or to annul the bidding process and reject all bids at any time prior to the award of contract, without thereby incurring any liability to the affected bidders; without giving any reasons whatsoever

(13) Vendor shortlist and next steps

All the IT firms who submitted the Technical Bids shall be required to make presentation to the Technical Committee. Only the IT firms short listed through Technical Evaluation shall be required to submit the price bids as per the timelines specified at the time of shortlist. Specific details of price bid evaluation shall be provided along with the price bid format-shall be made available to the vendors shortlisted after the technical presentations.

Subsequent to the price bid evaluation, the successful vendor shall be issued a letter of intent as per specified timelines. The implementer shall furnish the performance guarantee as per the attached format within two weeks of the receipt of the letter of intent.

The final work-order/ contract shall be issued to the successful bidder within one week of receipt of the relevant documents.

(14) Language of bid

The bid prepared by the Bidder and all correspondence and documents related to the bid exchanged by the Bidder and the Purchaser shall be written in English language. Any printed literature furnished by the Bidder may be written in another language, as long as such literature is accompanied by a translation of its pertinent passages in English language, in which case, for purposes of interpretation of the bid, the translation in English shall govern.

(15) Bid scope

Bidders shall submit their technical proposal for the entire Services on a "single responsibility" basis such that the proposal covers all the Bidders obligations mentioned in or to be reasonably inferred from the bidding documents in respect of providing the product / services. This includes all requirements under the Bidders responsibilities for successful completion of the IGMS implementation assignment as per scope of work and, where so required by the bidding documents, the acquisition of all permits, approvals and licenses etc.; and such other items and services as may be specified in the bidding documents, all in accordance with the requirements of the General Conditions of Contract and the Forms and Data templates

(16)Earnest money deposit (EMD)

The Technical bids should be submitted along with an EMD of Rs. 5,00,000/- (Rupees Five Lakh Only). Those bids without this EMD will be summarily rejected. The Demand Draft/ Banker"s Cheque/ Pay Order of Scheduled or Nationalized Banks should be drawn in favour of "Insurance Regulatory and Development Authority" Payable at Hyderabad. The EMD of those IT firms that are rejected during the technical evaluation stage will be returned within one month from the date of the decision. The EMD of the remaining unsuccessful companies will be returned after 45 days from the date of signing the agreement and the EMD of the successful bidder will be released after the bidder signs the final agreement and furnishes the Performance Bank Guarantee (BG).

The earnest money deposit (EMD) may be forfeited:

- If the bidder withdraws its bid during the period of bid validity specified by the Bidder in the Bid Form
- 2. If the bidder does not accept the correction of its Bid
- In the case of a successful bidder, if the bidder fails within the specified time limit to sign the Contract Agreement, or to furnish the required performance guarantee
- 4. If the bidder fails to produce sufficient proof for the information provided as part of response of technical bid evaluation as given in Section K. Form 2

(17) Bid validity

The Purchaser shall invite the Price Bid, not later than 90 days of the release of the shortlist from the technical evaluation process. The price bid shall remain valid for not more than 90 days after the submission of the price bid.

In exceptional circumstances, the Purchaser may solicit the Bidders' consent to an extension of the bid validity period. The request and responses thereto shall be made in writing or by email. If a Bidder accepts to prolong the period of validity and the validity of Demand draft does not cover the extended period, the bidder shall submit a revised EMD draft with validity period suitably extended. A Bidder may refuse the request without forfeiting its earnest money deposit (EMD). A Bidder granting the request will not be required nor permitted to modify its technical bid.

The bidder is not allowed to withdraw or modify its technical bid, once submitted.

(18) Cost of bidding

The Bidder shall bear all costs associated with the preparation and submission of the technical and the price bid and Purchaser will be no case be responsible or liable for these costs, regardless of the conduct or outcome of the bidding process. Only those Bids, which are received prior to the due date, time, and in the format prescribed for receipt of Bids, will be considered. Email / Telephonic/ Fax Bids shall be rejected.

(19) (I) FORMAT OF APPLICATION FOR BID

The application for bid should contain the following documents:

Form – I	Application for Bid
Form – II	Eligibility Information
	ized Signatory on the letter head of the cklisted by any Central/State Government rupt and fraudulent practice

(18) (ii) FORMAT FOR TECHNICAL PROPOSAL

The bidder should submit the TECHNICAL PROPOSAL separately as per the format given below

FORM 3	ORGANISATION'S REFERENCES
FORM 4	PROFILE OF THE IT FIRM / IMPLEMENTING AGENCY
FORM 5	IMPLEMENTATION APPROACH
FORM 6	TEAM STRUCTURE
FORM 7	QUALITY ASSURANCE MECHANISM
	COMPLIANCE WITH GENERAL TERMS AND
FORM 8	CONDITIONS
FORM 9	HARDWARE SPECIFICATIONS
	PROJECT APPROACH, WORK PLAN AND
FORM 10	ILLUSTRATIVE CVS
FORM 11	PROJECT MANAGEMENT METHODOLOGY
EMD	Demand draft for EMD

Apart from the above, the bidder shall also provide information about the following:

1. Proposed solution:

- a) Overview
- b) Proposed Solution Architecture
- c) Technical features

2. A Complete Project Management Methodology including the following:

- a) Responsibilities of the Service provider
- b) Project planning

- c) Project Monitoring and Control
- d) Change Management

3. Deliverables and acceptances (The definition of deliverables by the Service Provider must be quantified as much as possible)

- a) IRDA responsibilities
- b) Service provider deliverables.
- c) Delivery and Acceptance methodology

Note:

Any deviations must be specifically defined by the Service Provider in its proposal, which if successful, shall become part of the agreement. Such deviations shall not be in conflict with the basic nature of Functional / Technical requirements of this Solicitation. IRDA, however, reserves the right to ask for clarifications or reject the proposed change or the entire technical proposal, if found in complete dissonance with the scope of work mentioned in the RFP.

It is assumed that Bidders shall have read all relevant sections of the request for technical proposal to ascertain the full scope of the requirements associated with each item.

If Bidders are unclear or uncertain as to the scope of any item, they shall seek clarification in accordance with the Bidding process in the Bidding Documents prior to submitting their bid.

The resources required from IRDA for the Study, Design, Development, Customization, Integration, Testing, Training, Implementation, Maintenance and Support shall be indicated by the bidder in the Technical proposal. This will form the basis of the final team that will be assembled by IRDA to support the implementation.

(20) DISQUALIFICATIONS

The IRDA may at its sole discretion and at any time during the evaluation of Proposal, disqualify any Bidder, if the Bidder has:

- (a) Made misleading or false representations in the forms, statements and attachments submitted in proof of the eligibility requirements;
- (b) Exhibited a record of poor performance such as abandoning works, not properly completing the contractual obligations, inordinately delaying completion or financial failures, etc. in any project in the preceding three years;
- (c) Submitted a proposal that is not accompanied by required documentation or is nonresponsive;
- (d) Failed to provide clarifications related thereto, when sought;
- (e) Submitted more than one Proposal;
- (f) Declared ineligible by the Government of India/State/UT Government for corrupt and fraudulent practices or blacklisted.
- (g) Submitted a proposal with price adjustment/variation provision.

SECTION - C

OVERVIEW OF IRDA

The Insurance Regulatory and Development Authority (IRDA) was setup as a regulatory body to protect the interests of policy holders in Insurance Industry and to regulate, promote and ensure orderly and healthy growth of Insurance Market. IRDA's primary activities, in addition to the objectives stated above, comprise of regulating insurance intermediaries, market conduct, and development of Insurance Industry. IRDA is based at Hyderabad and has a regional office at Delhi. Please refer our website www.irdaindia.org for more information.

IRDA intends to develop a comprehensive Integrated Grievance Management System (IGMS) solution which has not only the ability to provide a centralized and online access to the policy holder but complete access and control to IRDA for monitoring the grievance redressal procedure. The proposed IGMS would be able to solve the current issues being faced by IRDA. The proposed IGMS will have the ability to classify different complaint types based on pre-defined rules. The proposed system should be able to assign, store and track unique complaint IDs and also enable intimation to various stakeholders as required within the defined workflow. The proposed system should allow definition of target TATs and measure the actual TATs on all complaints. The system should facilitate setting up of alerts for pending tasks nearing the committed turnaround time. The system should be able to define the escalation matrix and workflow based on user defined parameters. The system should automatically trigger activities at appropriate time through rule based workflows.

Insurers should be able to upload complaints data for periodic synchronization of their complaints database with IGMS of IRDA. The proposed system should be capable of reporting on all complaint/query criteria like ageing, status, classifications defined by IRDA etc.

II) IRDA'S CURRENT IT SETUP

Particulars	Head Office	Delhi Office
Servers		
Desktops	300	10
Network	Peer to Peer connectivity via switches & CAT 5 cables, 300 nodes in LAN, Internet Connectivity & E-Mail via VPN/Broadband	Peer to Peer connectivity via switches & CAT 5 cables, 10 nodes in LAN, Internet Connectivity & E-Mail via Broadband
Software /Packages	Windows XP/Vista/2000 Server/2003 Server Oracle Database Server 9i with IDS, Microsoft Office XP/2007 Professional with FrontPage	Windows XP/Vista
Application Packages	Tally, Payroll Pro, Receipt and Inward System, ATI database, Grievances Management System, INTRANET, website	

SECTION - D

PROJECT BACKROUND

CURRENT SYSTEM

The Consumer affairs department currently has an internal application (developed in .Net under SQL-2000 environment) for its day-to-day activities. The applications facilitate the department to generate acknowledgments, forwarding letters, reminders to the insures and closure of complaints. The application also facilities the department to generate various MIS reports required by the Management. However, the current application serves only to the limited purpose of monitoring the Grievances Received at IRDA and the usage is limited only to the Authorized Users.

Limitations with the Existing System

- The consumer affairs department receives around 5000 Grievances in a year where as the Industry (Insurers Companies) receives around 2, 00,000 lakhs complaints. With the current information available, the department is able to monitor grievances received by the Industry only at the aggregate level.
- 2. The Policy holder protection Regulation and the Grievance Rules prescribes certain time limits for resolving the Grievances received by the Insurance Companies. The current operational system does not facilitate the department to monitor these TATs prescribed in the regulations/rules.
- 3. The existing system does not facilitate the department to verify whether the Complainant has already approached the Insurance Company or not.
- 4. Currently, there is no facility for the policy holder to escalate their Grievances Online
- 5. There is no central repository of complaints at IRDA to study the pattern of Complaints received and to generate Various Analysis reports for taking remedial actions.

Other shortcomings in the current scenario

- 6. Lack of one point source for consolidated grievances filed data with various Entities at IRDA
- 7. Lack of real time status of complaints at any given time or at a central location
- 8. Lack of online visibility to Policy Holders with respect to progress of their registered complaints
- 9. Lack of Tracking for complaint resolve status with IRDA towards Entities, which may not comply with the prescribed SLA
- 10. Lack of any system for IRDA to monitor and control on the complaints registered with Entities
- 11. Lack of MIS on grievances handling performance to IRDA with respect to Entities, category of frequent complaints registered
- 12. Lack of one window grievance escalation facility for policy holders

SECTION - E

PROPOSED SYSTEM

The **Purpose** of the proposed Integrated Grievance Management System (IGMS) is:

IGMS is to provide a standard platform to all insurers to resolve policyholders' grievances and to provide IRDA with a tool to monitor the effectiveness of the grievance redressal system of insurers.

OBJECTIVES OF THE PROPOSED SYSTEM

The Objectives of the proposed Integrated Grievance Management System (IGMS) are:

- ❖ To provide a gateway to policyholders to register and track their grievances with Insurers with a facility to escalate to IRDA.
- To facilitate IRDA to have access, monitor and track details of all grievances lodged with all Insurers, along with their disposal status.

The **Scope** of the proposed Integrated Grievance Management System (IGMS) is:

- Set up industry wide uniform standards for grievance redressal
- Mirroring the complaints database of the Insurers to the IRDA portal
- Provide MIS reports to IRDA in all aspects of grievance redressal
- Provide advice to policyholders regarding referring their complaints to the Ombudsman
- To provide a simple ,easy to use platform to policyholders to lodge Complaints against brokers and insurers
- ❖ The proposed system should eliminate duplication of complaints

- ❖ IRDA should be able to do the following analysis
- Generate various Analysis reports (Claims repudiated at 1st Instance and subsequently paid, claims settled and repudiated claims, aging of claims and exception reports)
- System should generate Exception Reports for prompt follow-up
- · Ageing of complaints should be clearly brought out
- Feedback on Channel through which Policy sold
- 'Alerts' at various levels of access
- · Generate Certain statistics and make available for public to view

SECTION - F

FUNCTIONAL REQUIREMENTS

The proposed system envisages meeting the requirements of Consumer Affairs department in the following areas:

The minimum functional expectation from the proposed solution is outlined in this section. The list is only indicative and is aimed at providing a broad overview of the type of activities being undertaken within IRDA. The implementation partner of IRDA will need to provide an exhaustive list of functionalities that IRDA should adopt within the organization to attain its strategic and operational goals. The bidder is expected to respond to the highlighted functional requirements outlined in the section

Functional Requirements:

Sr. No.	Module	Requirement Description
1		The system should make available, the entire data of all the complaints and the status of the complaints at any given time to IRDA
1		The system should facilitate Insurance Companies, Brokers, and TPA's to report
2		all the complaints received and processed by them The system should facilitate the policyholder / Prospective policy holder / General Public to file complaints against any insurer / intermediary / unregistered entities.
3	IGMS Purpose, Objectives and Scope	The system should allow policy holders to view and escalate the complaint to IRDA based on defined compliance rules
4		The system should ensure timely resolution of the complaints by allowing defining turnaround time (TAT) for different complaint types
		The system should allow IRDA to analyze the complaints with the help of ready to use MIS reports, based on ageing combinations of: Complaint Category, Entity wise details, Policy Holder (Individual or *Groups)
5		
		IGMS should address the following shortcomings:
6	Background (Shortcomings in the	Lack of one point source for consolidated grievances filed data with various Entities at IRDA
7	System)	Lack of real time status of complaints at any given time or at a central location

8		Lack of online visibility to Policy Holders with respect to progress of their registered complaints
9		Lack of Tracking for complaint resolve status with IRDA towards Entities, which may not comply with the prescribed SLA
10		Lack of any system for IRDA to monitor and control on the complaints registered with Entities
11		Lack of MIS on grievances handling performance to IRDA with respect to Entities, category of frequent complaints registered
12		Lack of one window grievance escalation facility for policy holders
13	Functional Architecture	The IRDA grievance system should act as a centralized database system for all the grievances in the insurance sector. IGMS should accept the input in the following scenarios
14		Policy Holder lodges the complaint directly into the portal, which is downloaded by the entities for further processing.
		Policy Holder lodges the complaint to IRDA that is subsequently entered by IRDA into the portal and then downloaded by the entities.
15		
16		Policy Holder lodging a complaint to the Entities which is uploaded to the IRDA IGMS on daily basis / transferred to IRDA IGMS on a real-time basis
17		Policy Holder escalates complaint through IRDA Grievance Cell via e-mail, fax, letter, call etc will be uploaded to the IRDA IGMS
18		Policy Holder visits IRDA IGMS to track the complaint Status

19	Functional Architecture (IRDA Token Number	The IRDA Token number should be generated for all the complaints at every entry point.
	Generation)	The token number for complaints should be of the format MM-YY- <running number="" serial="">. The running serial number should be reset every month. This will ensure that the token number is always unique. Example of the token number is as follows: - MM-YY-233675</running>
20		
	Complaint Registration	The system should allow lodging complaint against registered entities, against unregistered or unlicensed entities and against IRDA
21		
22	Escalation	The system should allow the policy holder to escalate the complaint to IRDA
	User Profiles	The system should allow the policyholder to - 1. Lodge complaints 2. Check status of complaints
23		3. Escalate complaints
		The system should allow the entities to-
		1. Receive complaints
		Process complaints Upload complaints
		Action on escalated complaints
24		5. MIS reports (Insurer v/s Industry)
		The system should allow the IRDA Grievance cell to-
		Monitor escalated complaints
		Receive complaints against companies not listed with IRDA
		3. Analysis on the grievance registered for each insurer
		4. Analysis of grievance management of the insurance industry5. Analysis of grievance by geography, and classes of grievances
		6. View grievance status and details
25		

	Modules in IGMS	Insurers' / Brokers' Dashboard will include following features:
		Grievance input form
		2. To upload grievances to IGMS portal
		3. To view and update status and comments of grievances against them
		4. To view IRDA's comments on grievances against them
26		5. MIS Reports
		IRDA's Dashboard will include following features:
		1. To view grievances entered directly through the portal against insurer
		and IRDA.
		2. To view grievances uploaded / mirrored from the insurer / broker's
		database.
		To escalate the grievances
		To view and update status and comments of grievances
		5. To be able to track and monitor the grievance handling by insurance
		companies
27		6. Detailed MIS Reports
	_	Policyholders and Others (Agents, TPA, Surveyors, Consumer
		Organizations)
		Access to Grievance input form
		Access to view status of complaints
28		·
	Grievance Resolution	The status of the complaint should be OPEN when the complaint is entered into
29	Workflow	the portal
	1	The system should change the status of the complaint to PENDING when the
30		entity accepts the complaint.
	1	The system should change the status of the complaint to REJECTED when the
31		entity rejects the complaint
	1	The system should change the status of the complaint to RESOLVED when the
32		entity resolves the complaint
	1	The system should change the status of the complaint to ESCALATED when the
		complaint is escalated manually or automatically.
33		

1		The system should allow the entity to either accept the ESCALATED complaint
34		or send the complaint for closure
		The system should change the status to CLOSED when the request for closure
35		is accepted by IRDA
		The system should change the status to REOPEN when the ESCALATED
36		complaint is accepted by the entity
37		The system should allow the complaint in the REOPEN state to be changed to RESOLVED
		The system should change the status of the complaints in the RESOLVED or
		REJECTED state to CLOSED state if no action is taken on it for a stipulated
38		time.
	Enter complaint directly	The system should allow policyholders to enter the complaints directly into the
39	into Portal	portal.
		The system should allow policyholder to lodge a complaint against Insurance
40		company (TPA, Surveyor and Agent) and Broker.
		It should capture the following details:- Policy Details, User details and complaint
41		details.
40		It should validate the surveyor code against the surveyor database, incase the
42		complaint is against a surveyor
43		It should validate the agent code against the agency licensing portal, incase the complaint is against an agent
		The system should generate IRDA token number on successful submission of
44		the complaint
		Mail should be sent to policy holder, insurance company and IRDA grievance
45		cell
		The system should provide an interface to the insurance company to download
46		the complaints
	Send complaint to	The system should allow IRDA call center to login to the portal and lodge a
	IRDA Grievance Cell	complaint on behalf of the policyholder.
		The system should allows various entities like consumer organizations, various
47		call centers setup by Government of India

48	Send (upload) complaint to IRDA	The system should provide 3 options to the entities to send or upload complaints to the IRDA IGMS i.e. through Bulk Upload, Single Update and through API/Connector/Webservices
49		The system should allow entities to login to the portal and upload the complaints through a file.
		The system should validate the file on the following parameters: - a. The file format should be validated b. Internal Reference Number should exist c. Surveyor Code and Agent code validation if the complaint is against the
		surveyor or agent.
50		d. Complaints with the REJECTED status should be uploaded with rejection reason
51		The system should generate a return file containing the IRDA Token Number for successful records and Rejection code/reason for unsuccessful records
52		The system should allow flow of complaints from the entity internal system to IRDA IGMS through API/Connector/Web Services
53		The system should allow policy holder to enter the complaint through a single form based entry
54		The system should communicate the IRDA Token number and Internal Reference number to the policy holder
55	Update Complaint	The system should allow the policyholder to update the complaint and change the status to OPEN, REJECTED, RESOLVED or ON-HOLD.
56		The system should allow the entity to update the status on the portal either through single update, bulk upload or API/Connector
57		During Bulk upload, the system should check if IRDA Token Number is provided in the file for each record

58		For single update, the system should allow searching of complaint on the basis of IRDA Token Number and update to be done for a single record at a time
59		If connector available and if any update is made, the system should allow flow of complaints from the entity internal system to IRDA IGMS.
60	Complaints against Unregistered Entities	The system should provide an interface to complaint against unregistered entities.
61		It should capture the details like - User details, company against whom the complaint is lodged and complaint details.
62		On successful submission, IRDA Token Number should be generated.
63		The status of the complaint should be UNREGISTERED
64		The company should get saved into the master of unregistered or unlicensed companies
65		The system should communicate the IRDA Token number to the policy holder and to the IRDA user who is entitled to receive complaints against unregistered companies
66	Complaints against IRDA	The system should allow policy holder to complaint against IRDA
67		It should capture the details like - User details and complaint details.
68		On successful submission, IRDA Token Number should be generated.
69		The status of the complaint should be OPEN
70		The system should send a mail to the policy holder and to IRDA user entitled to receive the mail
71		It should allow IRDA user to login to the portal and update the status to REJECTED or RESOLVED
72		On change of status, the system should notify the policy holder

	Manual Escalation of Complaint to IRDA	The system should allow the policyholder to search for the complaint on the portal on the basis of IRDA Token Number or policy number and entity name.
73	Complaint to INDA	portal of the basis of INDA Toker Number of policy number and entity name.
74		It should allow the policyholder to escalate the REJECTED and RESOLVED complaints.
75		Escalation should be allowed if the update date is more than the defined number of days in the master.
76		On escalation, the system should send the complaint to the escalation engine.
77	Escalation of complaint by System (Auto	The system should have an auto-escalation process, which would run on a scheduled basis.
	Escalation)	The auto-escalation process should search for complaints with OPEN status with update date of the complaint more than the number of days defined in the master and send the complaints to the escalation engine.
78		
79	Escalation by IRDA	The system should allow the IRDA grievance cell to escalate the complaints from the policyholders from the ministry of finance or any other influential authority.
80		The system should mark the status of the complaints escalated by IRDA as IRDA ESCALATED and mark the complaint as HIGH priority complaint.
81	Escalation Engine	The system should identify the product user defined in the master on the basis of entity, product type and functional area. This user should be set as the action user.
82		The system should send a mail to the product user giving details of the complaint
83		The status of the complaint should be changed to ESCALATED
84	Escalation Process when company exists but complaint doesn't	The system should allow the policyholder to escalate the complaint by entering the details of the complaint when the complaint is not found on the portal.
85	exist	The status of the complaint should be set to ESCALATED
86		The system will mark the complaint for download

87		The system should send an email to Entity user, IRDA user specified in the master to receive the first level of complaints and the policy holder
88		The system should allow the entity to download such complaints
89	Action on Escalation	The system should allow the action user to login to the portal and view the escalated complaints
90		The action user should be allowed to either accept the escalated complaint or request for closure of the complaint to IRDA
91		The system should change the status of the complaint to REOPEN when the complaint it is accepted by the action user
92		The system should send the complaint to the IRDA product user if the complaint is sent for closure.
93	Closure Approval by IRDA	The system should allow the IRDA user to either accept or reject the request sent for closure.
94		If the request is rejected, the complaint status should remain escalated. If the request is accepted, the complaint status should change to CLOSED.
95		The system should send notification to policy holder regarding closure of the complaint
96	SLA Engine	The system should run an automated process, which would search for the complaints in the following state: ESCALATED, REOPEN, and IRDA ESCALATED.
		The system should identify the complaint level of each complaint, on the basis of the Entity, product type, functional area and complaint type. Each complaint level should have number of days associated with it to act on the complaint in the master setup.
97		

98		If the complaint status has remained in the current state for more number of days than the number of days defined in the SLA master, the system should notify the users defined in the SLA master.
99	Check Status and View Details	The system should allow the policyholder to search for the complaint on the portal on the basis of IRDA Token Number and policy number.
100		The system should display the details of the complaint along with the history of the complaint. For this purpose, the system should maintain an audit trail.
101	Complaint Closure	The system should allow IRDA and entities to close the complaint with status RESOLVED or REJECTED.
102		The system should allow change of status to CLOSED only if the complaint is in its current state for more than the defined period.
103		The system should allow IRDA grievance cell to mark the closed complaints as justified or not justified. All such complaints should be moved into the archive database.
104		The system should allow the policyholder to search for the complaint in both the live transactional database as well as the archival database.
105		On closure, system should send notification to policyholder and the entity.

	Reports to IRDA	The system should have the facility to generate the following reports:-
106		 Classification of complaints as per the Entity Classification of complaints as per the complaint status Classification of complaints as per the product and functional area Complaint Details Average Resolving Rate Average Response Rate Repeat Complainants Analysis of complaints, which get Auto Escalated Complaints against unregistered entities Generate ad-hoc query / reports based on the user defined parameters All reports should generated in html, excel and .pdf formats.
	Reports for Entities	The system should have the facility to generate all the reports, which are available to IRDA in addition to a comparison between the firm and industry.
107		
400	Configuration Management	The system should have a facility to set up the following masters:- 1. Insurance Company Master 2. TPA Master 3. Surveyor Master 4. Product Type Master 5. Functional Type Master 6. Complaint Type Master 7. Complaint Rejection Master 8. User Master
108	0 6	The content of all all and a continuous continuous and a
109	Configuration Management	The system should allow configuring various parameters such as:- 1. Set Escalation Days 2. Defining Complaint Level 3. Complaint Closure Settings 4. Set Service Level Agreements (SLAs)
109		

110	Compliance Recommendations	If the complaints are not found on the portal, the system should track and action should be taken against the Insurer for such omissions.
110		
111		The system should allow removal of flag for complaints which are already downloaded by the entities
112		The system should make sure that all the online notifications sent to the policy holder and should have the IRDA Token Number and Insurer's Internal Reference Number
113	Mandatory Requirements	The system should allow integration of the current Grievance management system by transferring the data to IRDA IGMS.
114		The system should support multi-lingual content. The portal should be available in 2 languages in English and Hindi.

Other functional requirements:

S.No	Functional requirements	
116	Supports Creation of new classification by Departments	
117	Supports generation of pre-defined and query based MIS reporting.	
118	Allows to track/maintain history of a complainant	
119	Online raising / Escalation of Complaints	
120	Auto-calculation / Manual escalation of Complaints	
121	On-line validation for existing complaints	
122	Maintain list of classifications, TATs and disposal status.	
123	Online checking , query handling and notification of status	
124	Facility to generate complaint details based on TATs	
125	Auto-calculation and tracking of Complaints	

126	Maintain complete Complaint history of each complainant
127	Provide automated dispatch of complaints to all Insurers having email ids and print for those that do not have email ids
128	Generate report of statutory obligations details based on Insurers
129	Facility to Monitor Grievances processes end-to-end
130	Ability to search details by any parameters
131	Ability to generate age wise analysis of Grievances etc.
132	Ability to auto mail the Complaint details to the party
133	Automatic generation of the opening and closing entries.
134	Ability to import/export data from/to the other external systems.
135	Separate administration module for managing the secured logins

The following are the certain technical requirements expected from the proposed system.

S.No	Function
1	Proposed solution should be web-based solution. All components of the package should be accessible using standard Web-Browser without any need for extra application client software.
2	The system should be designed in manner that operational data is not lost in case of any failure of equipment or communication network.
3	The proposed solution should have necessary security and audit trail features
4	The configuration of the servers should be robust and capable of handling the load.
5	Implementing agency should conduct direct knowledge transfer through contact sessions that are held at IRDA once a month for the first 6 months

(ii) HOSTING ARRANGEMENTS

The organization can either have its own infrastructure facilities or arrangements with any third party Internet Data Center (IDC) service provider, for hosting the developed application. In case of hosting arrangement with third party service provider, the official agreement contract should be submitted. The hosting arrangements shall meet the following criteria

- 1. The service provider will provide India based web server hosting facility with state of the art hardware with 24 X 7 monitoring.
- 2. The configuration of the servers should be robust and capable of handling the load.
- 3. The Internet Data Center should have been classified as Tier-3 and above.
- 4. The server should have adequate storage capacity, configuration, speed, internet bandwidth and should have been directly connected to ISP's backbone providing adequate bandwidth and reliability with multiple links.
- 5. Security: The following should be in place in the Internet Data Center

- i. Firewall
- ii. IDS
- iii. IPS
- iv. Antivirus and Anti spamming services
- v. Regular Security Audits.
- 6. Service provider should have experienced server support team for server management.
- 7. The data center should have ISO-20001 & 270001 certifications or equivalent.

Responsibilities of the implanting agency during hosting

The Service Provider shall provide for the following end-to-end services on the hosting and support:

- a. Providing sustainable Infrastructure Facilities (as per infrastructure requirement finalized)
- b. Ensure that it has experienced and qualified personnel to handle emergencies and manage the web server efficiently.
- c. Ensure that all the software loaded / installed on the web server is licensed and legal.
- d. Physical rack space and equipments" hardware and networking equipments" for hosting IGMS portal.
- e. Ensure connectivity to the Internet with unlimited data transfer.
- f. Providing adequate web server space for the IGMS portal
- g. Providing services for 24x7 monitoring of the IGMS portal infrastructure.
- h. Assuring uptime above 99.8% (calculated on a quarterly basis)
- i. Replying to any problem on the IDC setup within 15 mins and resolution time not exceeding 4 hrs and if the problem is not rectifiable the Implementing agency shall provide replacement of equivalent server and network equipment and make it ready for operation within 4 hours. The recovery time objective is 4 hours.
- j. Providing unlimited Data transfer by default.
- Providing reports on server and network performance, bandwidth utilization, health status as and when required by IRDA.

- I. Providing services for backups as per the following
 - Daily incremental backup
 - Weekly full backup
 - Data replication to DR site.
 - Weekly off site backup
 - Backup in External media (Tape Drive)
- m. Monitoring of entire IT infrastructure and of link management.
- n. Fault and configuration management
- o. Confirm that IRDA will be provided access to generate monthly data transfer, current space utilization summary and detailed reports from portal server.
- p. Provide state of art security for complete protection of portal data and software against virus, hacking, intrusion and any other threats that affects the portal.
- q. In case of any maintenance activity to be performed on the web server, the implementing agency will provide 48 hours advance notice to IRDA indicating the approximate down time of the web server. The maintenance will be carried out during non-working hours with down time not exceeding 4 Hrs at any given time.

(iii) General technical requirements

- a. The solution architecture shall be based on Open Industry standards and Protocol.
- b. The solution shall provide an application architecture that is integrated using a middleware technology.
- c. The source code of customization shall be open for modification.

(iv) Integration

- a. The solution shall provide all the relevant leading technology (e.g. XML, Flat file, messaging etc.) to meet the integration requirements.
- b. The solution shall maintain integration logs that confirm the success or otherwise of the interface, complete with control totals etc.

(v) Sizing and scalability

- a. The initial configuration recommended should have capability of handling transactions for a period of 5 years.
- b. he solution should support minimum of 500 users

(vi) Performance criteria

IRDA would expect the following performance level of the IGMS solution at the end of hand holding period.

User Activity	Direct Connect Users	
	90%	All
Menu Navigation - Displaying the appropriate menu	< 2 sec	< 5 sec
as per the defined user role and profile		
Screen Opening - Display of the selected data entry	< 5 sec	< 9 sec
screen from the menu		
Field Navigation - Navigation between different data	< 1 sec	< 3 sec
entry fields in the Screen		
Look up response - Display of items from a Drop	< 8 sec	< 10 sec
down list, List of Values, etc		
Screen Navigation – Navigation between different data	< 8 sec	< 11 sec
entry screens (from one to another)		
Transaction Commit – Transaction save after	< 10 sec	< 15 sec
completing the data entry		
Query retrieval – Online query entered by the user		
Simple query	< 7 sec	< 12 sec
Medium Complexity query	< 8 sec	< 12 sec
High Complexity query	< 15 sec	< 20 sec
Reports response – Report fired by the user from the		
Report Generator		
Simple Report	< 7 sec	< 10 sec
Medium Complexity report	< 30 sec	< 50 sec

Overall, post stabilization, the solution shall ensure full availability not less than 99% of the monthly time and not more than 8 hours of maintenance time in one stretch. The IT infrastructure and networking requirements specified during the hardware sizing may be derived from these performance requirements.

(vii) User access, security and backup

a. The implementer shall implement appropriate security architecture covering authentication and authorization services

- b. The solution shall base its application security on industry open standards so that it adheres to all security, confidentiality and privacy policies and applicable laws on a global basis
- c. All application components of the solution shall be accessible through a Single Sign-on through encrypted password. It should support individual access profiles for each user activity and should prevent users from accessing the solution beyond the level of their designated security access.
- d. The solution shall have the capability to define security authorization control to the Solution through the job roles defined in the organizational structure. It shall provide the capability to define user groups and group level access control to individual or groups of applications as per the organizational structure
- e. The solution shall provide a complete audit trail of transactions by user-id, timestamp, IP address, etc; incorporate standard Audit Trail for Maintenance of Confidential or Sensitive Master Data
- f. The Solution shall support on-line and off-line data backup capability with the necessary restore and archival capabilities.

SECTION H

The broad scope of work of the proposed assignment would be as follows:

- i. To create a central repository of grievances (on a near real time basis) received by the Insurers.
- ii. To implement the standardized classifications, TATs and various disposal statuses of Grievances across the insurance industry and the ensure that the proposed central repository receives the data as per the standard classifications
- iii. To develop/implement an Integrated Grievances Management System as described in this document
- iv. To provide hosting facility for the proposed solution (with unlimited data transfer and space) for a period of 5 years
- v. To provide maintenance support for the developed application for the developed application for a period of 5 years
- vi. To migrate the data from the existing internal grievances system
- vii. transfer the hosting setup to IRDA at the end of the contract period

The assignment shall include supply of software licenses, the tools, accessories, databases or any other hardware, software to make the IGMS work as per the requirements of IRDA.

The bidder shall perform all such work and / or supply all such items, tools, resources, equipments and services not specifically mentioned in the scope of work but that can be reasonably inferred as being required for successful implementation and completion of this assignment. The hardware required as a part of the solution, shall be procured by the selected vendor and hence the supply of the same is part of the scope of work.

2. Functional Requriements

The minimum functional expectation from the IGMS solution is outlined in Functional requirements (SECTION F). A detailed Functional requirements specification (FRS) document of the proposed IGMS has been made available as **Volume – II** of this document.

3) Technical Requirements

The minimum Technical expectation from the proposed solution is outlined in Technical requirements (SECTION G). The proposed solutions will be supported by central storage and appropriate back-up solution.

4) Solution sizing

The bidder shall provide various licenses to support IRDA's requirement under different categories is mentioned below. The bidder will provide a comprehensive solution sizing, based on the information provided by IRDA. The sizing estimate must include detailed server configuration, network architecture, platform to be used, data storage scheme based on number and type of users, IRDA's expected service levels, desired response time etc.

The following would be the categories of the users of the proposed application:

- Aggrieved Policy holders / Claimants or Brokers/Agents on behalf of the insured
- ii) Insurance Companies
- iii) IRDA
- iv) Ombudsman
- v) Insurance Councils
- vi) Insurance call centers.

S.No	Particulars	Approximate number of
		Users
1	Insurers	60 Users
2	IRDA internal users	30 Users
3	Brokers and TPAs	300 Users
4	Consumers Organizations and	100 users
	Other similar type of Users	
5	Call Center Personnel	50 users
6	Ombudsmen	15 Users

7	Councils	10 Users
8	Aggrieved Policy holders / Claimants or Brokers/Agents on behalf of the insured	

5) Data migration scope

All the data from the current operational software of the consumer affairs department will be migrated into the IGMS system.

6) Timelines

The entire work of analysis, design/development, integration, implementation, acceptance and Golive of the IGMS solution should be completed within a period of 3 calendar months from the date of issuance of work order. The bidding parties are expected to adhere to the broad timeline and milestone dates while presenting their approach.

7) Deliverables

The Bidder should refer to Section J Annexure-I for the list of deliverables as part of the IGMS solution implementation. The annexure gives a set of high-level activities and corresponding deliverables expected, which IRDA envisions to be required as part of this project. The Bidder should use this list only as guideline in terms of expected deliverables. The bidder is required to furnish detailed information regarding each deliverables of every step of activities proposed during and after the implementation of the project by Section J Annexure - I Any additional activities deemed necessary towards achieving the scope of work shall be identified and included by implementer upon approval of IRDA.

- 8) Implementing Agency's scope for supply and services shall include all activities and elements relevant for the successful implementation of the IGMS solution. In addition to ensuring the successful IGMS implementation, the product vendor should also facilitate the following:
 - a. Hardware sizing
 - b. Supply of licenses, tools & accessories and documentation
 - c. Audit and quality control
 - d. Solution review
 - e. Technical review
 - f. Development review
 - g. Final technical support

9) Hardware sizing

The implementing Agency shall finalize the hardware and network capability requirement in order to meet the performance requirement as specified, technical requirement including acceptance test / quality control parameters for tender document. The specifications should be provided for quality & production servers, storage and others as required including RDBMS and other applications suggested as an overall solution as per the project timeline set in

10) Supply of Licenses, Tools & Accessories and Documentation

The IT firm shall also supply database, any other tools & accessories required to make the proposed solution complete as per the requirement.

The IA should submit two sets of Product Documentation in hard copy and one soft copy to be supplied along with licenses and shall include but not limited to following::

- 1. Technical manuals
- 2. Installation guides
- 3. User manuals
- 4. System administrator manuals
- 5. Toolkit guides and Troubleshooting guides

11) Supply of Licenses for Database

The vendor will provide adequate software and licenses for a database to support the proposed solution. The vendor should also provide all manuals, and guides required to use and maintain the database.

12) Audit and Quality Control

The vendor will be responsible for minimizing project risk through periodic reviews of the implementation project. It is to provide an independent and objective view of the implementation project, identify any risks to the project goals and recommend appropriate corrective action by conducting reviews in the following areas:

- 1. Assurance
- 2. Application, technical and project management
- 3. IT infrastructure
- 4. Organizational change management
- 5. Sustained support and benefits achievement

There would be at least 2 such audit cycles, during the project implementation depending on the need, deliverables and project timelines.

13) Solution review

The solution review (audit) covers the application design and business process parameters. The objective of this exercise is to review the business model proposed and configured in system. The review team should also make suitable recommendations towards use of functionalities and features and share the practices followed in other implementations.

14) Technical review

This review is an analysis of the technical implementation components and operational procedures, such as security, backup, performance management, printing, and desktop operations.

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15) Development review

This review helps to determine whether the design and implementation adheres to proven standards, such as upward compatibility where custom developments or enhancements to the systems are planned. The scope of this review is to study programs and applications that have been developed explicitly for IRDA. The feedback provided will mainly deal with ways and means of optimizing the custom developments to achieve better performance.

16) Development and Implementation

The implementing Agency will be responsible for providing a full range of services in implementation of the proposed IGMS application, supporting the operation of the proposed solution during and post implementation. These services should include, but not be limited to, the following:

- a. Preparation of project charter
- b. Development of hardware sizing and overall solution
- c. Supply of licenses
- d. Application and backend database components installation and integration
- e. Operational guarantee
- f. Process analysis & reports
- g. Integration with Agency Licensing Portal
- h. Data migration
- i. System testing
- j. Integration testing
- k. Load and stress testing
- I. User acceptance testing
- m. Final acceptance
- n. Product documentation
- o. Training and change management
- p. Post go-live stabilization
- q. Support of mandatory audit by independent system auditors

17) Preparation of project charter

A detailed Project charter including the detailed Project Plan, indicating all activities with resources required with their roles and responsibilities and time schedule will be required to be prepared at the start of the project and submitted to IRDA for approval.

The project charter may also contain brief project description, approach and methodology, milestones, project organization with their roles and responsibilities, project risks and mitigation plans, dependencies etc. The implementing Agency shall also include in the program for supplying, installing and implementing the software covered under this contract.

The implementing Agency shall form a project team comprising the following key positions:

- 1. Project director
- 2. Project manager
- 3. Functional and technical lead
- 4. Functional and technical team
- 5. Other project roles such as process improvement, change management, training, custom development etc.

All the above positions are critical to the project and hence each of the above team leads/ expert(s) should have minimum of Five years of experience in their respective field of expertise. Bidder shall define individual roles and responsibilities and the level of involvement of a particular role in the project and its schedule / frequency.

18) Application and Database components installation

The implementer shall be responsible for installation of IGMS, database, system operating software, tools, and any other component required to achieve the desired functionalities as per the requirements of IRDA.

19) Operational guarantee

Bidders shall give Operational guarantees covered in the contract; this includes guaranteed uptime standard, system response time etc as specified in performance criteria and scope of work. As system response time and other operational parameters are also dependant upon the hardware and network infrastructure deployed, the implementer is expected to advise IRDA on an appropriate systems environment and landscape strategy.

20) Implementation of IGMS Solution

The implementing Agency shall develop and implement the IGMS to meet the technical and functional requirement as specified and approved SRS (Software Requirements Specifications) document as agreed upon..

21) Process analysis & reports

The implementing Agency shall study the FRS document and shall develop the "To-be" process blueprint based on the leading practices and shall explain how the specific pain areas are being addressed. The "To-be" process report should identify significant deviations from the existing practices and recommend IRDA on the proposed process changes. The To-be processes shall be treated as a System Blueprint and should have all the details of the proposed solutions which shall include but not limited to organization structure, process and activity maps, organizational controls, documentation and report requirements, naming and coding conventions, templates/ formats, legal and statutory requirements. Based on 'To-be' report, an SRS (Software Requirements Specifications) document shall prepared by IA and approved by IRDA

22) Product integration

The implementer shall ensure the data retrieval and entry in external IT systems for, but not be limited to the following:

- Inter operability with standard mailing software like Microsoft exchange for unified mailing and messaging
- Inter operability with Online Agency Licensing portal through flat file systems or auto integration
- Inter operability with Online filing portal of Brokers through flat file systems or auto integration

The scope of external integration will be to:

- 1. Ensure that only the required data is transferred to IGMS solution from the external system
- 2. Ensure that all interfaces are self checking so that any exceptions or data validation errors are reported by the system
- Ensure integration logs are maintained to confirm the success or otherwise of the interface, complete with control totals

23) Data migration

All historic transactional data from the internal application shall be migrated in to the IGMS. The core team members have to be involved to discuss and agree on the data to be migrated. Specific forms/ formats/ templates have to be prepared to transfer the data. Data being migrated have to be rationalized, codified, transformed and reconciled to be suitably used for future purposes..

All data upload/ download programs/ interfaces required to carry out the migration shall be carried out by the implementer as per scope.

24) System testing

The implementer shall prepare procedures detailing the steps for conducting system tests and shall conduct tests to demonstrate that the system meets all the requirements (functional and technical) specifications as brought out in this request for technical proposal and would be in accordance with the procedures detailed in approved SRS document. The evaluation methodology and results have to be validated with the IRDA core team members and a report should be submitted for review and approval by IRDA management.

25) Load and stress testing

Loading, scalability and stress testing would be conducted prior to "Go-Live", once the system testing and integration testing of the configured and customized solution has been conducted successfully. The stress and load testing requirements will be jointly determined with IRDA and the recommended testing tool will be procured separately by IRDA. The implementer will conduct the test based on the agreed test procedures as proposed by the implementer and agreed upon by the core team, keeping in view IRDA's future load of transactional users. The IGMS solution shall not be cleared for Go-live unless the testing is conducted successfully and is cleared by IRDA.

26) User acceptance testing

The implementer shall develop the acceptance test procedures in mutual agreement with IRDA and shall conduct tests to demonstrate the conformance to the required process maps and operations response times. The acceptance tests should be carried out before the Go-live functions and a report be submitted on the successful conclusion of these tests. Any function will be allowed to Go-live only after the successful conclusion of these tests.

27) Final acceptance

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The final acceptance would be based on adherence to required response time, the integrity of the software after installation and no operational bugs. This would include fine tuning of the software, ensuring all required related component software are installed and no debugging is required. The acceptance tests should be carried out within a month of Go-live for each major module as and a report be submitted on the successful conclusion of these tests (*The IA would make the necessary changes to the application to ensure that implemented IGMS solution successfully goes through UAT*)

The commissioning/ implementation of the software shall be deemed complete only after the satisfactory acceptance by the IRDA management.

28) Documentations

The implementer shall provide detailed final system documentation for reference of IRDA. The implementer shall prepare the final user manual incorporating all details of all menus and functionalities provided by the system. The implementer shall provide the following product documents; however, the list may not be limited to the same:

- Configuration documents- consisting of system setting and parameters for each function modules
- Process blue print and process flows implemented
- User manual including system instruction and user cases, running of a program to perform specific task in the system with sample reports, screen formats etc.
- Program flow and documentation
- Source codes
- System operational procedure manuals
- On line help
- Any other documentation required for usage of implemented solution future additions and/ or future modifications in the customized solutions

The implementer shall provide a minimum of two hard copies and one soft copy of the above mentioned manuals.

29)Training and change management

The implementer shall study the training requirements, design the training programs and train the core team members, end users, Insurers and technical users of IRDA. The quality of the training provided shall be assessed by IRDA against a set of metrics set in consultation with the

implementer. The implementer may have to repeat all or parts of the training based on the quality assessment carried out by IRDA.

A training need assessment of the core team members as well as end-users shall be conducted by the implementer as a component of process improvement and change management. A detailed training calendar should be prepared based on the training needs identified and should be agreed upon with Core Team Members. Training tools/ software(s), training material (paper/ electronic media/ training manuals/ quick reference cards etc.) should be continuously employed to ensure training the users. IRDA expects the implementer in creating and maintaining effective communication and facilitate change thereby ensure the successful adoption of the "To-be" processes. The implementer will provide communication strategy and relevant material to support communication as part of change management initiative.

The implementer will have to provide training and support to IRDA team as below:

30) Training tools:

The implementer shall arrange required training tools for providing various essential trainings. Adequate training material which includes training manuals, quick reference cards etc. should be provided during the training sessions. The recommended training material can be in paper / electronic media, business process overview, job activity training, and delivery options being online, instructor led class rooms, etc.

31) Core team member's training

The IRDA core team will comprise members from the Consumer Affairs Department and IT. Each member should be provided orientation training to understand IGMS overview, project orientation training (methodology, tools, project planning, roles etc), and training in the relevant functions. This training would be required to be given to approximately (10) personnel of IRDA.

32) End user training

The Implementer will provide training to end users (Insurers, Brokers and TPAs) in batches of appropriate sizes. These training sessions will be required to be conducted at IRDA. A detailed Training Plan shall be submitted by the Implementer for which the logistics and supportive arrangements will be borne by IRDA. The Implementer is required to train directly at least 30% of the end-users over and above the core team members. Train the trainer approach may be employed for the remaining end users.

33) Post go-live stabilization

The implementer shall provide post 'Go-Live' support as a part of this project, by deputing technical consultants at IRDA for full 12 months, at a cost included in this project. The consultants with required competency shall provide quick solution to all related issues/ complaints. During the stabilization period, the implementer shall help IRDA users to troubleshoot transactions and reports, update user manuals and configuration manuals.

34) Annual maintenance support (AMS)

The bidder shall provide warranty, support and maintenance of IGMS package as part of solution for the contract period. This shall include maintenance of IGMS and all other standard third party software wherever applicable as a solution for the contract period.

The AMS shall be provided by trained and experienced personnel of the bidding parties

The service level for IRDA's problem resolution shall be defined by the response time and time taken for successful resolution.

The required problem resolution time during post go-live stabilization, as defined in Post go-live stabilization is:

- a. Support category: High The system is unable to be used for normal business activities. Response time: < 30 mins, Resolution: < 90 minutes
- Support category: Medium There is a problem with a part of the system and shall impact the department's day-to-day operation. Response time: <2 hours, Resolution: <4 hours
- c. Support category: Low- The efficiency of the users is being impacted, but the business can still be carried out with workarounds. Response time: <4 hours, Resolution: <8 hours</p>

Post acceptance, the desired resolution time would be:

- d. Support category: High The system is unable to be used for normal business activities. Response time: <1 hours, Resolution time: < 4 hours
- Support category: Medium There is a problem with a part of the system and shall impact IRDA's decision making. Response time: <4 hours, Resolution time: <8 hours

f. Support category: Low– The efficiency of the users is being impacted, but the business can still be carried out with workarounds. Response time: <24 hours, Resolution time: <4 day</p>

Apart from the above, the selected service provider will also be required to generate adhoc report/query, data as and when required by IRDA within a period of 24 hours from the date of receipt of the request from IRDA.

Non-adherence of these service levels shall amount to a breach of contract, which may initiate the appropriate liquidating damage.

Any change in report /formats /portal software which has a effort estimation not more than 5 man days during the period of warranty /maintenance period, shall be executed by the implanting agency without any charge to IRDA. Effort estimation more than 5 man-days during the warranty/maintenance, shall attract the change management cost and IRDA shall pay to implementing agency for the change order as per the charges accepted for change management.

SECTION - I

GENERAL TERMS AND CONDITIONS

1. Schedule and terms of payments

The selected IA shall submit invoices to IRDA within a fortnight as per the payment schedule agreed upon in the contract. All invoices shall become due for payment within thirty days of their presentation. All payment made during the contract shall be on-account payment only. Final payment will be made to the implementing agency on acceptance of completion of all works & discharge of all liabilities by the implementing agency as per the contract.

2. Payment Terms:

The Invoices will be raised by the implementing Agency as per the following Milestones:

(i) Software Development and Implementation

Milestone	Description	Milestone percentage
Software		
1	On finalization of agreement, Project Plan and submission of BG valid duration the contract period	10%
2	On acceptance of 'SRS' and 'TO-BE' report	30%
3	On completion of data migration, Testing , Complete Implementation I and GO LIVE	20%
5	Completion of Training , Knowledge transfer and submission technical and operational manuals	10%
6	Final Integration Test and acceptance	20%
7	After completion of 12 months of post-go live stabilization support from the last go-live	20%

(ii) Hosting and maintenance

Payment will be made on a quarterly basis at the end of every quarter

3. Work program

The implementing agency selected shall prepare and submit to IRDA a detailed program of completion of the contract, within 10days of the receipt of work order. The program shall be in the form of PERT network, MS-Project or other internationally used program clearly showing the sequence in which it proposes to complete the contract.

4. Disruption of progress

The implementing agency shall give notice to IRDA whenever planning or execution of the Works is likely to be delayed or disrupted.

5. Extension of time

Delivery of the services shall be made by the implementing agency in accordance with the work schedule. However, the implementing agency may claim extension of time limits as set forth in the work schedule in case of:

- a) Changes ordered by IRDA.
- b) Delay in providing any material, drawing or services, which are to be provided by IRDA.
- c) Force Majeure and
- d) Delay in performance of work caused by orders issued by the IRDA relevant to but not included in the contract.

The implementing agency shall submit to IRDA a notice of a claim for an extension of the time for achieving Operational Acceptance, together with particulars of the event or circumstance justifying such extension as soon as reasonably practicable after the commencement of such event or circumstance. After receipt of such notice and supporting particulars of the claim, the purchaser and the implementing agency shall agree in writing upon the period of such extension.

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6. Coordination

The implementing agency shall at all times co-operate with IRDA with respect to Technical Assistance and IRDA shall provide suitable counter part to co-operate with and assist the personnel in carrying out the services.

7. Amendments

No amendment or other variation of the Contract shall be effective unless it is in writing, is dated, expressly refer to the Contract, and is signed by a duly authorized representative of each party hereto.

8. Liquidated damages for delay in completion

If the implementing agency fails to deliver and successfully implement the proposed solution within the stipulated time schedule framed by IRDA or by the date extended by IRDA, it will be considered as breach of contract. In such case, the implementing agency shall be liable to pay liquidated damages (LD), which would be at 0.5 % of the payment for that specific segment of the work for delay of each week or part thereof subject to a ceiling of 5% of the total contract value. However, no such Liquidated Damages shall be levied where the delay is attributable to IRDA or due to Force Majeure.

9. Liability of implementing agency

In case any defect or inadequacy appear in the services rendered by the implementing agency prior to the date of final acceptance of the work by IRDA, the bidding party shall perform at his own initiatives and free of any cost to IRDA, all such services as shall be necessary to remedy the identified defect or inadequacy.

10. Defect liability

The IA should warrant that the IGMS solution, including all subsystem and other services provided, shall be free from defects in the design, engineering, and workmanship that prevent the IGMS solution and/or any of its components from fulfilling the technical requirements.

IA shall have to provide a comprehensive, on-site, post installation warranty of 12 months from the date of acceptance of proposed solution. If during the warranty period any defect should be found in the design and implementation of the IGMS solution and other services provided by the implementing agency, the Implementing Agency shall promptly, in consultation and agreement with IRDA, and at its sole cost, repair, replace, or otherwise make good such defect. The implementing agency shall warrant that the implementation services will be provided with due care, skill and diligence and will use techniques, methods and materials of a high standard and quality commensurate with the current industry practice.

IRDA shall give the implementing agency a notice promptly following the discovery of such defect, stating the nature of any such defect. IRDA shall offer the implementing agency all reasonable opportunity for the implementer to inspect such defects.

11. Functional guarantees

The IA shall submit to IRDA a functional guarantee where the party guarantees that once the performance acceptance certificate has been issued, the IGMS solution represents a complete, integrated solution to IRDA requirements set forth in the functional & technical requirements and it conforms to all other aspects of the contract. Any expected deviations will be highlighted as part of request for technical proposal response.

12. Intellectual property rights

After the IGMS portal goes live IA shall furnish to IRDA, copies of all documentation, copies of manuals, reports, applicable operational instructions, software source code, any additional specifications and program and system documentation relating to the Portal and thereupon all the copyright and any other intellectual property rights pertaining to the Portal shall rest with IRDA and thereupon IA shall not claim any right, title or interest in the Portal.

IA should provide along with the source code, object code and systems specifications, the other library files used and third party propriety files used in running the software to IRDA without any cost and the IA shall provide the same along with other deliverables. If, IA updates / amends the

codes, to complete the assigned contract in full, covered by the SRS pertaining to this Agreement or amended SRS to complete the assigned contract covered by this Agreement, and in doing so, if any third party propriety files, other library files are used, such files shall also be provided to IRDA on completion of the work, without any additional cost.

13. Duration of Contract:

The contract for hosting and maintenance would be for a period of 5 years. The contract for hosting would commence after success completion of UAT and Pre GO-LIVE stage. The contract for maintenance would commence after the completion of post-implementation warranty period. After the selection of the IA, separate agreements would be signed for development, hosting and maintenance.

14. Completion of Development / Implementation

Unless otherwise terminated under the provisions of any relevant cause of the document, contract shall be deemed to have been completed after issuance of completion certificate from IRDA stating that there is no demand outstanding against the party and they have satisfactorily discharged all liabilities under the contract.

15.Risk and cost

Without prejudice to any of its legal rights, IRDA shall have the power to recover the amount due to damage, from any money due or likely to become due to implementing agency from any contractual value pending or liable to be pending at IRDA. The payment or deduction of such compensation shall not relieve the implementing agency from it's obligation to complete the work or from any of other obligations/ liabilities under the contract. In case of failure of implementing agency to complete the work, IRDA will have the right to order some other agency to complete the work after issuance of a notice in writing of minimum ten days by IRDA. The implementing agency will be liable to bear the cost of work by the other agency to the extent of the value of the contract.

16. Confidentiality

All information which is marked as "confidential" or if disclosed orally will be identified as "confidential". The Purchaser and the bidding parties shall keep confidential and shall not, without the written consent of the either party hereto, divulge to any third party. The bidding party may use in its business activities the ideas, concepts and know-how contained in the confidential information which are retained in the memories of bidding party's employees who have had

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access to the confidential under this contract. The bidding parties shall take all necessary steps to ensure confidential handling of all information developed or acquired by the party form IRDA.

17. Arbitration

Any dispute or difference whatsoever arising between the parties out of in course of or relating to, the construction, meaning and operation or effect of the contract or the breach thereof shall be raised within 2 months from the date of occurrence shall be settled through arbitration in India by a Sole Arbitrator from the panel of Indian Council of Arbitration and in accordance with its Rules under the provision of Arbitration and Conciliation Act 1996 and all statutory modification thereof shall be governed such arbitration proceedings.

The arbitration will be conducted in English language and Indian law will be applicable. The venue of such arbitration shall be at Hyderabad only.

17. Termination:

In case the successful bidder fails to fulfill the Contractual obligation within stipulated time frame without any valid reason, IRDA reserves the right to terminate the contract by giving 15 days notice provided the failure is not cured within such 15 days notice period. Upon receipt of such notice, the implementing agency will terminate all tasks in an orderly manner, as soon as practical or in accordance with a schedule agreed to by the parties. In the event of termination, Customer agrees to pay the implementing agencyfor services and deliverable items provided, furnished, developed or otherwise prepared through the termination of all tasks. Such deliverable items will be delivered to Purchaser, if such delivery is reasonably possible and they have not yet delivered.

- i. In the event there is any material breach of any of the terms and conditions of this Agreement by any party to this Agreement the other Party may terminate this Agreement provided that the party shall serve a non-compliance one month notice to the defaulting party to rectify the breach or restore the same within the said notice period. After the expiry of said notice period the Agreement shall come to end if the material breach is not rectified or restored by the defaulting party within the said notice period and thereafter IRDA shall pay to IA all payments due as of the termination date stated in the notice on pro rata basis including those for the proportion of work completed in the on-going stage and to the extent the deliverables supplied and the services rendered upto the date of termination.
- ii. Either Party shall be entitled to terminate this Agreement forthwith in the event of the other Party:

- a. going into compulsory or voluntary liquidation or winding up; or
- assigning its property and/or assets for the benefit of its creditors materially affecting its abilities to perform this Agreement.
- c. by giving a 3 months notice in writing to the other upon situations arising due to noncompliance of the stipulations of this contract or for any other reason.
- rights or liabilities of either party nor shall it effect the coming into force or the continuance in force of any provision hereof which is expressly or by implication intended to come into or continue in force on or after such termination.

Upon the termination of the Agreement:

- a) IA shall hand-over of all the necessary documents and other materials obtained by
 IA in relation to the managed services during the term of this Agreement.
- b) IA shall ensure that the applications developed / maintained for IRDA Agency licensing portal with the updated versions of source code and documentation are handed over to IRDA and ensure that source code takeover operation is completed smoothly within mutually decided timeframe.
- IA shall ensure that the hosting arrangements are transferred (with no cost to IRDA)
 smoothly to the service provider identified by IRDA

18. Applicable law:

The Indian Acts will be applicable in all matters.

19) Force majeure:

Neither IRDA nor the bidders shall be held responsible or considered to be in default if the execution of the contract is delayed/ interrupted due to the cause absolutely beyond their control, such as acts of God, natural calamities, war, major civil commotion, fire, storms, strikes and

floods. However, only these causes which have a bearing of more than 7 days will be considered as being causes of 'Force Majeure'. In such event neither party shall compensate the other for the loss that might accrue or might have accrued because of the effect of such event upon the execution of the contract.

If the implementing agency is unable to perform the contract beyond 7 days due to the reasons attributable to force majeure conditions, IRDA reserves the right to make immediate arrangement for engaging another supplier(s) for the same work without assigning any liability to the original supplier.

20.Procedure for payment

IRDA shall make progressive payment as and when the payment is due as per the terms of payment set forth in this document. Payment will become due and payable by IRDA within 3 weeks from the date of receipt bill / invoice from implementing agency, provided the documents are complete in all respects.

SECTION J

APPENDICES

ANNEXURE-1: LIST OF DELIVERABLES

	Scope	Indicative Deliverable			
1	hardware sizing	hardware sizing proposed by the implementing Agency			
2	Supply of software/licenses	Licenses and technical documents			
3	Audit and Quality control	Review report with recommendation			
4	Project Charter	Inception Report, agreed and finalized Project Plan			
5	То-Ве	To be report of the proposed system			
6	SRS	System Requirement Specifications Document			
7	Training	Training requirement report, curriculum, schedule and completion report			
8	Change management	Change management methodology, requirement report			
9	Configuration and customization	System configuration/ design document, customization requirement report, design and operation document			
10 Data migration Data migration methodolo		Data migration methodology and completion report			
		System test plan and report, integration test report, load test plan and report, system performance report			
12	User acceptance testing	Acceptance certificate			
13	Documentation	System, user, functional, technical and any other manuals			
14	Post Go-Live Stabilization	Systems Quality Assurance Undertaking and Action Taken Report			
15	Final acceptance	Acceptance report			
16	Source code	Source code of IGMS with relevant documentations			

В	Hardware Supply and Hosting	
B1	Supply and installation of Servers, Operating System licenses, backup devices, backup software and medias as per hardware sizing finalized by implementing Agency	Hosting and Supply of hardware
B2	On-site post installation warranty for a period of 36 months from the date of installation/Last Go Live	Warranty certificate
В3	Supply of Data base software/licenses	Licenses and technical documents
B4	Annual Maintenance Support (AMS)	Upgrade, patches and scripts for all software provided, maintenance of deployed application and providing any information regarding the same

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APPLICATION FOR BID

Date:

[Bidders are required to submit the covering letter as given here on their letterhead]

The Executive Director (Administration & IT)
Insurance Regulatory and Development Authority
3rd floor, Paris ram Bhavan
Basher Bagh
Hyderabad – 500 004

Sub: Proposal for Selection of Implementing Agency for development and Implementation of Integrated Grievances Management System

Dear Sir,

- 1. We, the undersigned, having carefully examined the RFP, offer to Propose for the selection as Implementing Agency for development and Implementation of Integrated Grievances Management System, in full conformity with the said RFP.
- 2. We have read the all the provisions of RFP and confirm that these are acceptable to us.
- 3. We further declare that additional conditions, variations, deviations, if any, found in our proposal shall not be given effect to.
- 4. We agree to abide by this Proposal, consisting of this letter, our Prequalification, Technical and Commercial Proposals and all attachments, for a period of 90 days from the date fixed for submission of Proposals as stipulated in the RFP and modifications resulting from contract negotiations, and it shall remain binding upon us and may be accepted by you at any time before the expiration of that period.
- 5. Until the formal final Contract is prepared and executed between us, this Proposal, together with your written acceptance of the Proposal and your notification of award, shall constitute a binding contract between us.
- 6. We hereby declare that all the information and statements made in this proposal are true and accept that any misrepresentation or misinterpretation contained in it may lead to our disqualification.

We understand	d you are	not bound t	to accept	any	proposal	you	receive,	not to	give	reason	for
rejection of any pr	oposal an	id that you v	vill not de	fray a	any exper	nses	incurred	by us i	n bid	ding.	

8.	Demand draft no.	dated	_ drawn on	for Rs	is enclosed towards
E١	ИD.				

Authorized Signatory: Name and Title of Signatory: Name of the Firm: Address:

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	FORM -2	Eligibility Information	
S.No	Particulars	Details	Reference document
1	Name of the Bidder		
	Traine of the Blader		
2	Contact Information		
	Address		
	Telephone		
	E-Mail		
	website		
3	Certification	CMMi Maturity Level 5 or CMM Maturity Level 5	Copy of the Certificate
	Issue date		
	Validity upto		
	Authority		
	Field Area		
4	Registration Details		Certified copy of
			incorporation
	Certificate Number		under Indian
	Date of Incorporation		Companies Act, 1956
	Authority		
5	Service Tax Regn Detail		
	Sales Tax No.		
	Date		
	Regn. Authority		
6	Sales Tax Regn Detail		Certified copy of
	Service Tax No.		valid Service Tax
	Date		Registration in
	Regn. Authority		India
7	PAN Card Number Detail		Certified copy of
	Sales Tax No.		valid Sales Tax
	Date		Registration in
	Regn. Authority		India
8	Financial Turnover the IT Solutions and Consultancy Services		Extracts of audited profit & loss statements and balance sheets duly certified by a Charted Accountant

	a) 2006-07	
	b) 2007-08	
	c) 2008-09	
9	Name of Authorized	
	Signatory	
	a) Position	
	b) Telephone	
	c) Fax	
	d) Mobile	
	e) E-mail	
10	Web based application development experience in the Regulatory Sector/ PSUs/ Government Sector in India in the last five years for value of over Rs 50 lakhs each.	Copies of the Completion Certificates Project details as per 'FORM-C'

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Authorized Signatory

Name: Place:

FORM-3

ORGANISATION'S REFERENCES

Relevant Services Carried out in the Insurance Sector / Regulatory Sector/ PSUs/ Government Sector in India for value of over Rs 50 lakhs each during the Last three Years Which Best Illustrate Qualification

The following information should be provided in the following format for each reference assignment carried out which was legally contracted by the client stated below:

Name of the assignment:				
Brief scope/description of t	the project			
URL of the Portal / Online A	Application:			
Name of Client:		Professional S	Staff Provided by your Firm:	
Address:		No. of Staff:		
		No. of Staff Months:		
Start Date (Month/Year)	Completion Da (Month/Year)	Pate: Approximate Value of Serv (in Rs):		
Name of Associated Firm(s	s) if any:	No. of man months of processional Staff provided by Associated Firm(s):		
Name of Senior Staff (Proje performed:	ect Director/ Co	ordinator, Tean	n Leader) involved and functions	
Name and details of Contract Person:				
Copy of the completion Certificate:				

FORM- 4, PROFILE OF THE IT FIRM / IMPLEMENTING AGENCY

Information in this form aims to gain an understanding of the suitability of the IT firm to meet IRDA's business needs. The information provided in this Form may or may not pertain to the experiences together with the proposed implementer.

Schedule - 4.A Company stability

S.No			Rati	ng		Vendor
S.NO	Parameters	0	1	3	5	response
I	Global revenue of company in the financial year 2009 (Rs. Cr.)	< 500	500 -1000	1000 - 5000	> 5000	
II	Global revenue of company from IT Solutions and Consultancy Services in the financial year 2009 (Rs. Cr.)	< 50	50 -250	250 - 1000	> 1000	
III	No. of Indian IT professionals (Including support and maintenance personnel)	< 500	500 -1000	1000 - 2500	> 2500	
IV	No. of Indian customers web based applications were developed an implemented acquired in the past five years	< 10	10 -25	25 -50	> 50	

V	No of Insurance Professionals (including domain specialists)	< 50	50-100	100-500	> 500	
VI	No. of IT professionals leaving the organization as % of total IT professional at the start of year (FY 2009)	> 25%	20 -25%	10 -20%	<10%	
VII	No. of global customers acquired in the past five years	< 75	75 -150	150 -250	> 250	
VIII	No. of Indian customers in the past five years	< 10	10 -25	25 -50	> 50	

Schedule – 4.b Additional information

Please provide the information of the top 5 Indian customers referred to in Schedule 4(a).(VII) as per the template below:

SI. no.	Name of the customer	Customer revenue (Rs. Cr.)	Name of customer reference	Email address and phone number of contact

Schedule 4C: Experience in Indian PSU/GOVT ORGANISATIONS

C No	ONE		Rat	Vendor response		
S.No	Parameters	0	1	3	5	
i	No. of Indian PSU / GOVT customers acquired in the past five years	< 10	10 -15	15 -20	> 20	

Additional information required

Ref: 4.c.I Please provide the information of the Indian PSU / GOVT customers referred to in 4.C.(i) - subject to a maximum of 5 customers - as per the template below:

SI. no.	Name of the customer	Year of award of contract	Name of customer reference	Email address and phone number of contact

FORM- 5, IMPLEMENTATION APPROACH

Schedule 5.a.l:

Please mention the key steps in arriving at the business blueprint of a process

The approach and examples will be used to score the exhaustiveness of approach and detail of blueprint document as per below:

Excellent: 5

• Good: 3

Medium: 1

■ No response: 0

FORM- 6, TEAM STRUCTURE

Schedule 6.a

Please provide information about the resources that will be deployed by implementer for proposed implementation as per the template below:

Data required	Response
Total number of man-months to be deployed during the project (including implementation and post-go live stabilization period)	
Total number of professionals to be deployed during after stabilization period for AMS	
Man month of resources with less than 2 year of experience	
Man month of resources with greater than 5 year of experience	
Name of the full time project manager of the implementation team for the IGMS implementation at IRDA	

The suitability of the implementation team will be rated as below:

CNo		Rating			
S.No	Parameters	0	1	3	5
6.a.i	Man month of resources with less than 2 year of experience (% of total man-month to be deployed)	> 30%	20 -30%	10% -20%	< 10%
6.a.ll	Man month of resources with greater than 7 year of experience (% of total man-month to be deployed)	0%	0 -5%	6 -20%	>20%

Schedule 6.b:

Please attach the CV of the full time project manager of the implementation team.

Enclosed



The experience of the full time project manager will be rated as below

CNa		Rating			
S.No	Parameters	0	1	3	5
6.b.l	Total experience of the full time project manager of the implementation team (Years)	<3	3 -5	5 -7	>7
6.b.II	Other qualifications of the senior most full time project manager of the implementation team	Insignifican t	Average	Good	Excellent

FORM- 7, QUALITY ASSURANCE MECHANISM

Schedule 7.a.l

Please mention the process and methodology in ensuring quality of the deliverables to IRDA				

Schedule 7.a.ll

Please attach a sample quality assurance report employed in an engagement similar to that of IRDA, clearly describing the key elements of quality assurance

Enclosed

The approach and sample report will be used to score the quality assurance mechanism as per below:

• Excellent: 5

• Good: 3

Average: 1

• No formal procedure: 0

Schedule 7.b

C No		Rating				Vendor
S.No	Parameters	0	1	3	5	response
7.b.l	Number of man-days proposed for quality review during blueprinting	< 5	5 -7	7 -10	> 10	
7.b.ll	Number of man-days for quality review during Go-live	< 5	5 -7	7 -10	> 10	

FORM- 8, COMPLIANCE WITH GENERAL TERMS AND CONDITIONS

Please specify all deviations from the contractual conditions as given in the General terms and conditions (Section J), along with the relevant clause as mentioned in the RFP document as per the template below

S. No.	Clause number	Text in the clause	Description of the deviation

Each of the clause mentioned in the General terms and conditions (**Section J**) shall be rated against the responses of the bidders as per the scoring methodology below:

C No		Rating			
S.No	Parameters	0	1	3	5
8.a.I	List all deviations across all contractual terms	Major deviation- can impact delivery	Significant deviation	Minor deviation	No deviations

The total score achieved by each bidder shall be normalized to the weight-age of this parameter (10/ 100) as given in the Evaluation criteria mentioned in this document

Score of the bidder = Score achieved/ Maximum score achievable * Weightage of the parameter

FORM 9: HARDWARE SPECIFICATIONS

The bidders shall furnish the bill of materials for the proposed solution in terms of hardware, networking components and the same shall be incorporated in the following form. The bidder can provide with better specifications keeping in view of the performance requirements specified in this RFP.

S.No	Item Description	Specifications Proposed	Make	Model	Product Code

After the completion of the Technical Presentations, the Technical Committee will decide the acceptable configurations / specifications of the hardwares and the same will be binding to all. While submitting the financial bids, the bidder shall quote ONLY for the hardware specifications / model/ make finalized by the Technical Committee.

Form- 10, PROJECT APPROACH, WORK PLAN AND ILLUSTRATIVE CVS

Please submit the overall project approach along with the detailed work plan for the proposed assignment with IRDA

The project approach should highlight the broad project phases, key activities planned and methodologies proposed to be employed for IRDA. The key risks and potential issues should be highlighted in this document. Also, the document shall specify the approach for achieving the technical requirements mentioned in Section H (e.g. Approach to arrive at the technical architecture required to achieve the performance levels specified by IRDA).

The work plan shall cover the detailed time and resource plan for each of project phases, clearly mentioning the following:

- 1. Time required and man months committed for each of the project phase
- 2. Key deliverables and dates
- 3. Gantt Chart (preferably in MS Project)

In addition, illustrative CVs of the select team members should be submitted together with this document, clearly identifying the CVs equivalent to those of the team leads and functional experts

Functional Requirement Specification

on



GRIEVANCE MANAGEMENT SYSTEM (IGMS)

Change Control

Version	Date	Comment
V 2.3	14 December 2009	Functional Requirement Specification document on IRDA Grievance Management System
V 3.0	12 March 2010	Updated based on meetings and feedback from IRDA
V 4.0	18 March 2010	Updated based on inputs from Meeting at IRDA on 18/03/2010
V 5.0	26 March 2010	Diagrams and flowcharts modified as required

Purpose of the document

The purpose of this document is to provide a functional understanding of the IRDA Grievance Management System. The document contains the workflows of grievance management. This document will act as a base while the system is developed. It will also enable the testing team to prepare test scenarios.

Audience

The intended audience for this document are the software development team, testing team, and the support team. This document could also act as a reference for the business/operations team of the IRDA to understand the revised process of grievance management.

Abbreviations & Acronyms

Acronym & Abbreviations	Full Form
IRDA	Insurance Regulatory and Development Authority
FRS	Functional Requirement Specification
SLA	Service Level Agreement
IGMS	Integrated Grievance Management System
TPA	Third Party Administrator
TAT	Turn Around Time
MIS	Management Information System
HUF	Hindu Undivided Family
API	Application Programming Interface
NAV	Net Asset Value
ECS	Electronic Clearing Service
RTI	Right to Information
CPIO	Central Public Information Officer

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1 EXECUTIVE SUMMARY

The Insurance Regulatory and Development Authority (IRDA) is a national agency to protect the interests of the policy holders, to regulate, promote and ensure orderly growth of the insurance industry and for matters connected therewith or incidental thereto.

There are 23 Life Insurance Companies and 23 Non-Life Insurance Companies in India and each has its own process of complaint registration & addressing to the complaints. Once the complaint is filed, mostly the policy holders are unaware about the progress of their complaint or the time frame within which they can expect it to be resolved. At present, IRDA has a web based system in place, but is accessible to IRDA authorized personnel only. As of now, there is no system for the policyholders at large to register and view their grievances online with IRDA. Moreover, in most cases the insurance companies don't report the complaints received by them to IRDA. IRDA currently thus does not have a consolidated view on how well the insurer is following the grievance redressal procedure.

To improve the current grievance redressal procedure in the Insurance sector, IRDA intends to create a new IRDA Integrated Grievance Management System (IGMS).

The functional requirement specifications laid out in this document proposes an online Grievance Management System for IRDA, capable of capturing all the complaints across the registered insurers, allowing policy holders to view and escalate on the complaints made against all the insurance entities. The highlight of the online IGMS is not only the ability to provide a centralized access to the policy holder but access and control to IRDA for monitoring the grievance redressal procedure. The proposed online IGMS would thus cater to IRDA's objective of

- Ensuring fair treatment to policy holders and protecting their interests.
- Ensuring speedy settlement of genuine claims, and putting in place, effective grievance redressal machinery.

This document (Functional Requirement Specification: FRS) highlights the underlying goals and objectives for the proposed system based on the current needs and shortcomings. It gives a detailed explanation on the various workflows, processes in detail, interactions with underlying systems and attempts at highlighting some compliance requirements.

Workflow diagram presentation, reviews and walkthroughs were done in collaboration with the IRDA team to come up with in-depth details and explanations.

2 BACKGROUND

IRDA would like to have a comprehensive Integrated Grievance Management System (IGMS) solution which has not only the ability to provide a centralized and online access to the policy holder but complete access and control to IRDA for monitoring the grievance redressal procedure. The proposed IGMS would be able to solve the current issues being faced by IRDA.

Currently, there is no single point system for policy holders to file, view status of complaint with insurance companies. Often, the policy holder approaches the insurance agent, who in turn takes up the matter with the insurance company. Alternatively the complainant may approach the insurance company directly in person and file a written complaint or use other communication media like telephonic fax, mailers, courier, e-mail etc with the respective Entity. Once the complaint is filed, in most cases the policy holders are unaware about the progress of their complaint or the time frame within which they can expect it to be resolved.

There are many insurance companies in India and each has its own process of complaint registration & addressing to the complaints. Once a complaint is filed, there are many scenarios that can emerge to the policy holders and they do not get clarity on the status due to following points mentioned below:-

- The insurer may delay or not take any action, or the action taken may not be appropriate, or to satisfaction
- The insurer may take their own time to attend to priority complaints
- The policy holder may demand for something, which may be addressed differently by the Entity
- The insurer may ask for more information regarding the claim and keep delaying the process
- For large claims the policy holders need to approach the insurance ombudsman if he has not received any reply within a period of one month after the concerned insurer has received his complaint.
- Policy holders may escalate to the grievance cell of the IRDA, but is limited to information as updated fact data are not available centrally with IRDA

At present, IRDA has a web based system in place, but is accessible by IRDA authorized personnel only. This system is capable of registering complaints; tracking the new complaints; tracking status of the complaints already forwarded to the respective insurance companies; updating the status of the complaint; and tracking the time taken by the insurers to resolve the issues. But as of now, the IRDA users need to input the details of the complaint manually in the system. There is no system for the policy holders at large to register their grievances online with IRDA.

Shortcomings in the current scenario

- 1. Lack of one point source for consolidated grievances filed data with various Entities at IRDA
- 2. Lack of real time status of complaints at any given time or at a central location
- 3. Lack of online visibility to Policy Holders with respect to progress of their registered complaints
- 4. Lack of Tracking for complaint resolve status with IRDA towards Entities, which may not comply with the prescribed SLA
- 5. Lack of any system for IRDA to monitor and control on the complaints registered with Entities
- 6. Lack of MIS on grievances handling performance to IRDA with respect to Entities, category of frequent complaints registered
- 7. Lack of one window grievance escalation facility for policy holders

Based on these shortcomings and the need for a new online IGMS, following sections cover the goals and objectives and then the workflow and processes in detail.

3 INTEGRATED GREIVANCE MANAGEMENT SYSTEM (IGMS): PURPOSE, OBJECTIVES AND SCOPE

The **Purpose** of the proposed Integrated Grievance Management System (IGMS) is:

❖ IGMS is to provide a standard platform to all insurers to resolve policyholders' grievances and to provide IRDA with a tool to monitor the effectiveness of the grievance redressal system of insurers.

The **Objectives** of the proposed Integrated Grievance Management System (IGMS) are:

- To provide a gateway to policyholders to register and track their grievances with Insurers with a facility to escalate to IRDA.
- To facilitate IRDA to have access, monitor and track details of all grievances lodged with all Insurers, along with their disposal status.

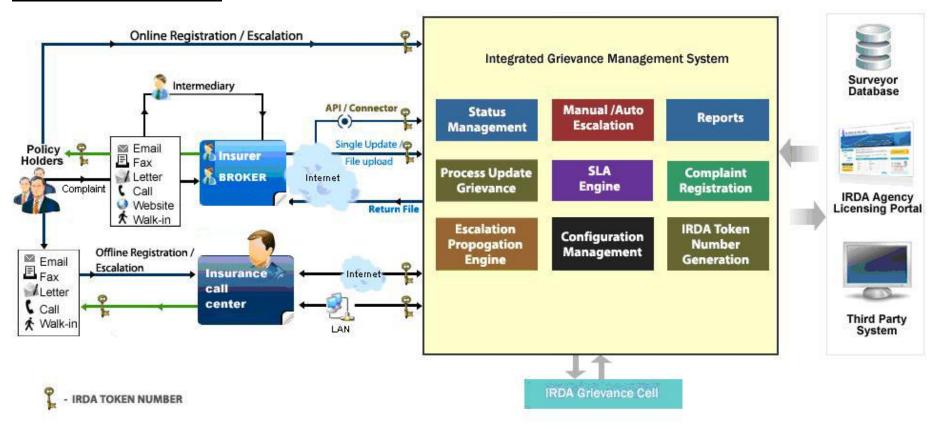
The **Scope** of the proposed Integrated Grievance Management System (IGMS) is:

- Set up industry wide uniform standards for grievance redressal
- Mirroring the complaints database of the Insurers to the IRDA portal
- ❖ Provide MIS reports to IRDA in all aspects of grievance redressal
- Provide advice to policyholders regarding referring their complaints to the Ombudsman
- ❖ To provide a simple ,easy to use platform to policyholders to lodge Complaints against brokers and insurers

4 IGMS FUNCTIONAL OVERVIEW

The proposed Grievance Management System caters to eliminating the current issues. The section below describes the recommended functional architecture highlighting various components of the proposed system and the way the system will interact with different Entities and interfaces.

4.1 Functional Architecture



The IRDA grievance system will act as a centralized database system for all the grievances in the insurance sector. IRDA IGMS system will allow policy holders to approach all the respective Entities through an existing mode of online communication. The system will then allow the Entities to upload the complaint to the IRDA IGMS repository on a regular basis. IRDA IGMS will allow the policy holders to view and escalate the grievances through online access and directly report to IRDA Grievance Cell.

The IRDA Integrated Grievance Management System (IGMS) accepts inputs in the following scenarios:

- Policy Holder lodging the complaint directly into the portal which is downloaded by the entities for further processing.
- Policy Holder lodging a complaint to the Entities which is uploaded to the IRDA IGMS on daily basis.
- Policy Holder lodging the complaint to IRDA which is subsequently entered by IRDA into the portal and then downloaded by the entities.
- Policy Holder escalates complaint through IRDA Grievance Cell via e-mail, fax, letter, call etc will be uploaded to the IRDA IGMS
- Policy Holder visits IRDA IGMS to track the complaint Status.

The main components of IRDA IGMS are:

- IRDA Token Number Generation: The IRDA Token number will be generated for all the complaints at every entry point. Entry point could be IGMS or Insurer's system. The token number for complaints against the registered entities will be in the format of MM-YY-999999. E.g. 03-10-212465. The running serial number shall be reset every month. The complainant has to remember only the running serial number. In case the number of complaints exceeds one lac per month, the running serial number can be increased by 1. Internally, the IRDA Token Number should be distinctly identified by the system based on the following parameters:
 - 1. Insurance Type
 - 2. Insurance Co. / Broker / IRDA
 - 3. Type of Complaint
 - 4. Policy / Claim No/ Cover note No. / Proposal or other Ref.No.

- Complaint Registration: Complaint registration enables the policy holder to register complaints against registered entities, against unregistered or unlicensed entities and against IRDA. Policy holders can lodge the complaints directly into the portal, or through IRDA coordinated call centres or by sending the complaints to the insurers.
- Status management: The Status Management component contains a list of status that is relevant to a complaint in the IRDA IGMS. The complaint status will change dynamically both on trigger of a manual process or an automated process.
- User Roles: IGMS would have the following user roles who would have access to the system based on specified access permissions
 - 1. Aggrieved Policy holders / Claimants or Brokers/Agents on behalf of the insured
 - 2. Insurance Companies
 - 3. IRDA
 - 4. Insurance Councils
 - 5. Insurance call centers can view the complaint status on a real time basis.
 - 6. Consumer Organizations
- Manual/Auto Escalation: Policy holder will manually escalate the complaint via online mode or via e-mail fax call letter to IRDA grievance cell. Automated escalation will be initiated by the IRDA IGMS for a pending complaint exceeding the stipulated time.
- Reports: The system allows generating MIS reports on a real time basis. IRDA Grievance Cell and the Insurance Company will be allowed to generate reports.
- Process & Update Grievance: All the Entities will receive complaints lodged by the policy holders, process the complaints and will
 update the status of the complaints on IGMS.
- SLA Engine: The SLA engine is an automated process which sends notifications to the IRDA Grievance Cell, against all Entities on breach of defined SLA's
- Escalation Propagation Engine: The escalation propagation engine is an automated process which identifies the respective action user to whom the complaint will be escalated.

Configuration Management: Configuration management will enable configuring master activities that helps the users to define the
parameters for all the modules of the IRDA IGMS. Configuration includes Product Master, Complaint Master, SLA Definition, Corporate
Hierarchy Definition, set escalation days, Complaint closure settings, etc.

The IGMS will interface with internal systems within IRDA (Surveyor Database and the IRDA Licensing Agency Portal) and with external systems (Insurers' and brokers' in house grievance management systems)

- Surveyor Database: The surveyor code needs to be validated using the Surveyor database
- IRDA Licensing Agency Portal: The Agent code gets validated through the IRDA Licensing portal
- Third Party System: Third Party System is the complaint management system with the Entities. Complaints get uploaded from that system to the IGMS and return file will be uploaded to the IGMS. Also API/Connector can be connected between the third party system and IGMS.

4.2 User Profiles for the IGMS

The workflow diagram also depicts the users/actors as part of IGMS. Following table enlists them and their activities:

Users	Activities
Policyholder	 Lodge complaints Check status of complaints Escalate complaints
Insurance Company (TPA/Surveyor/ Intermediary) and Broker	 Receive complaints Process complaints Upload complaints Action on escalated complaints

	5. MIS reports (Insurer v/s Industry)
IRDA Grievance Cell	 Monitor escalated complaints Receive complaints against companies not listed with IRDA Analysis on the grievance registered for each insurer Analysis of grievance management of the insurance industry Analysis of grievance by geography, and classes of grievances View grievance status and details
Consumer Organization	
	Role based access to certain reports in the IGMS portal

4.3 Definitions

1. Entity

The word "Entity" used in this document refers to the entities that receive complaints from the policy holders and send/upload the complaints to the IRDA. In the current scenario, it refers to the Insurance Company (TPA, Surveyor, Agents) and Broker. The intermediaries will receive the complaints from policy holders and will send the complaints to Insurance Company / Broker and these entities on behalf of the intermediary will upload it to IGMS.

2. Intermediary

Insurance Intermediary acts as Interface between the Insurers and the Insured - it includes Agents, Brokers, Corporate Agents and Consultants, etc. Intermediary could be an individual or firm that provides advice on insurance and can arrange policies.

3. Masters

The records entered in the master would act as a reference for the other modules of IGMS. Masters helps the user to configure parameters which will be used in IRDA IGMS. Masters will include Product Master, Entity Master, SLA Definition, and Corporate Hierarchy Definition and so on.

4. Ombudsman

Ombudsman is a government body appointed by the Government of India, with the purpose of handling the grievances of the insured customers and to mitigate their problems involved in redressal of the grievances. This body investigates complaints and

mediates fair settlements, especially between aggrieved parties such as consumers or students and an institution or organization. This institution is of great importance and relevance for the protection of interests of policy holders and also in building their confidence in the system.

5. Policy Holder

Policy Holder is the owner of the insurance policy. It could be an individual or a group. A group may be a corporate, an association or any other set of people who have taken a group insurance policy. An individual will be addressed with the help of the policy number and a member of a group insurance will be addressed with the help of a certificate number.

6. Product/Action User

The user defined in the masters to take action on an escalated complaint is the "Action User". If the complaint is escalated to the Entity, the action user will be defined by the Entity.

7. Surveyor

Insurance surveyors, also known as risk surveyors and risk analysts, who conduct surveys and assess the loss at the point of claim.

8. TPA

A third party administrator (TPA) is an organization that processes insurance claims. This can be viewed as "outsourcing" the administration of the claims processing, since the TPA is performing a task traditionally handled by the company providing the insurance or the company itself.

9. Grievance

A 'grievance / complaint' is defined as any communication that expresses dissatisfaction about an action or lack of action or about the standard of service / deficiency of service of an insurance company and / or an intermediary representing, the insurance company.

10. Inquiry

An 'inquiry' is defined as any communication from a customer for the primary purpose of requesting information about the company and its services.

11. Request

A 'request' is defined as any communication from a customer soliciting a service such as a Change or modification in the policy.

4.4 Modules in IGMS

The users having login access to personal dashboards in the IGMS will be Insurers/ Brokers and IRDA.

Insurers' / Brokers' Dashboard will include following features:

- 1. Grievance input form
- 2. To upload grievances to IGMS portal
- 3. To view and update status and comments of grievances against them
- 4. To view IRDA's comments on grievances against them
- 5. MIS Reports

IRDA's Dashboard will include following features:

- 1. To view grievances entered directly through the portal against insurer, unregistered entities and IRDA.
- 2. To view grievances uploaded / mirrored from the insurer / broker's database.
- 3. To escalate the grievances
- 4. To view and update status and comments of grievances
- 5. To be able to track and monitor the grievance handling by insurance companies
- 6. Detailed MIS Reports

Insurance Call Centre Executives:

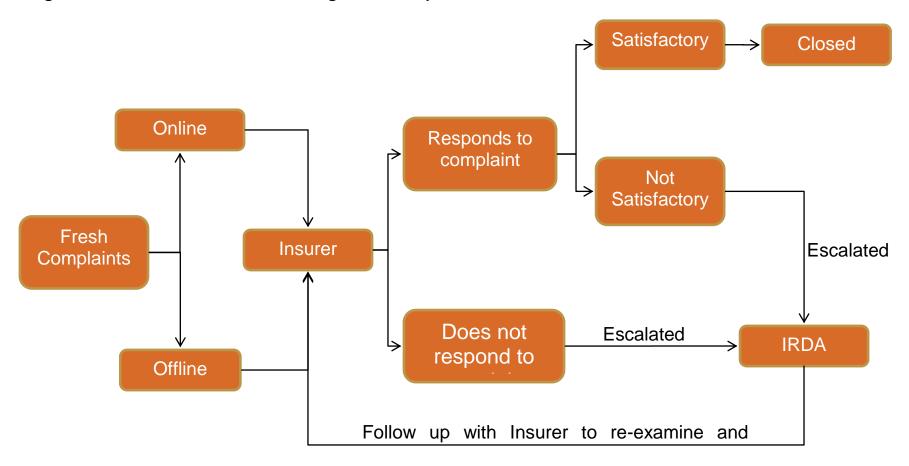
- 1. To attend to calls on grievances and enter the complaints through the IGMS portal and provide the token number to the complainants.
- 2. To view status of grievances and inform the complainants accordingly
- 3. To view the approximate resolution time based on type of complaint and inform complainants accordingly

Policyholders and Others (Agents, TPA, Surveyors, Consumer Organizations)

- 1. Access to Grievance input form
- 2. Access to view status of complaints

5 GRIEVANCE RESOLUTION WORKFLOW

Registration to Resolution - Various stages of a complaint



- 1. The policy holder will initiate a NEW complaint and send the complaint details to the respective Entities.
- 2. Policy holder will register a NEW complaint directly into the portal and on successful submission, the status will change to OPEN
- 3. Policy holder will register the complaint with IRDA Grievance Cell and IRDA Grievance Cell will lodge this complaint into the portal on successful submission, the status will change to OPEN
- 4. These complaints will be downloaded by the entity into their system
- 5. If the Entity accepts the complaint, the status of the complaint will be PENDING.
- 6. Once the complaint is resolved, the status will change from PENDING to RESOLVED
- 7. The complaint with status OPEN, PENDING, RESOLVED and CLOSED will be uploaded to IRDA IGMS by the Entity
- 8. When the complaint is received by the IRDA IGMS system, an IRDA Token Number will be generated and the status will remain same
- 9. The system automatically escalates the OPEN / PENDING complaints that have been in the system for over a stipulated time to ESCALATED
- 10. The policy holder can manually escalate the complaint to IRDA
- 11. To escalate the complaint to IRDA, the policy holder will be able to search and escalate the complaint on the IRDA IGMS or escalate the complaints through the IRDA Grievance cell:
 - a. If the complaint is against a Non-listed company, the complaint will be registered and marked as NON-LISTED
 - b. If the company exists but complaint is not found, the complaint will be registered and the status of the complaint will be ESCALATED
 - If the complaint is found and the policy holder escalates the complaint, the status of the complaint will change from RESOLVED or PENDING to ESCALATED
 - d. The complaints which are open will be automatically escalated and the status will be changed ESCALATED
 - e. If the complaint comes from a higher authority like the ministry of finance, the complaint will be escalated with high priority

flag on it with the status as IRDA ESCALATED

- 12. The ESCALATED and IRDA ESCALATED complaints will be sent to the respective Entity
- 13. The Entity will either accept the ESCALATED complaint or send a request to IRDA for closure of complaint
- 14. If sent for closure and request accepted by IRDA, the complaint status will change to CLOSED. If the request is rejected, the status will remain ESCALATED
- 15. The ESCALATED or IRDA-ESCALATED complaint when accepted by the Entity, the status will change to RE-OPEN
- 16. Eventually, the RE-OPEN complaint will be resolved and the status will change to RESOLVED
- 17. If no action is taken on a RESOLVED complaint for a stipulated time, IRDA/Insurer will close the complaint manually changing the status to CLOSED
- 18. If the complaint is taken to the court, the status would become ON-HOLD.
- 19. The ON-HOLD status will be marked to CLOSED by the insurance company, if the complaint remains ON-HOLD for a long time. The insurance company needs to provide a reason on marking the status as CLOSED. If closed, the complaint status will be CLOSED and the reason for closure will be that the complaint remained on-hold for a long time.

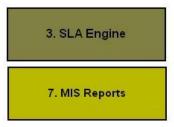
Please refer Annexure for the table explaining this flow.

6 IGMS PROCESS DETAILS

Following sub sections describe in detail all the processes briefly explained in the previous section, enlisted in the figure below.









6.1 Complaints against Registered Entities

The policy holder will lodge a complaint against the registered entities either directly to the IRDA IGMS, or will send the complaint to IRDA Grievance Cell or will send the complaint to the respective entity. The policy holder can use different modes of communication (e-mail/fax/letter/call/insurer website/walk-In) to approach the Entity. As per the complaint product type, the respective department of the insurer will receive the complaint and initiate the complaint processing. It is mandatory for the Entity to send all the complaints to IRDA. This could be done on a daily basis or an hourly basis or on a real time basis, as per the convenience of the firm. Once the complaints are sent to the IRDA IGMS, the firm will process the complaints and when they update any information on the complaint; it will be a mandate to update the details of the complaint on the IRDA IGMS as well.

Steps included in this module of IRDA IGMS are:

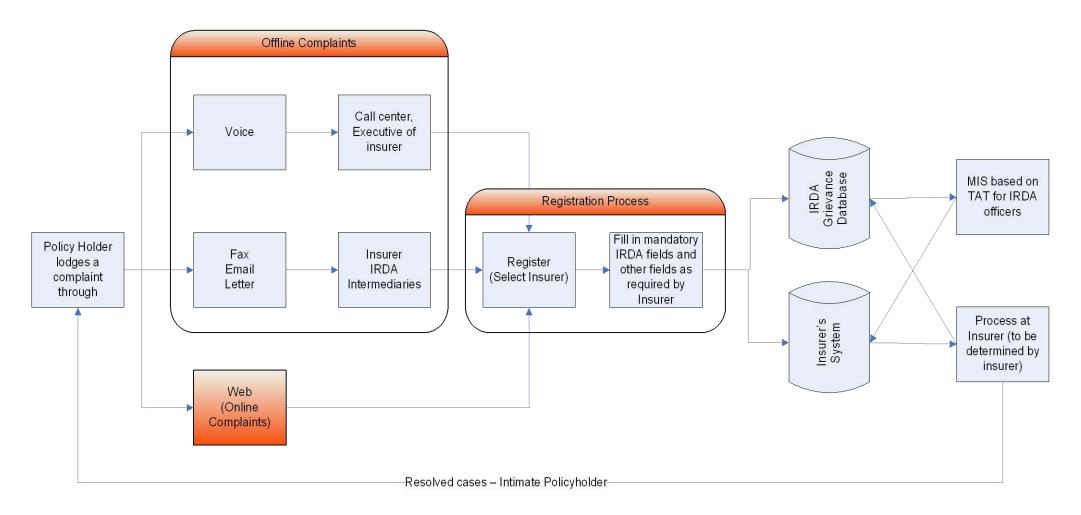
- Policy holder lodges a complaint against registered entities
- Entity will receive and process the complaint
- Entity will send (upload) the complaints to IRDA
- Policy Holder /Insurance company /Broker will update the complaint

Compliance recommendations during this process:

- All complaints received by the entities should be uploaded to the IRDA IGMS and get the IRDA Token Number
- The IGMS will issue a return file which the firm should download. For successful records, the unique IRDA Token number should be mapped to internal reference number maintained by the Entity. These entities will make the respective changes as guided by IRDA for the rejection and upload the file back into the IRDA IGMS

6.1.1 Lodge a complaint

Lodging a complaint is an activity that will be done by the policy holder. The Policy holder can wither lodge the complaint online or offline.



- He has the following 3 options to lodge a complaint:1. Enter complaint directly into the IRDA IGMS Portal.
 - 2. Enter complaint through the Insurer's portal and then sync it up with the IGMS portal.
 - 3. Send the complaint to IRDA Grievance Cell / Insurer call centre and the call centre personnel at the respective locations will enter the complaint on the IRDA IGMS portal on behalf of the policy holder.

6.1.1.1 Enter complaint directly into Portal

One of the ways to lodge the complaint for the policy holder is to visit the IRDA IGMS portal and lodge the complaint. Grievance registration form shall be in the form questionnaire. Separate interface will be provided to complaint against Intermediaries. The questionnaire may be prepared in consultation with an insurance expert. There would a link provided on the portal to the insurer's website grievance management section. Also, provision for an extensible mechanism for defining criteria to identify duplicate entries should be in place. Following details need to be captured to lodge the complaint:-

- 1. The complaint will be lodged against the following set of entities:
 - a. Insurance Company (TPA /Surveyor /Corporate agents /agents)
 - b. Brokers
- 2. Following are the details that need to be provided to lodge a complaint:
 - a. Policy Number
 - b. Certificate Number for group insurance
 - c. Complaint Details (Please refer to the <u>Annexure</u> to view complete classification of complaints. The classification of complaints is subject to change)
 - i. Product Type
 - ii. Functional Area
 - iii. Complaint Type
 - iv. Complaint Description
 - d. Surveyor Code In case of lodging a complaint against the surveyor (The entered surveyor code is internally validated by the system. The system is interfaced with an external surveyor code database).
 - e. Agent Code In case of lodging a complaint against Intermediary (The entered Agent code is internally validated by the system. The system is interfaced with an external agency licensing portal).
 - f. User Details
 - i. Name
 - ii. Address
 - iii. Door No./Bldg.Name / Floor
 - iv. Street / Area
 - v. City/Town/Panchayat/Village
 - vi. Taluk / Tezhil

- vii. District / Mandal
- viii. State
- ix. Pin code
- x. Email
- xi. Telephone number with STD code
- xii. Mobile Number
- xiii. Fax number with STD code
- xiv. Whether an individual or company
- xv. Whether Policy holder or claimant
- 3. On submission of the complaint, IRDA Token number will be generated as per the logic mentioned in the functional overview section.
- 4. The complaint status will be NEW and it would be marked for download. Mail will be sent to the product user defined in the entity hierarchy master with the complaint details and the IRDA token number.
- 5. The product user will login to the IRDA IGMS portal and an interface will be provided to download the complaints.
- 6. Once downloaded, entity will validate the complaint details and generate the internal reference number for the complaint. Same will be updated on the IRDA IGMS portal either through single update, bulk upload or API / Connector.
- 7. Mail will be sent to policy holder with complaint status, details, IRDA token number and internal reference number.

Field Name	Use	Туре	Description / Validations / Data Source
Complaint Against Entity Type	Mandatory	Drop Down	Insurance Company (TPA, Surveyor, Agents), Broker, IRDA
Entity Name	Mandatory	Drop Down	The drop down field would contain the entities as per the entity type selected
Policy Number	Mandatory	Text	To be entered by the policy holder
Certificate Number	Mandatory if group insurance	Text	To be entered if group insurance
Product Type	Mandatory	Drop Down	To be selected from list of insurance products

Functional Area	Mandatory	Drop Down	To be populated on the basis of Product Type selected
Complaint Type	Mandatory	Drop Down	To be populated on the basis of Functional Area selected
Complaint Sub Type	Mandatory	Drop Down	To be populated on the basis of Complaint Type selected
Complaint Description	Mandatory	Text Area	Description of the complaint
First name	Mandatory	Text	First name of the policy holder
Last name	Mandatory	Text	Last name of the policy holder
Communication Postal Address	Mandatory	Text Area	Address of the policy holder
Email	Mandatory	Text	Email address of the policy holder
Mobile Number	Mandatory	Number	Mobile number of the policy holder

6.1.1.2 <u>Send complaint to IRDA Grievance Cell</u>

Policy holder can send the complaint to the IRDA Grievance Cell and the call centre personnel can lodge the complaint on behalf of the policy holder. The Policy holder can send the complaint to the IRDA Grievance Cell by way of fax, email, letter, walk-in or call. When the complaint is received by the IRDA Grievance Cell, the IRDA product user can lodge the complaint on the IRDA IGMS Portal on behalf of the policy holder. The product user is defined in the user creation module below. The procedure to lodge the complaint will be same as followed in the above section of entering the complaint directly into the portal.

6.1.1.3 Send complaint to Entity

Policy holder can approach the Entity directly or contact the intermediary to file the complaint. The intermediary on the behalf of the policy holder will lodge the complaint with the Entity on behalf of the policy holder. The below process of filing the complaint will be an offline activity carried out at the entity level and not in the purview of the IRDA IGMS.

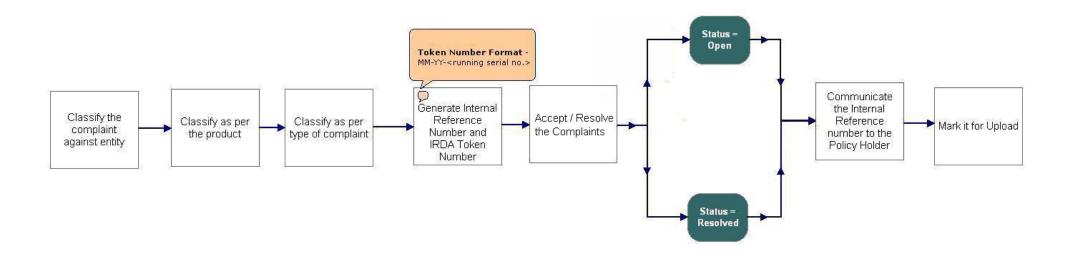
- 1. The Entities who will receive the complaint are:
 - a. Insurance Company (TPA, Surveyor)
 - b. Broker
- 2. Policy Holder will be using the following mode to lodge a complaint:
 - a. Fax
 - b. E-mail
 - c. Letter
 - d. Call
 - e. Insurer's website
 - f. Walk-in complaints
- 3. The complaint will be lodged against the following set of entities:
 - a. Insurance Company (TPA /Surveyor /Corporate agents/ Agents)
 - b. Brokers
- 4. Following are the details that need to be provided to lodge a complaint:
 - a. Policy Number
 - b. Certificate Number for group insurance
 - c. Complaint Details (Please refer to the <u>Annexure</u> to view complete classification of complaints. The classification of complaints is subject to change)
 - i. Product Type
 - ii. Functional Area
 - iii. Complaint Type
 - iv. Complaint Description

- d. Surveyor Code In case of lodging a complaint against the surveyor (The entered surveyor code is internally validated by the system. The system is interfaced with an external surveyor code database).
- e. Agent Code In case of lodging a complaint against Intermediary (The entered Agent code is internally validated by the system. The system is interfaced with an external agency licensing portal).
- f. User Details
 - i. Name
 - ii. Address
 - iii. Door No./Bldg.Name / Floor
 - iv. Street / Area
 - v. City/Town/Panchayat/Village
 - vi. Taluk / Tezhil
 - vii. District / Mandal
 - viii. State
 - ix. Pin code
 - x. Email
 - xi. Telephone number with STD code
 - xii. Mobile Number
 - xiii. Fax number with STD code
 - xiv. Whether an individual or company
 - xv. Whether Policy holder or claimant

6.1.2 Process Complaint

6.1.2.1 Process at Insurance Company / Brokers' Office

Process complaint is an offline activity which is carried out by the Entity on receiving the complaint from the policy holder. The following workflow explains the flow of processing a complaint.



- 1. The complaints will be processed by the Insurance Company (TPA / Surveyor / Agents) or Broker as an offline activity.
- 2. The Entity will classify the complaint on the basis of the product and functional area. The respective department of the Entity will receive the complaint and will then work on the complaint.

- On receiving the complaint, the Entity will have to generate an Internal Reference Number and IRDA token number. The generation of IRDA Token Number should be as per the logic shared. Both the numbers will be communicated to the policy holder for further reference.
- 4. If the Entity requires additional information to process the complaint, it will contact the policy holder to seek more information.
- 5. The Entity will be allowed to accept the complaint. On acceptance of the complaint, the Entity will mark the status of the complaint as "PENDING". For all the complaints with status PENDING, the Entity will take respective action to resolve the complaints
- 6. On successful resolution of the complaint, the Entity will mark the status of the Complaint as RESOLVED.
- 7. All the complaints following the below criteria will be marked for upload
 - New Complaints
 - Complaints on which any additional information is received from the policy holder
 - Complaints on which any additional information is provided by the Insurance Company

6.1.2.2 Process at IRDA

The following actions will be taken against the complaints received by IRDA.

- 1. Complaints that need to be referred to insurers will be forwarded to insurers.
- 2. Complaints that need to be referred to brokers will be referred to the respective brokers.
- 3. Complaints against unregistered entities, there will be a facility to forward such complaints to the respective department for examination/disposal. It could be the respective technical (life and non-life) and/or legal department.
- 4. Complaints falling within the purview of the Ombudsman, the complainant will be informed that he could opt to go to the Insurance Ombudsman.

5. Complaints which need to be examined /enquired into by IRDA (either by calling for inputs from other departments within IRDA or by calling for information from another entity /organization) need to be processed differently and the same needs to be provided for.

In case (1) and (2) above, the scenarios and the actions thereby will be as follows:-

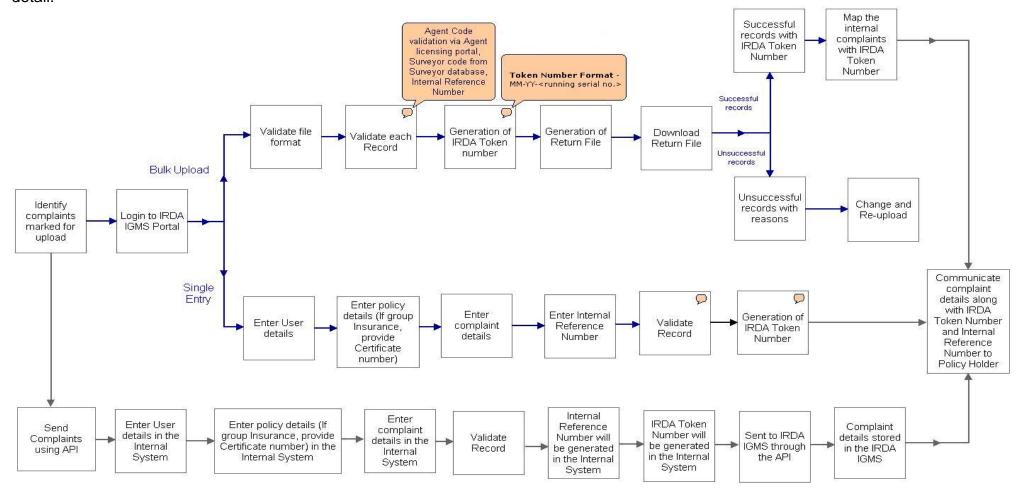
- 1. Complaints filed for the first time without approaching the insurer /broker will be forwarded to the insurer /broker for action at their end.
- 2. Complaints against which the insurer has replied for the first time and policyholder is not satisfied with the response /comments of the insurer, IRDA will ask insurer to act on their comments and continue to monitor the response from the insurer.
- 3. If the policyholder provides additional information on the complaint, the same will be referred to the insurer by IRDA.
- 4. If no further information is received, the complaint will be closed and the insured will be duly informed.

In case (5) above, IRDA should be able to identify complaints and mark them for enquiry / investigation with inputs from other departments within IRDA or from any other entity. It should also be able to escalate the complaint internally to senior officials.

These complaints, if registered through IGMS, should not be part of the downloadable complaints for the insurer. IRDA may want to investigate these complaints without the knowledge of the insurer, initially and subsequently, may transfer the complaint to the insurer for action.

6.1.3 Send (Upload) to IRDA

Once the complaint is received by the Entity or if there is any update on an existing complaint, it will be uploaded on the IRDA IGMS. The complaints against all the Entities will be collected and displayed on the IRDA IGMS. The following diagram explains the workflow in detail:



Steps involved in Send (Upload) to IRDA

- 1. The Entity will identify all the complaints which are marked for upload to the IRDA IGMS.
- 2. The product user (defined in the master) will log on to the IRDA IGMS.
- 3. The user will have 3 options to upload the complaints to the IRDA IGMS:
 - a. Bulk Upload
 - b. Single file entry
 - c. API / Connector
- 4. The complaints uploaded will be in the status OPEN, PENDING or RESOLVED.
- 5. Through the bulk upload feature, the following rules would be applied:
 - a. The file format will be validated at the initial level.
 - b. The records of the file will be validated on a record by record basis.
 - c. If the complaint is against an insurance intermediary, the agent code specified will be validated against the agent licensing portal.
 - d. If the complaint is against the surveyor, the surveyor code will be validated against through the surveyor database.
 - e. Internal reference number will be a mandatory field while uploading the complaint to IRDA.
 - f. Validation will occur on the product type, functional area and complaint type. It should match the one on the IRDA IGMS.
 - g. The IRDA Token number would be uploaded along with each record if it is generated by the insurer's system.
 - h. If the IRDA Token Number is not generated by the insurer, the IGMS portal would generate the same on upload.
 - i. After validation of all records, a return file will be generated which will contain the IRDA Token Number for successful records and Rejection code/reason for unsuccessful records.
 - j. The product user will download the return file and update the records at the Entity end. The unique IRDA Token number will be mapped to internal reference number maintained by the Entity. The user will make the respective changes as guided by IRDA for the rejection and upload the file back into the IRDA IGMS till successfully accepted by the IRDA IGMS.
- 6. In a single entry, the user will enter the following details on the IRDA IGMS:
 - a. Policy Number

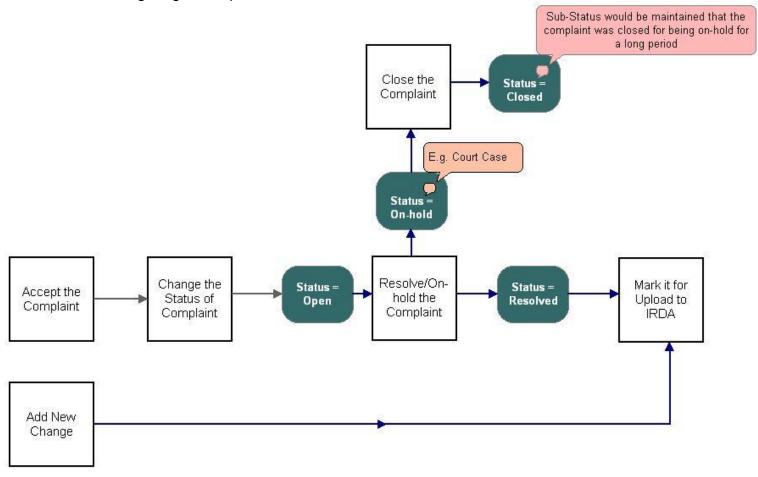
- b. Certificate Number in case of group insurance
- c. Internal Reference Number (mandatory for all Entity to maintain an internal reference number)
- d. Complaint Details
 - i. Product Type
 - ii. Functional Area
 - iii. Complaint Type
 - iv. Complaint Description
- e. Surveyor Code for complaints against Surveyors. It will be validated against the surveyor database.
- f. Agent Code for complaints against intermediaries. It will be validated against the agent licensing portal.
- g. User Details
 - i. Name
 - ii. Address
 - iii. Door No./Bldg.Name / Floor
 - iv. Street / Area
 - v. City/Town/Panchayat/Village
 - vi. Taluk / Tezhil
 - vii. District / Mandal
 - viii. State
 - ix. Pin code
 - x. Email
 - xi. Telephone number with STD code
 - xii. Mobile Number
 - xiii. Fax number with STD code
 - xiv. Whether an individual or company
 - xv. Whether Policy holder or claimant
- h. Complaint Status (OPEN/PENDING/RESOLVED)
- i. On submission of the complaint, the system will validate the fields and generate the IRDA Token Number.
- 7. If a connector is available between the entity system and IRDA IGMS, the complaint when registered in the entity system, a real time update of the complaint would be made to IRDA IGMS. The registration will involve entering user details, policy details and complaint details. When the complaint is submitted, the record will be validated and IRDA token number will be generated in entity

system along with the internal reference number. All the details are sent to IRDA IGMS through the connector and then stored in IRDA IGMS database.

8. The generated IRDA Token number and internal reference number will be communicated to Policy Holder by the system and by the entity through the offline mode.

6.1.4 Update Complaint

The Update Complaint feature allows the Entity to add/edit information of the complaint in the IRDA IGMS. The Entity is allowed to change the status of the complaint based on the action. In case any additional information is provided by the policy holder with respect to the complaint, the complaint is updated with the changes. The complaints that are updated during this process need to be uploaded to the IRDA. The following diagram explains the workflow in details:



- 1. During the Grievance workflow, the Policy Holder is allowed to revisit or update the complaint. The policy holder will update the complaint by sending the details through e-mail, fax, letter or call or walk in to the respective Entity office location.
- 2. Update complaint feature will allow the Entity to add changes to the complaint or modify an existing complaint or change the status of the complaint.
- 3. The new complaints accepted by the Entity will be marked as PENDING.
- 4. If the Entity is able to resolve the complaint successfully, then the complaint status will be marked as RESOLVED.
- 5. If the complaint is taken to the court or the complaint goes into a pending state, the status would become ON-HOLD.
- 6. The ON-HOLD status will be marked to CLOSED by the insurance company, if the complaint remains ON-HOLD for a long time. The insurance company needs to provide a reason on marking the status as CLOSED. If closed, the complaint status will be CLOSED and the reason for closure will be that the complaint remained on-hold for a long time.
- 7. All the updated complaints will be marked for upload to IRDA IGMS.
- 8. On a daily basis, once the complaints which are ready for upload are gathered, the Entity product user will login to the IRDA IGMS and upload the complaints to the IRDA IGMS. All the changes to the complaint will be reflected on the IRDA IGMS. The same logic of bulk upload, single update or API/Connector will be available for the user to update the complaints on the IRDA IGMS.
- 9. During Bulk upload, the IRDA Token Number will have to be provided in the file for each record.
- 10. For single update, an interface to filter the complaints on the basis of IRDA Token number will be provided and the updates will be done on the IRDA IGMS.
- 11. If connector available, any update in the Entity system will automatically flow into IRDA IGMS.

6.1.4.1 Update complaint with RTI details

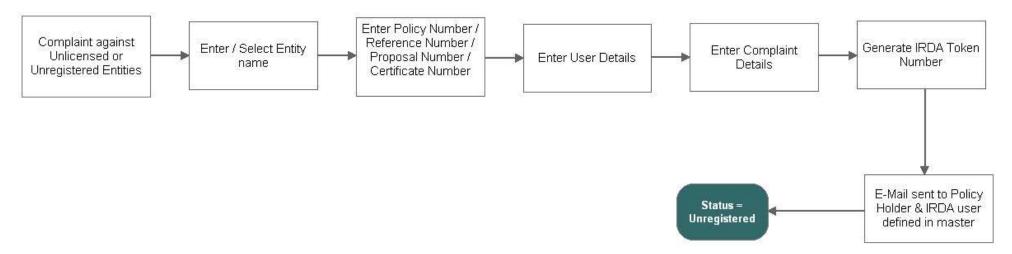
Policy holder can raise an RTI against the processing of the complaint registered by the policy holder. If an RTI is raised against the complaint, IRDA grievance cell will map the RTI details with the complaint registered. This facility will be available only with the grievance cell members. The IRDA user will be given an option to search for the complaint on the basis of IRDA token number or policy number and once found, the details of RTI will be entered and mapped with the IRDA token number. The important details submitted while raising the RTI will be entered and following would be mandatory:-

- 1. RTI Reference Number
- 2. Date of RTI Application
- 3. Subject of RTI
- 4. Name of the CPIO
- 5. Description of RTI

The IGMS should enable IRDA to flag complaints with respect to which an RTI is raised along with the description of the RTI. IRDA should be able to view MIS based on this information.

6.2 Complaint against Unregistered or unlicensed entities

Policy holder will be given an interface to complaint against companies who are unlicensed or not registered with IRDA. These companies could possibly be retailers who have insured the product bought by the policy holder. These complaints will be directed to IRDA Grievance Cell who will process the complaint in an offline mode. The policy holder could use the online mode to lodge the complaint or could send the complaints details to IRDA Grievance cell via fax, email, letter, walk-in or call. Therefore this interface should be available to the policy holder who visits the IRDA IGMS portal and to the IRDA Grievance cell. The following diagram explains the workflow in details:-



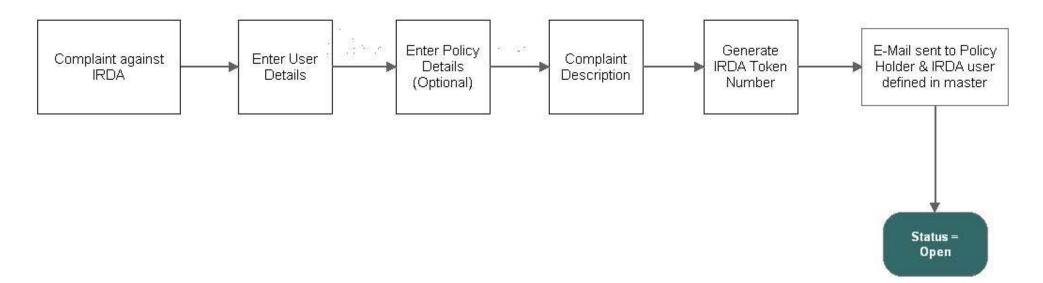
The interface will capture the following details:-

- 1. The user will be provided an interface to enter the following details of the grievance:
 - a. User details like First name, Last name, E-mail, Mobile and Postal Address etc.
 - b. Policy Number or Reference Number or Proposal details if available
 - c. Enter name of the company or select from the list of unregistered companies
 - d. Complaint description, which will be a text area

- 2. On submission of the complaint details, the system will generate IRDA token number. The IRDA token number will be numbering the format MM-YY-<running serial number>. For Example the complaint number would look like 03-10-345356.
- 3. The status of the complaint will be UNREGISTERED.
- 4. Notification through email will be sent to IRDA user specified in the master and the policy holder
- 5. The company will get added to the unregistered entity master

6.3 Complaint against IRDA

The IRDA IGMS will have a facility to lodge a complaint against IRDA. The policy holder would be provided an interface to complaint against IRDA. The following diagram explains the workflow in details:-



This interface will have the following fields:-

- 1. User details
 - a. First name
 - b. Last name
 - c. Email
 - d. Phone number
 - e. Mobile
 - f. Address
- 2. Complaint Description

3. Remarks

On submission of the complaint details, the system will generate IRDA token number. The IRDA token number will be numbering the format MM-YY- <running serial number>. Example code for complaints against IRDA is 03-10-564569. The complaint status will be OPEN and a notification about the complaint will be sent to the IRDA user who is entitled to receive this complaint (defined in the IRDA user master).

The IRDA will login to the IRDA IGMS portal and view the details of the complaint. The user will have an option to resolve the complaint. On change of status, notification will be sent to the policy holder via email.

6.4 Escalate complaint to IRDA

Escalation to IRDA is the second level of approach which a policy holder will resort to when not satisfied with the first level of resolution. Escalation of complaint will be initiated either by the policy holder or the IRDA IGMS. Escalation of complaint to IRDA can take place in 3 scenarios:

- a) Complaint is marked RESOLVED
- b) Complaint is OPEN / PENDING for more than the stipulated time; auto-escalation will be triggered

This will mean the complaint is escalated to the Entity through IRDA. All the stake holders i.e. the Entity, the policy holder and the IRDA grievance cell will be kept informed of any escalation that will happen.

This module will allow the policy holder to search for the complaint. If the complaint is not found, the user can enter the complaint details which will be sent to IRDA and the entity. It will also allow filing of complaint against companies which are not registered with IRDA.

Steps included in this module of IRDA IGMS are:

- Manual Escalation of complaint
- Escalation of complaint by system (Auto Escalation)
- Escalation by IRDA
- Escalation Process when company exists but complaint doesn't exist
- Escalation Process when company and complaint both do not exist

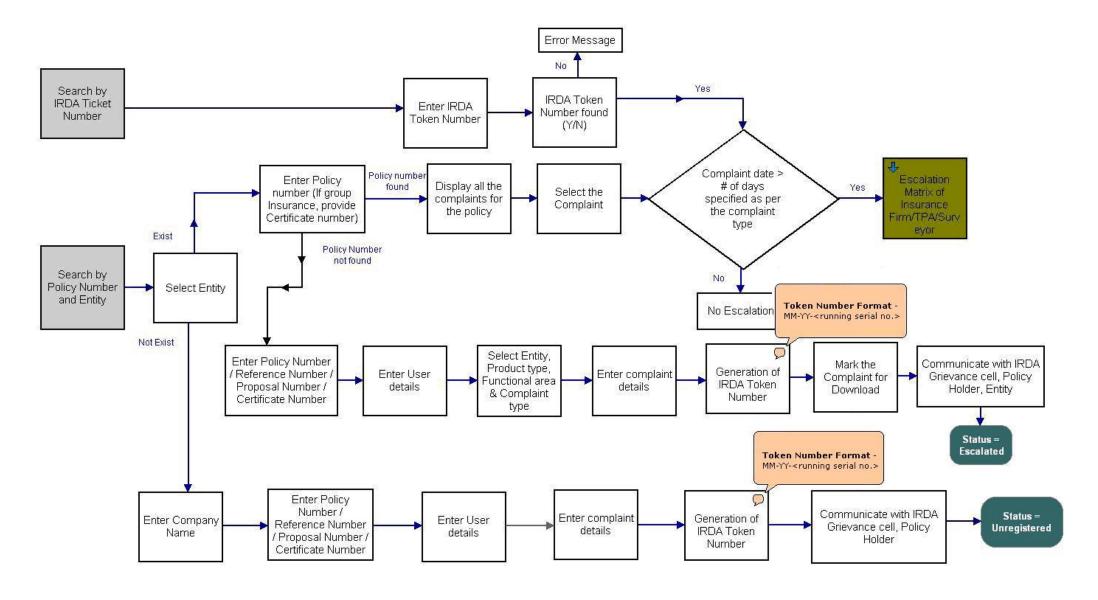
Compliance recommendations during this process

- If the complaints are not found on the IRDA IGMS, it should be considered a compliance issue. Such non-existent complaints on IRDA IGMS should be tracked and action should be taken against the Insurer for such omissions.
- The policy holder will search for their complaints on the IRDA IGMS and if not found, the complaints will be sent to the firm with a flag

of download on it. These complaints need to be downloaded by the firm and map it with the internal complaint system. Once downloaded successfully, they should remove the flag of download from the IRDA IGMS

6.4.1 Manual Escalation of complaint

Manual escalation of the complaint will be initiated by the policy holder against PENDING or RESOLVED complaints. The policy holder will visit the IRDA IGMS and search for the complaint by either entering the IRDA Token Number or his policy number. Escalation will be allowed only if the complaint exceeds the defined limit of number of days as defined in masters. The below process explains the procedure to escalate the complaint.

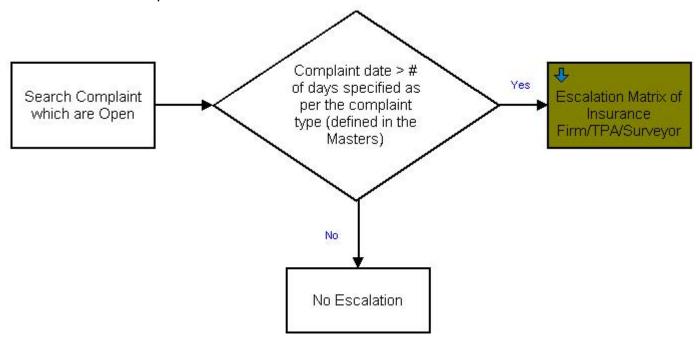


- 1. Escalation of complaint will be initiated by the policy holder against the complaints which are either PENDING or RESOLVED by the Insurance Company (TPA/ Surveyor /Agents) or Broker.
- 2. This process will be either offline or online.
- 3. In the offline process, the policy holder will approach IRDA Grievance Cell through e-mail, fax, postal letter or call or walk in. The details of the complaint will be given to IRDA.
- 4. IRDA Grievance cell, on behalf of the policy holder will escalate the complaint to Entities.
- 5. In the online process, the policy holder will visit the IRDA IGMS and escalate the complaint.
- 6. The IRDA IGMS will have a facility to search for the complaint either through search by IRDA Token number or search by entity and policy number (and certificate number if a group insurance).
- 7. When the user searches by IRDA Token number:
 - a. The user will be given an option to enter the IRDA Token number and the system will search for the particular Token.
 - b. If the Token is found, the system will validate if the Token is allowed for escalation and the validation will be done on the basis of:
 - i. Token status is either PENDING or RESOLVED
 - ii. IRDA Token number generation date is "x" number of days older than today. (x is defined in the master for every complaint type)
 - iii. If the Token is eligible for escalation, the user will be given an option to escalate it or else a message will be given stating escalation not allowed with the reason.
 - iv. If the user escalates the Token, the Token will be sent to the Escalation engine.
- 8. When the user searches by Entity and Policy Number (And Certificate Number if group insurance):
 - a. The user will be given an option to select the Entity type, select Entity Name and enter the policy number (and Certificate Number if group insurance)
 - b. If the Entity doesn't exist (that is, the Entity is not registered with IRDA), the user will follow the process listed in the section **Complaint against Unregistered entities.**

- c. If the Entity exists, the user will enter the policy number and the system will search for the policy number under the selected Entity and entered policy number.
- d. If complaint/Token not found, will mean that the Entity would not have uploaded the complaint to the IRDA grievance system, which is a serious compliance violation. The user will follow the process under **Escalation process when Entity exists, but the complaint doesn't exist**
- e. If complaint/Token found, the user will be given an option to select the complaint and system will validate if the Token is allowed for escalation and the validation will be done on the basis of:
 - i. Token status will be either "PENDING" or "RESOLVED".
 - ii. IRDA Token number generation date will be "x" number of days older than today. ('x' is defined in the master for every complaint type)
 - iii. If the Token is eligible for escalation, the user will be given an option to escalate it or a message will be displayed stating escalation not allowed with the reason
 - iv. If the user escalates the Token, the Token will be sent to the Escalation engine

6.4.2 Escalation of complaint by System (Auto Escalation)

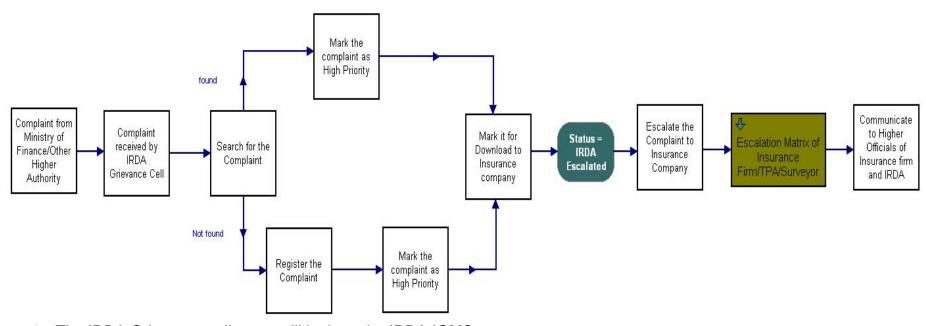
Auto escalation of the complaint is a system driven process. This process will escalate the complaints which are in the OPEN state for more number of days than the stipulated time. This will ensure that the firms will resolve the complaints within the stipulated time to avoid escalation of the complaint.



- 1. There will be an automated process which will run on the IRDA IGMS as a scheduled activity.
- 2. This process will search for all the complaints in the system with the status as OPEN / PENDING and where the IRDA Token number generation date will be 30 days (configurable as per the complaint type) older than the current date.
- 3. All such complaints will be sent to the Escalation engine. The functioning is explained in the Escalation Engine module.

6.4.3 Escalation by IRDA

The ministry of finance or any other higher authority can directly reach IRDA Grievance Cell with respect to escalation of complaints. IRDA will consider these complaints after proper validation, as high priority complaints. IRDA grievance cell will escalate these complaints to the respective Entity, on a priority basis. The following diagram explains the workflow in details:



- 1. The IRDA Grievance cell users will login to the IRDA IGMS.
- 2. IRDA Grievance cell will search for the complaint on the basis of the IRDA Token number or the policy number.
- 3. If the complaint is found:
 - a. The user will mark the complaint as a high priority complaint
 - b. The complaint status will change to 'IRDA ESCALATED'

c. E-mail notification will be sent to IRDA Grievance Cell higher authority and to all the respective Entity escalation group authorities.

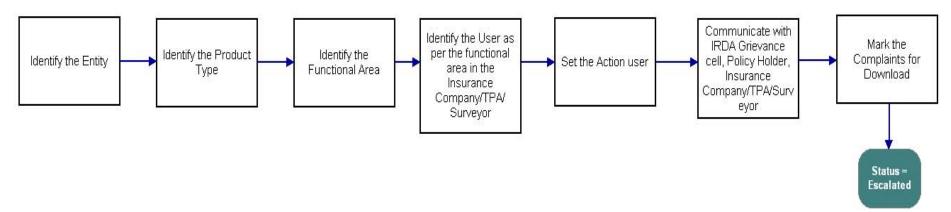
4. If the complaint is not found:

- a. The complaint will be registered as a new complaint. The process to register a new complaint mentioned in the section of Manual escalation When the company exists but the complaint doesn't exist will be followed
- b. IRDA Token Number will be generated
- c. The Token status will be IRDA ESCALATED and tagged as high priority.
- d. E-mail notification will be sent to IRDA Grievance Cell higher authority and to the respective Entities higher authority. This will be picked from the users defined in the master
- e. Complaint will be sent to the Escalation Engine. The working of the escalation process is explained in the Escalation Engine module

6.4.4 Escalation Engine

This is an automated process triggered when the complaints are sent for escalation. Escalation workflow is explained below:

Escalation / Propogation Engine



Steps involved in the Escalation Process

- 1. The complaints will be sent to the escalation engine through the manual escalation process or the automated escalation process
- 2. The escalation engine will identify the following details of the complaint:
 - a. Entity against which the complaint is raised
 - b. Product
 - c. Functional Area
- 3. As per the above combination, the system will identify the product user whom the complaint will be escalated. (This mapping will be

defined in the master setup by each Entity as corporate hierarchy)

- 4. The user will be set as the action user on the Token/complaint and E-mail notification will be sent to the action user, policy holder and IRDA user specified in the master to receive the first level of complaints, that is, FIRST-LEVEL.
- 5. The status of the complaint will be changed to "ESCALATED"

6.4.5 Escalation Process when company exists but complaint doesn't exist

The policy holder will visit the IRDA IGMS to search the complaint. If the complaint is not found and the firm exists on the IRDA IGMS, will mean that the firm has not uploaded the complaint to the IRDA IGMS which is a serious compliance issue. As per the complaince, it is necessary for the entities to upload all the complaints to the IRDA IGMS to ensure that all the complaints exist at a centralized location. However, the policy holder will be given an interface to enter the complaint details and the complaint will be forwarded to the firm.

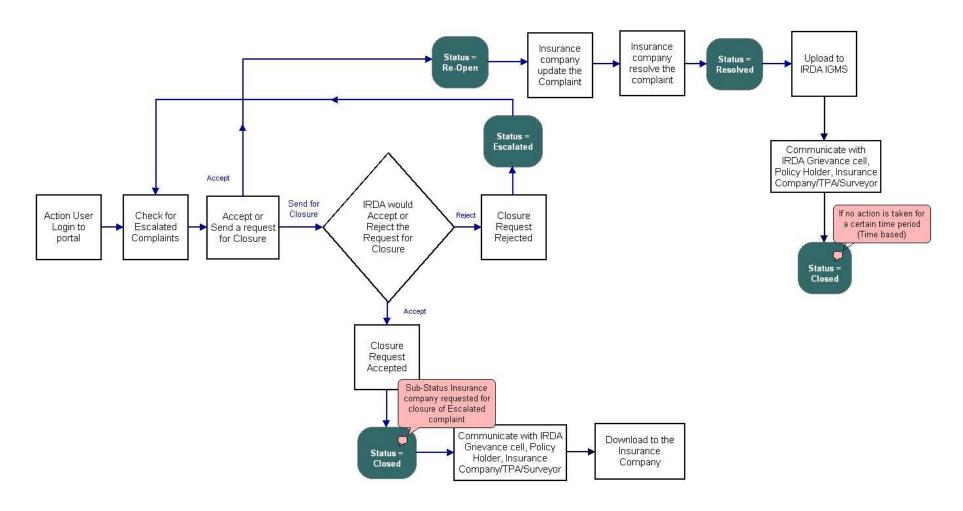
- 1. This process will come into action when the user will search for the complaint with the help of Entity type, Entity name and policy number, and no complaints are found against the policy number
- 2. At this juncture, the user will be asked to enter the details of the grievance:
 - a. Policy Number or Reference Number or Proposal Number
 - b. User details like First name, Last name, E-mail, Mobile and Postal Address
 - c. Selection of Entity against whom the complaint will be lodged
 - d. On the basis of Entity, the system will get the product types mapped to the Entity
 - e. On the basis of product type, the system will get the functional area mapped to the product type
 - f. On the basis of functional area, the system will get the complaints mapped to the functional area
 - g. User will be given an option to enter the complaint description, which will be a text area
 - h. On submission of the complaint details, the system will generate IRDA Token number. The logic of generating the IRDA Token number is defined in the Send to IRDA section
 - i. The status of the complaint will be ESCALATED
 - j. This Token will be flagged as Marked for Download
 - k. The system will identify the user defined in the master set up as "Data entry user" by the Entity who will receive this complaint
 - I. E-mail will be sent to Entity user, IRDA user specified in the master to receive the first level of complaints and the policy holder

6.4.6 Escalation Process when company and complaint do not exist

The policy holder will visit the IRDA IGMS to search the complaint. If the complaint is not found and even the firm doesn't exist on the IRDA IGMS, will mean the company is not registered with IRDA. The process mentioned in the section "Complaint against the unregistered or unlicensed entities" will be followed.

6.5 Action on Escalation

The ESCALATED complaints are received by the Entity. As per the complaint details, the Entity will process the escalated complaint. Request of Closure could be sent by the entities to the IRDA to close the complaint. The detailed workflow is described below.



Steps involved in the action of escalation

- 1. The action on escalation will be taken by the product user of the firm
- 2. The action on escalation will be done either through a single update or a bulk update
- 3. The action user will be provided an interface to login to IRDA IGMS.
- 4. If single update, the user will do the following:
 - a. Access the module "Complaints escalated"
 - b. This module will get all the complaints escalated to the action user and the user will be able to either accept the escalated complaint or send for closure to IRDA
 - c. Explanation will be mandatory while responding to the escalated complaint as to why the complaint was not resolved earlier
 - d. If requested for closure, the complaint will be sent to IRDA product user to accept or reject the request of closure. The status will remain ESCALATED.
 - e. If accepted by the Entity Product User, the complaint status will be changed to RE-OPEN and will be communicated to the policy holder, IRDA product user, i.e., FIRST-LEVEL and also to the Entity Product User by e-mail
 - f. The user can re-visit the page to check for complaints which are in the RE-OPEN state, and can be changed it to RESOLVED. Change of status will be notified to the policy holder, IRDA product User and Entity Product User
- 5. If bulk update, the user will do the following:
 - a. Access the module Complaints escalated
 - b. The system will give an option to download the escalated complaints
 - c. The user will update the status on each complaint and the system will allow the user to upload the updated complaint status to the IRDA IGMS. The processing will be same as the "Send to IRDA"
 - d. Notification will be sent to the policy holder, IRDA grievance cell user and action user, on change of status or information.
- 6. If a connector is available between the entity system and IRDA IGMS, the complaint when registered in the entity system, a real time update of the complaint would be made to IRDA IGMS. When the complaint is updated, the details are sent to IRDA IGMS through the connector and the stored in IRDA IGMS database.

6.5.1 Closure Approval by IRDA

This module will enable IRDA Grievance Cell to accept or reject the request received for Closure of the escalated complaint to the Entity. The IRDA Product User will be provided an interface to login to the IRDA IGMS where all such request will be visible.

- 1. The IRDA Product user will view the details of the complaint along with the reason for closure. If satisfied, the user will accept the request and the status of the complaint will change to CLOSED
- 2. If not satisfied with the request for closure, the user will reject the request of closure and the status will remain ESCALATED
- 3. In either case, notification will be sent to the policy holder, IRDA product user and Entity Product User/Action User

6.6 **SLA Engine**

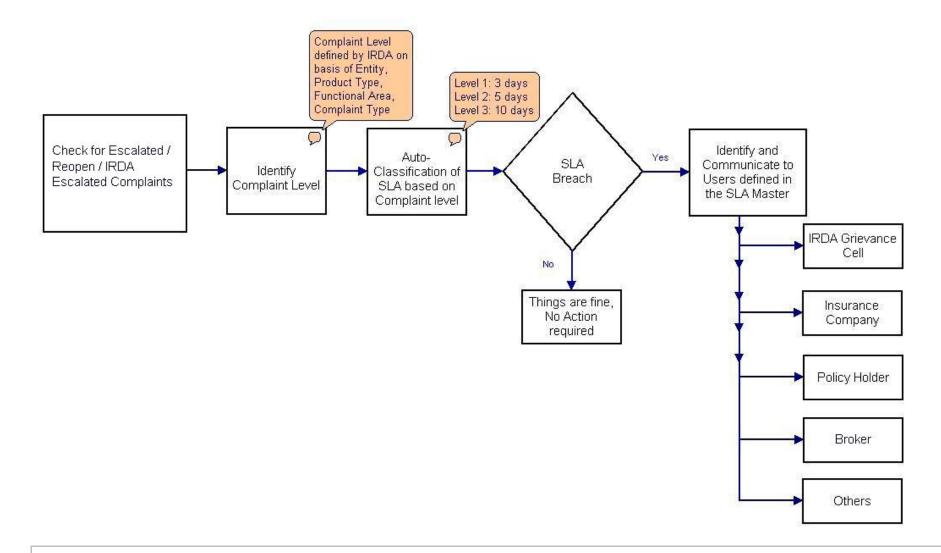
Service Level Agreement will be defined by IRDA Grievance Cell as per industry standards. SLA engine will run on the escalated complaints on which no action is undertaken as well as the complaints which are pending for long. When SLA is breached, this SLA engine will inform the higher authorities of the firm and IRDA about the negligence of any action to be taken on the complaint

During this process, the following objectives are met:-

❖ IRDA should be able to assign the Turn Around time (TAT) based on the classifications of complaints (e.g. Level 1- 3 days (E.g. Zero tolerance cases))

Below is the SLA workflow

SLA Engine



Steps involved in the SLA engine workflow

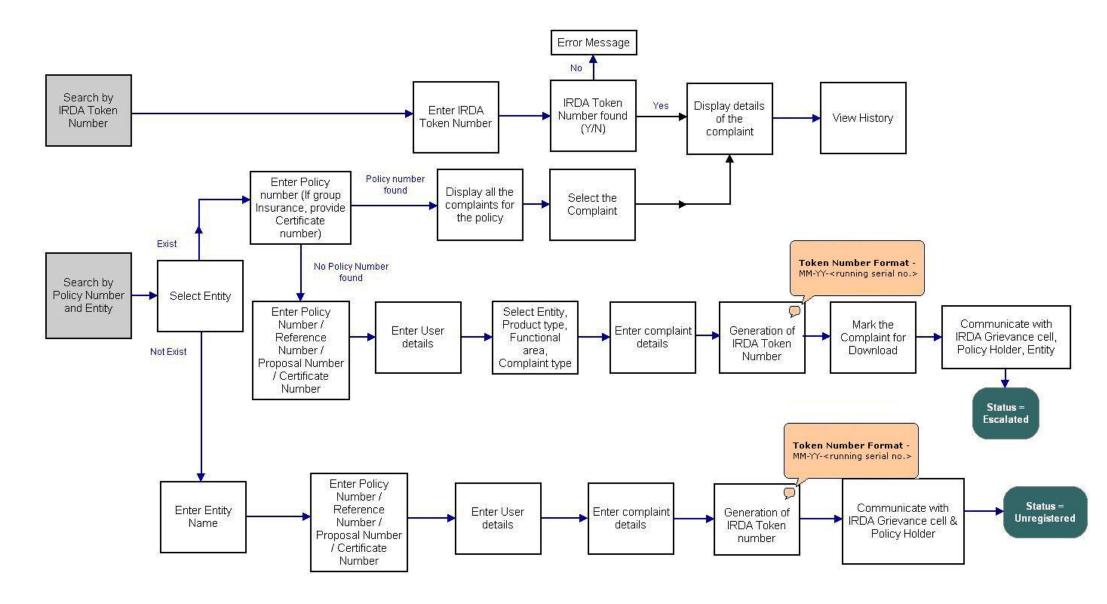
- 1. The SLA engine is a system driven process which will run as a scheduled task
- 2. The system will search for OPEN, PENDING, ESCALATED, REOPEN and IRDA ESCALATED complaints
- 3. It will identify the complaint level of each complaint, on the basis of the Entity, product type, functional area and complaint type. (Master setup by IRDA)
- 4. Each complaint level will have number of days associated with it to act on the complaint in the master setup. For example, Level 1 = 3 days, Level 2 = 5 days, Level 3= 10 days
- 5. If status has remained the same for more number of days than the number of days defined in the SLA, the system will identify the users defined in the SLA master :
 - a. Entity Product Head of the action user
 - b. IRDA Product User
 - c. Policy Holder
 - d. Notification will be sent to all the above users

6.7 Check Status and view details

The policy holder is allowed to check the status of the complaints online on real time basis. The complete details of the complaint will be displayed to the policy holder along with the current complaint status. The system will also provide an option to view the Transaction and Log history of the complaint.

During this process, the following objectives are met:-

- ❖ IRDA should be able to monitor the grievance process of all insurers, in real times.
- IRDA should get the copies of all the complaints lodged with all insurers along with their disposal status, preferably, on a real time basis.



- 1. At any given point the policy holder will visit the IRDA IGMS to check the current status of the complaint.
- 2. The IRDA IGMS will have a facility to search for the complaint by IRDA Token number and by insurance company and policy number
- 3. When the user searches by IRDA Token number:
 - a. He will be given an option to enter the IRDA Token number and the system will search for the particular Token
 - b. If found, the Token number will be listed
- 4. When the user searches by Insurance company and Policy Number:
 - a. He will be given an option to select the Entity type (Insurance Company/TPA/Surveyor), select Entity Name and enter the policy number
 - b. If the Entity doesn't exist (i.e. the Entity not registered with IRDA), the user will follow the process listed in the section **Complaints against unregistered entities**
 - c. If the Entity exists, the user will enter the policy number and the system will search for the Tokens under the selected Entity and entered policy number
 - d. If complaint is not found, it means that the Entity has not uploaded the complaint to the IRDA IGMS. This is a serious compliance violation. The user will follow the process under **Escalation process when Entity exists**, **but the complaint doesn't exist**
 - e. If complaint/Token found, the Token number will be listed
- 5. On clicking the Token number, the system will display all the details of the complaint and history of the Token, that is, the Token transition from one state to another and from one user to another. For this purpose, an audit trail needs to be maintained in the system.

6.8 Complaint Closure

IRDA Grievance Cell and the entity user will have the right to close the complaint manually. Closure will be allowed on "RESOLVED" and "RE-OPEN" complaints. The user will have to mention the manner in which the complaint was closed. Once CLOSED, the policy holder, Insurance Company (TPA, Surveyor, Agents), Broker or IRDA cannot add/edit information on the complaint.

On closure, mail mentioning the complaint details and history of the complaint would be sent to the policy holder and entity product user.

IRDA Grievance Cell will be given an option to categorize the closed complaints as "Justified" and "Non-Justified". All the complaints that are marked as "Justified" and "Not-Justified" will be archived and stored in the archive repository. Policy holder will be allowed to check the information and status of the complaints in the archive repository.

At the time of closure, a closure form with certain parameters (to be identified by IRDA) will have to be entered by the user which will enable second order MIS reporting. These details would help in generating detailed second order MIS reports which will bring out the efficiency of the IRDA's intervention in monitoring the grievances. For e.g.: repudiated claims have been paid off, refund is made under free look period cancellation, higher claim amount is paid after settlement etc.

6.9 MIS Reports

The system will allow generating user defined MIS reports on a real time basis. IRDA Grievance Cell and the Entity will be allowed to generate reports.

Note: The below figures mentioned in the reports are hypothetical and are shown as a sample example.

Steps included in this module of IRDA IGMS are:

- Reports for IRDA
- Reports for Insurance Company (TPA / Surveyor/ Agents) and Broker

During this process, the following objectives are met:-

- IRDA should be able to do the following analysis
 - Generate various Analysis reports (Claims repudiated at 1st Instance and subsequently paid, claims settled and repudiated claims, aging of claims and exception reports)
 - o System should generate Exception Reports for prompt follow-up
 - Ageing of complaints should be clearly brought out
 - Feedback on Channel through which Policy sold
 - o 'Alerts' at various levels of access
 - Generate Certain statistics and make available for public to view

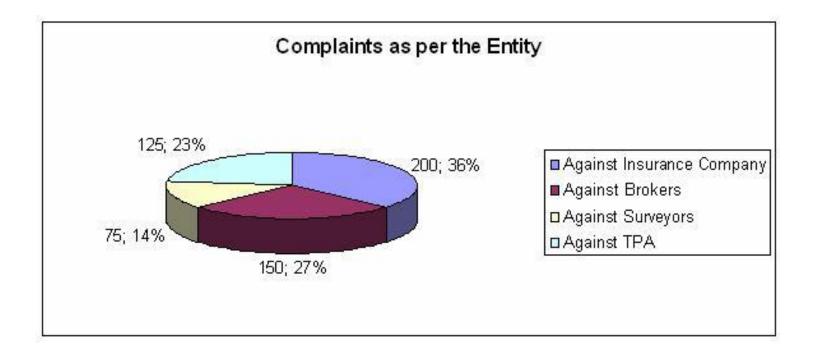
6.9.1 Reports for IRDA

One of the main objectives of building this system is that IRDA can generate reports on a real time basis. All reports will have an option of date range. The user can generate the report as per the date range selected. The default date will be current month range. IRDA Surveillance User will have access to generate the below reports:

1. Classification of complaints as per the Entity

The user will be able to generate reports on the complaints received against the Entities – Insurance companies, (Surveyors, TPAs, Agents) and Brokers. The system will provide an interface to the user to classify the complaints on the basis of the entities against whom the complaints have been lodged. This could be represented with the help of a pie-chart. The input required to generate the chart will be:-

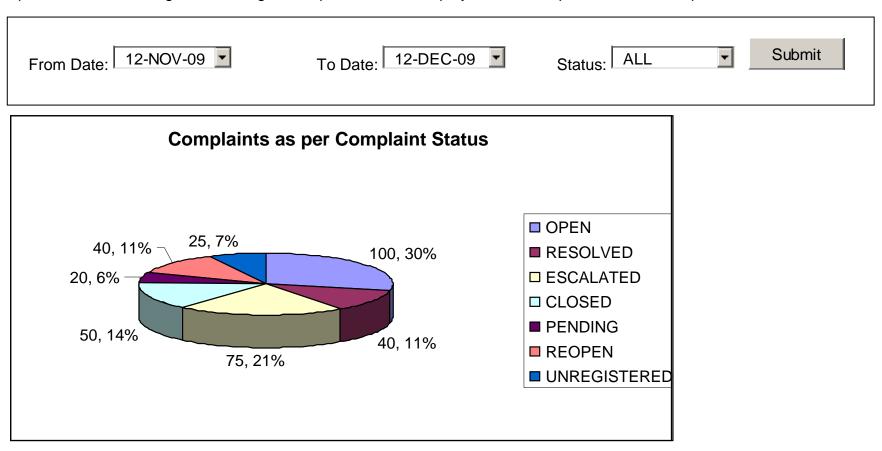
		0.1
From Date: 12-NOV-09	To Date: 12-DEC-09	Submit



The above pie chart shows the number of complaints received against each Entity. It shows the distribution of complaints both in terms of number and in terms of percentage. For example, the number of complaints received by the IRDA IGMS against the insurance companies is 200 which are 36% of the total complaints received against all Entities. On clicking the pie of insurance company, the user will get to view all the 200 complaints in a tabular format.

2. Classification of complaints as per the complaint status

The system will provide an interface to view the complaints on the basis of complaint status. This could be represented with the help of a pie chart or a bar diagram. Clicking on the pie/status will display a list of complaints with the respective STATUS.



The above pie chart classifies the complaints on the basis of status. It shows the distribution of complaints both in terms of number and

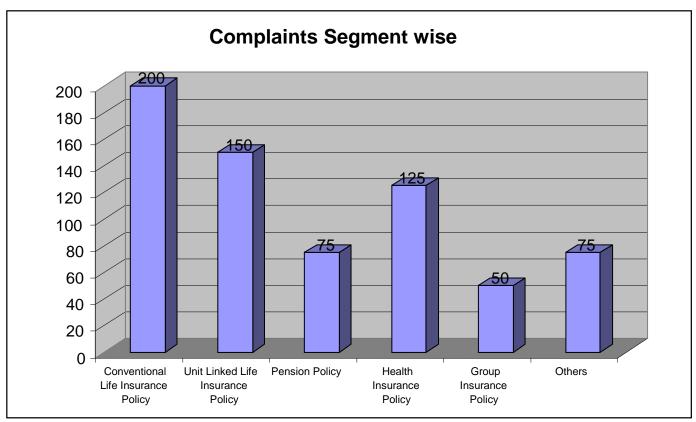
in terms of percentage.

For example, the number of complaints in the OPEN state is 100 which are 30% of the total complaints; the number of complaints ESCALATED is 75 that are 21% of the total complaints. On clicking the pie of OPEN state, the user will get to view all the 100 OPEN complaints in a tabular format.

3. Classification of complaints as per the segment and functional area

The system will provide an interface to view the complaints on the basis of product and functional area. This could be represented with the help of a pie chart or a bar diagram. Clicking on the bar will display the list of complaints of the particular Product type.





S on IRDA Grievance Management System ver1.0	
Bar graph above shows the number of complaints received segment wise. The total number of complaints received against the proper "Group Insurance Policy" is 50.	oduct

4. Complaint Details

There will be an interface to view the complaint details. This could be a list view with an option to click on a complaint and get the history of the complaint. Sorting and filter facility will be provided in all the reports where a list view is given.

From Date: 12-NOV-09 To Date: 12-DEC-09 Entity Type: ALL Entity Name:	
Status: ESCALATED Token Number:	Submit

Sr. No.	IRDA Token Number	Against Entity Type	Against Entity Name	Product Type	Policy Number	Status	Complaint Origin	Created On
1	05-09-456462	Insurance Company	Company A	Conventional Life Insurance Policy	90235000	OPEN	Insurance Company	10-May-09
2	06-09-165465	Intermediary	Company B	Others	90349000	ESCALATED	Insurance Company	15-Jun-09
3	08-09-943475	TPA	Company C	Health Insurance Policy	90139500	PENDING	IRDA Grievance Cell	10-Aug-09
4	09-09-834847	Insurance Company	Company A	Pension Policy	90146501	OPEN	Portal	15-Sep-09
5	10-09-348973	Surveyor	Company D	General Insurance Policy	90162601	RE-OPEN	IRDA Call Canter	10-Oct-09

The above table shows the list of complaints on the IRDA Grievance System. All the complaints will be listed as per the date range selected. The user will be given an option to sort on each of the columns. Filtering of the data will also be allowed. The column "IRDA Token Number" will be the unique number of the complaint maintained by the IRDA IGMS.; "Against Entity type" will be the type of Entity against whom the complaint is lodged; "Against Entity Name" will be the name of the Entity for example, Company A, "Product

, , , ,	holder; STATUS will be the current state	ts; "Policy Number" is the number of the policy of the complaint; "Created On" will be the date

5. Average Resolving Rate

This report will be a comparative report showing the average resolving rate. The resolving rate will be calculated with the help of the following formula: - SUM OF (IRDA Token resolved date - IRDA Token Number generation date) / Number of complaints. This report will be at industry level, Entity level, and company level.

From Date:	12-NOV-09 ▼	To Date: 12	2-DEC-09 🔽	Submit

Calculation

IRDA Token Resolved Date	IRDA Token Created Date	Number of days to resolve the complaint
25-Aug-09	16-Aug-09	9.00
12-Jun-09	1-Jun-09	11.00
29-May-09	1-Apr-09	58.00
12-Jul-09	15-Jun-09	27.00
12-Sep-09	1-Sep-09	11.00
	Total no. of days	116.00
	Number of complaints	5.00
	Average Resolving Rate	23.20

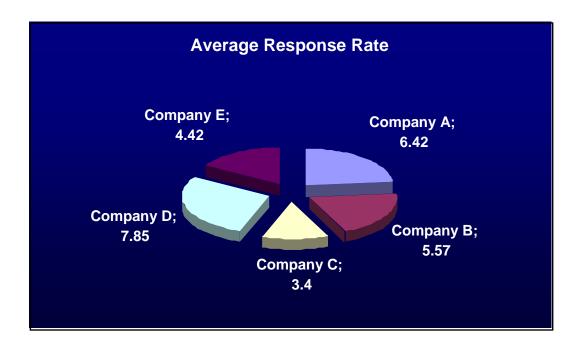
For example, the total number of complaints for the selected date range is 5. The total number of days to solve 5 complaints is 116.

So, the Average Resolving rate is 23.20

6. Average Response Rate

This report will be a comparative report showing the Average Response Time. Average Response time will be calculated as follows: - SUM OF (IRDA Token OPEN/PENDING date - IRDA Token NEW date) / Number of complaints. This report will be at industry level, Entity level, and company level. At industry level, the system will show the average response rate of the industry at a whole. At Entity level, the system will show the average response rate by the entity type i.e. Insurance Company (TPA / Surveyor / Agents) and Broker. At Company level, the system will show the average response rate of the companies under an entity type.





The above pie shows the average response rate of all the companies. The average response rate will be calculated from the time the Token is generated to the time action is taken on the Token. For example, Company C average resolving rate is 3.4 days in comparison to Company D which takes an average of 7.85 to respond to a complaint.

7. Average Status change rate

This report will be a comparative report showing the Average time it takes for each company to change the status of the complaint.

This time will be calculated as follows: -

SUM OF (OPEN/PENDING date - NEW date) + SUM OF (RESOLVED date - OPEN date) + SUM OF (REOPEN date - ESCALATED date) + SUM OF (RESOLVED date - REOPEN date) / Number of complaints.

This report will be at industry level, Entity level, and company level. At industry level, the system will show the average status change rate of the industry at a whole. At Entity level, the system will show the average status change rate by the entity type. At Company level, the system will show the average status change rate of the companies under an entity type

8. Repeat Complainants

The Repeat complainants list will be a list that will comprise the list of users who have the maximum number of complaints both "OPEN" with entities and "ESCALTED" to IRDA. This list will show the top 10 policy holders sorted on the basis of the number of complaints.

From Date: 12-NOV-09	To Date: 12-DEC-09	Submit
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Sr.No.	Policy Number	Name	City	Mobile Number	No. of complaints
1	902357000	Prakash Rao	Bangalore	9810029201	10
2	901349000	Kartik lyer	Chennai	9810029253	10
3	901339500	Swetha Chigrupathi	Hyderabad	9233445451	8
4	901346501	Sanjeev Pamnani	Mumbai	9829303324	6
5	901637505	Rahul Yadav	Delhi	9728237429	5
6	901637510	Sameer Thakur	Bhopal	9182738484	4

The names and mobile number mentioned above are just for reference.

9. Analysis of complaints which get Auto Escalated

This report will provide an analysis with IRDA, stating which company complaints remain open and get escalated by the system. This shows the complaint response time on part of that Company.

10. Complaints against unregistered entities

The system will generate a report showing all the complaints against the entities not listed with IRDA. This will be generated on the complaints with the status "UNREGISTERED".

6.9.2 Second order MIS Reports

These reports will throw light on the Insurance Companies' behaviour towards closure of complaints. There would be closure form with certain parameters populated based on the classification which would be filled in at the time of closure of any complaint. Based on the remarks selected at the time of closure, the following reports can be generated:

- 1. Report on claims which were rejected but settled after the complaint was made through the portal

 This report will state the number of complaints where a claim rejected by the insurer was settled subsequent to the same complaint being lodged / escalated through IGMS.
- 2. Report on number of claims where the claim amount paid increased after complaint was lodged through the portal This report will state the number of complaints where the claim amount paid by the insurer increased subsequent to the same complaint being lodged / escalated through IGMS.

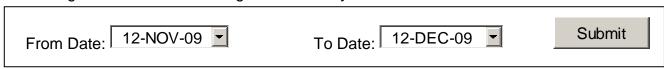
Indicative Report Format

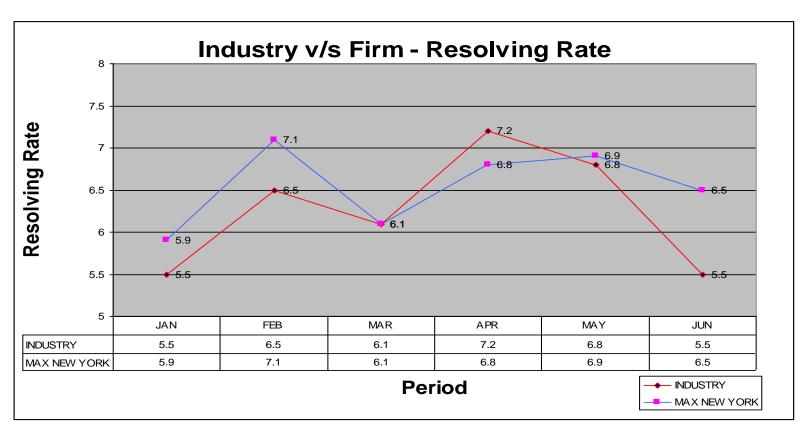
From Date: 12-NOV-09	To Date: 12-DEC-09	Insurer: LIC	Submit

		Initial Record		Final Record		
Policy No.	Claim Amount	Date of Closure	Current Status	Claim Amount	Date of Closure	Status
902357000	150000	25/02/2009	Escalated	200000	25/03/2009	Closed
902356432	0	19/02/2009	Escalated	100000	20/03/2009	Closed
901546512	461000	19/02/2009	IRDA Escalated	520000	19/04/2009	Closed

6.9.3 Reports for Entities (Insurance Firms and Brokers)

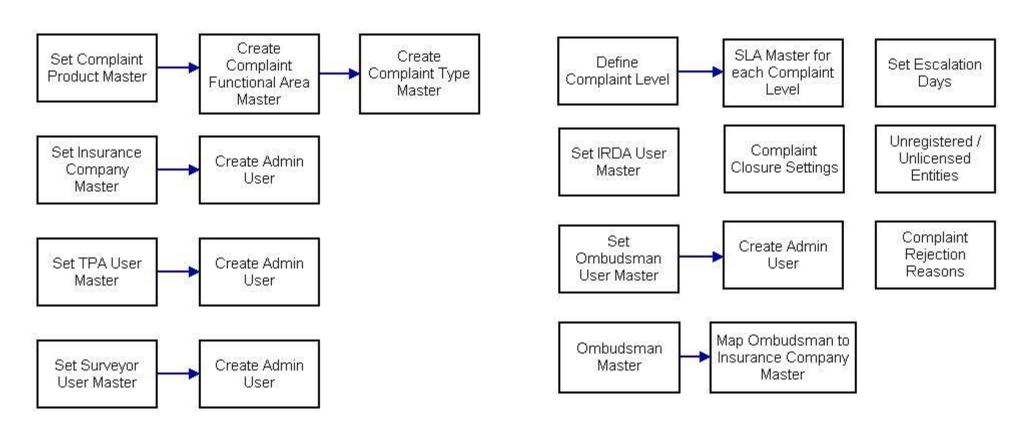
The reports module will be accessible to the Product Heads of the firms. All the reports which are available with IRDA will be available with the respective entities. They will have access to the reports at their firm level. All reports would have a comparison with the Industry data. The firm will get to view their standing in the industry.





6.10 Configuration Management

Configuration management would include Master Setup that helps the users to configure parameters which will be used in IRDA IGMS. Fields will include Product Master, Entity Master, SLA Definition, Corporate Hierarchy Definition etc. IRDA Grievance Cell will be provided an interface to configure and setup the default parameters of IGMS.



6.10.1 Insurance Companies Master

As per the current inputs there are around 42 companies who are registered with IRDA. When a complaint is registered, it will be raised against these insurance companies and the company will process the complaints. This module will give an option to add/edit insurance company details.

Field Name	Туре	Validations/Data Source/Use cases
Company Code	Number	 Company code will be unique and auto generated
Company Name	Text	Company name will be unique
Company Description	Text	 Company description will accept a maximum limit of characters.
Company Address	Text	 Address of the company

6.10.2 TPA Master

IRDA IGMS will maintain a master of Third Party Administrators (TPA). If a policy holder wants to register a complaint against a TPA, the list of TPA will be populated from the list maintained in this module. This module will give an option to add/edit TPA details.

Field Name	Туре	Validations/Data Source/Use cases
TPA Code	Number	 TPA code will be unique and auto generated
TPA Name	Text	■ TPA name will be unique
TPA Description	Text	 TPA description will accept a maximum limit of characters.
TPA Address	Text	Address of the TPA

6.10.3 Surveyor Master

IRDA IGMS will maintain a master of Surveyors. If a policy holder wants to register a complaint against a Surveyor, the list of Surveyors will be populated from the list maintained in this module. This module will give an option to add/edit Surveyor details.

Field Name	Туре	Validations/Data Source/Use cases	
Surveyor Code	Number	 Surveyor code will be unique and auto generated 	
Surveyor Name	Text	 Surveyor name will be unique 	
Surveyor Description	Text	 Surveyor description will accept a maximum limit of characters. 	
Surveyor Address	Text	 Address of the Surveyor 	

6.10.4 Product Type Master

Insurance products are sold to policy holders who might have grievances against it. IRDA has broadly classified the products in the insurance industry in six product types. A product type master will be maintained by IRDA.

Field Name	Туре	Validations/Data Source/Use cases
Product Code	Number	Product code will be unique
Product Type	Text	Product Type will be unique
Description	Text	 Description will accept a maximum limit of characters.

6.10.5 Functional Type Master

IRDA has classified the functional areas under which the complaints will exist. The functional area will get updated with a change or addition in the functions of the insurance sector. These functions are dependent on the product. Every product might have different functions.

Field Name	Туре	Validations/Data Source/Use cases
Function Code	Number	Function code will be unique
Function Type	Text	Function Type will be unique
Function Description	Text	 Description will accept a maximum limit of characters.

6.10.6 Complaint Type Master

The system will give a facility to IRDA to classify the complaints on a broad level. These complaints will be mapped to functional areas. There will be a parent-child mapping between the entities, products, functions and complaints.

Field Description

Field Name	Туре	Validations/Data Source/Use cases	
Complaint Code	Number	Complaint code will be entered by IRDAComplaint code will be unique	
Complaint Type	Text	Complaint name will be unique	
Complaint Description	Text	 Complaint description will accept a maximum limit of characters. 	

6.10.7 FAQ Master

This section would contain the frequently asked questions regarding lodging a complaint to escalation to closure along with any other information which IRDA wants to share it with the policy holder. The system should provide an interface to allow IRDA administrative user to add/edit FAQ. Question and answer will be the fields used in this section. The portal would have a link for the policy holder to view the FAQs.

6.10.8 Set Escalation days

Every complaint is of a different nature and hence the insurance companies will be allowed a minimum number of days to process the complaint before it can be escalated through IRDA. The system will provide a parameter called the "Escalation Days" for every type of complaint. This will be defined by IRDA. The table will look something like this:

Complaint	Product Type	Functional Area	Complaint Type	Number of escalated days
Against Entities	Pension Policy	Policy Servicing	Non-receipt of statement of accounts/ bonus etc.	30

6.10.9 Entity Master

Policy Holders can complaint against the entities and the system will a maintain default entities which will not be editable. The following entities will be a part of the default set up:

- 1. Insurance Company
- 2. Broker
- 3. TPA
- 4. Surveyor
- 5. Agent

6.10.10 Define Complaint Level

Every complaint has a Service Level Agreement associated with it depending on its criticality. If the complaint is very critical, the respective Entity has to act on it immediately. IRDA will define the complain criticality level and on the basis of its criticality, SLA will be defined. The system will have an interface where the user will be able to select the Entity type, product type, functional area and complaint and assign a criticality level of 1, 2, or 3. If not criticality level is defined for a complaint, the default value will be 3.

6.10.11 Complaint Closure Settings

This interface would enable IRDA Grievance cell to configure the minimum number of days after which the complaint can be closed. This facility is available status wise. This interface will include manual complaint closure settings. The table would look like this:-

Complaint Status	Manual Closure	
RESOLVED	30	
PENDING	30	

The above table states that manual closure is allowed only if the complaint is in the PENDING / RESOLVED state for more than 30 days.

6.10.12 Unregistered / Unlicensed Entities

Policy holders can complaint against the entities which are unlicensed / unregistered with IRDA. When such a complaint is made, these companies should get added to this master. IRDA Grievance cell will also have an option to view the details of the entities and could add any additional unregistered entities.

6.10.13 Consumer Organizations

Consumer Organizations / NGOs working for Policyholder protection will have role based access permissions to certain reports in the IGMS which would be defined by IRDA.

6.10.14 Set Service Level Agreements

Every complaint will have a criticality level assigned to it. Depending on the criticality level, the IRDA user will be able to assign a Service Level Agreement in number of days. On breach of SLA, an e-mail notification will be sent to the following users:

- 1. Higher authority of the action user defined in the corporate hierarchy.
- 2. IRDA executive defined to receive such SLA notifications.

The SLA will run on the following status:

- 1. **ESCALATED:** This will mean that if the insurance company action user doesn't respond to a complaint escalated to them, within the no .of days assigned to that complaint, the SLA will get breached and e-mail notification will be sent to the above mentioned users.
- 2. RE-OPEN: If the complaint remains in the RE-OPEN state, for more than the number of days assigned to it, SLA will be breached and e-mail notification will be sent to the above mentioned users.

3. IRDA ESCALATED: If the complaint remains in the IRDA ESCALATED state, for more than the number of days assigned to it, SLA will be breached and e-mail notification will be sent to the above mentioned users

The SLA table will look like this:

Complaint Status	Level 1 SLA	Level 2 SLA	Level 3 SLA
ESCALATED	1	3	5
REOPEN	3	5	10
IRDA ESCALATED	1	2	3

The above table can be explained that if the complaint level is 2 and the status of the complaint is ESCALATED, the SLA to act on the complaint is 3 days.

6.10.15 User Creation by IRDA

The system will require the following type of users who will be performing actions for smooth running of the system. All users would have email access. Users are listed with their profile below:

1. IRDA Administrator

IRDA administrative user will create other users in the system and do the master setup. The system will provide a default user who will have IRDA administrative rights. If IRDA wants to create more administrative users, they will have to create users with the type IRDA Administrator. All the below listed users will be created by the IRDA Administrator.

2. IRDA Product User

IRDA product user will enter/escalate the complaints which are received through offline mode by the policy holder. This user will also have the rights to receive e-mail notifications on breach of SLA on the basis of the product type. To create this user the system will provide an interface to select the Entity type and product type and create a user for that product. For example, the product user will handle complaint against Agents for the General Insurance product. This user will also receive complaints against companies which are not listed with IRDA.

3. IRDA User for unlicensed / unregistered entities

This user will be entitled to receive the complaints against the unlicensed / unregistered entities. The user will be sent a mail when a complaint against an unregistered entity is entered into the IRDA IGMS. The user will have the option to view the complaint details and would take action on the complaint in an offline mode.

4. IRDA User for complaints received against IRDA

There would be a facility to create a user who would manage the complaints received against IRDA. When a complaint is registered against IRDA, a mail would be sent to this user and the user can login to the IRDA IGMS to view the details of the complaint. He would also have the right to resolve the complaint.

5. IRDA Surveillance User

This user will be a user at a senior role who will have access to MIS reports.

6. Insurance Company Administrator

IRDA will create an administrative user for each company listed with IRDA. This user will have an interface to login to the application and create users required at the insurance company level.

7. TPA Administrator

IRDA will create an administrative user for each TPA listed with IRDA. This user will have an interface to login to the application and create users required at the TPA level.

8. Surveyor Administrator

IRDA will create an administrative user for each Surveyor listed with IRDA. This user will have an interface to login to the application and create users required at the Surveyor level.

6.10.16 User creation by Entity (Insurance Company / Broker) Administrator

IRDA will create an administrative user for each Entity. This administrative user will create other users of the firm to perform different operations. Following type of users will be created at the firm level:

1. Product/Action User

This user will upload complaints received by the insurance company. Uploading of complaints or entering the complaints into the IRDA IGMS will be a daily process. This user will receive the escalated complaints by IRDA. To create this user the system will provide an interface to select the Entity type against whom the complaint will be registered; select product type, select functional area and map the user to the combination of Entity, Product, and Functional Area. For example, the product user will handle complaint against "Insurance Company" for the "General Insurance" product in the area of "Sales".

2. Product Head

The product head is a senior of the product user in the corporate hierarchy. He will receive the e-mail notifications when SLA is breached. When the policy holder doesn't find his complaint online and files the first level complaint on the IRDA IGMS, the Product head will be notified of this compliance breach. The Product head will have access to the reports of the firm.

6.10.17 Other Entities Master

IRDA should have the facility to define other entities like SEBI, RBI and other entities and should be able to map them to complaints as required.

6.10.18 Custom Fields

For critical forms and modules, IRDA should have the facility to define / add custom fields to enhance the application without much hassle.

7 COMPLIANCE RECOMMENDATIONS

The IRDA initiative to manage the entire Grievance Management system across Insurance Industry is a standardized approach. It will smoothen the grievance workflow between the Insurance companies (TPA/Surveyors/Agents), Brokers and IRDA. IRDA will define compliance issues that all the Entity should adhere too. Following are the few pointers:

- 1. All complaints received by the entities to be uploaded to the IRDA IGMS and get the IRDA Token Number.
- 2. When the Entities will upload the data on the IRDA IGMS, the IRDA IGMS will issue a return file which the firm should download. For successful records, the unique IRDA Token number should be mapped to internal reference number maintained by that Entity firm. The user will make the respective change as guided by IRDA for the unsuccessful records and upload the file back into the IRDA IGMS. If the complaints at the firm level, doesn't have IRDA Token number and the complaint is two or more days old, will mean that the complaint is not uploaded into the IRDA IGMS. To track this, IRDA will have to make surprise audit checks at the Entity.
- 3. The policy holder will search for their complaints on the IRDA IGMS and if not found the complaints will be sent to the firm with a flag of download on it. These complaints need to be downloaded by the firm and map it with the internal complaint system. Once downloaded successfully the Entity should remove the flag of download from the IRDA IGMS by the interface provided on the system.
- 4. If the complaints are not found on the IRDA IGMS, it should be considered a compliance issue. Such non-existent complaints on IRDA IGMS should be tracked and action should be taken against the Insurer for such omissions.
- 5. All the communications between the insurers and complainant would have IRDA Token Number and Insurer's internal reference number, printed on them.
- 6. Insurers not having on-line connectivity to their grievances applications would be provided facility to download the policy holder's complaints from IGMS and update the status to IGMS by the end of the day. Such insurers would be given a time frame for migrating to on-line system.

8 MANDATORY REQUIREMENTS

There are few mandatory requirements which need to be met apart from the requirements mentioned in the FRS. These requirements are outside the scope of the IRDA IGMS but are mandatory for smooth functioning of grievance management.

- 1. The IRDA's internal Grievances Management System should be integrated with IGMS and all data from the internal system would be migrated to IRDA IGMS.
- 2. IRDA IGMS should support multi-lingual content. The entire portal should be available in 2 languages i.e. English and Hindi.

9 ANNEXURE

9.1 **Grievance Resolution Table**

Current Status	User	Action	Against Whom	Mode	New Status
				Fax Call	
			Insurance Company	E-mail	
		Lodge a Complaint against	(TPA / Surveyor) and	Letter	
N/A	Policy Holder	Registered Company	Broker	Online	New
N/A	Policy Holder	Lodge a complaint against Registered Company to IRDA call center	Insurance Company (TPA / Surveyor) and Broker	Fax / Call / E-mail / Letter	New
N/A	Policy Holder	Lodge a complaint against Registered Company directly through portal & IRDA Token Number generation	Insurance Company (TPA / Surveyor) and Broker	Portal	NEW
N/A	Policy Holder	Lodge a complaint against unregistered or unlicensed entities	Unregistered or Unlicensed entities	Portal	UNREGISTERED
New	IRDA	Lodging the complaint into portal on behalf of policy holder & IRDA Token Number generation	Insurance Company (TPA / Surveyor) and Broker	Portal	NEW
New	Insurance Company /	Complaint Accepted			Open

	Broker				
Open	Insurance Company / Broker	Complaint Resolved			Resolved
Open	Insurance Company /			Upload / Form	Open
Resolved	Broker	Upload to IRDA		Entry	Resolved
Open		Generation of IRDA Token			Open / Pending
Resolved	IRDA IGMS	Number	Complaint		Resolved
Open	Insurance Company / Broker	Update the Complaint on IRDA Website	IRDA	Upload / Form Entry	Open / Pending
Open	IRDA IGMS	Escalation to IRDA	Insurance Company (TPA / Surveyor) and Broker	Automatic	Escalated
Resolved	Policy Holder	Escalate by IRDA	Insurance Company (TPA / Surveyor) and Broker	Manual	Escalated
New			Insurance Company		
Open	Ministry of Finance / Other	Escalation of Complaints on High	(TPA / Surveyor) and		
Resolved	Higher Authority	Urgency	Broker	Manual	IRDA Escalated
Escalated	Policy Holder / IRDA IGMS	If Complaint not found, Escalate to Insurance Company	Insurance Company (TPA / Surveyor) and Broker	Manual	Escalated
Escalated	Insurance Company / Broker	Request for Closure Accepted	Escalated Complaint	Manual	Closed
Escalated	Insurance Company / Broker	Request for Closure Rejected	Escalated Complaint	Manual	Escalated
Escalated	Insurance Company / Broker	Accept Escalated Complaint	Escalated Complaint	Manual	Re-Open
IRDA Escalated	IRDA	High Urgency Escalated Complaints	Insurance Company (TPA / Surveyor) and	Manual	Re-Open

			Broker		
	Insurance Company /				
Re-Open	Broker	Escalated Complaint resolved	Escalated Complaint	Manual	Resolved
			Insurance Company		
			(TPA / Surveyor) and		
Resolved	IRDA IGMS	Complaint closure	Broker	Manual	Closed

9.2 Classification of Complaints (Indicative List)

Product Type	Functional Area	Complaint
Conventional Life Insurance Policy	Sales	Plan & Term of the policy differ from what is requested
Conventional Life Insurance Policy	Sales	Mis-sale/Mis-representation/Tampering in proposal
Conventional Life Insurance Policy	New Business	Acceptance of proposal related complaints
Conventional Life Insurance Policy	New Business	Non-refund of excess proposal deposit
Conventional Life Insurance Policy	New Business	communication of decision on proposals not done within 15 days of receipt
Conventional Life Insurance Policy	New Business	Non-receipt of Policy Bond
Conventional Life Insurance Policy	New Business	Refund on Free-look
Conventional Life Insurance Policy	New Business	Error in Policy Schedule and Documents
Conventional Life Insurance Policy	Policy Servicing	Cancellation of policy other than Free-look
Conventional Life Insurance Policy	Policy Servicing	Response for recording Change of address is not sent within 10 days from receipt of communication
Conventional Life Insurance Policy	Policy Servicing	Response for noting a new nomination or change of nomination is not done within 10 days from receipt of communication
Conventional Life Insurance Policy	Policy Servicing	Response for noting an assignment is not sent within 10 days from receipt of communication

Conventional Life Insurance Policy	Policy Servicing	Response for information of current status of policy is not sent within 10 days from the receipt of communication
Conventional Life Insurance Policy	Policy Servicing	Response for issuance of an endorsement under the policy (noting a change in sum assured etc.) is not sent within 10 days from the receipt of communication
Conventional Life Insurance Policy	Policy Servicing	Response for issuance of duplicate policy is not sent within 10 days from the receipt of the communication
Conventional Life Insurance Policy	Policy Servicing	Payment of premium (ECS, Online payment, non-acceptance by company etc.)
Conventional Life Insurance Policy	Policy Servicing	Delay in adjustment of premium (causing policy lapse, loss of units etc.)
Conventional Life Insurance Policy	Policy Servicing	Complaints related to improper Allocation of Units
Conventional Life Insurance Policy	Policy Servicing	NAV related complaints
Conventional Life Insurance Policy	Policy Servicing	Charges deducted are not as per the policy provision
Conventional Life Insurance Policy	Policy Servicing	Non-receipt of Premium receipt
Conventional Life Insurance Policy	Policy Servicing	Non-receipt of Duplicate policy
Conventional Life Insurance Policy	Policy Servicing	Non-receipt of lapse intimation
Conventional Life Insurance Policy	Policy Servicing	Complaints related to Revival of lapsed policy
Conventional Life Insurance Policy	Policy Servicing	Complaint related to Assignment of Policy
Conventional Life Insurance Policy	Policy Servicing	Transfer of policy from one branch to another

Conventional Life Insurance Policy	Policy Servicing	Complaint on other benefits under the policy other than policy payment (Automatic Premium loan/ premium redirection/conversion option etc.)
Conventional Life Insurance Policy	Policy Servicing	Complaint on alteration in policy (Rider addition or deletion, change in SA, Change in Premium, Change in mode of payment, change in plan & term etc.)
Conventional Life Insurance Policy	Policy Servicing	Non-receipt of statement of accounts/ bonus etc.
Conventional Life Insurance Policy	Claim Servicing	Surrender Value not paid
	Claim Servicing	Payment of less surrender value
Conventional Life Insurance Policy	Claim Servicing	Queries or requirement of additional document in respect of survival benefit not received within 15 days of receipt of the claim request
Conventional Life Insurance Policy	Claim Servicing	Partial withdrawal benefit is not paid
Conventional Life Insurance Policy	Claim Servicing	Survival Benefit is not paid within 30 days from the date of receipt of all relevant papers
	Claim Servicing	Queries or requirement of additional document in respect of Maturity Claim not received within 15 days of receipt of the claim request
Conventional Life Insurance Policy	Claim Servicing	Maturity claim is not paid within 30 days from the date of receipt of all relevant papers
Conventional Life Insurance Policy	Claim Servicing	Queries or requirement of additional document in respect of Death Claim not received within 15 days of receipt of the claim request
Conventional Life Insurance Policy	Claim Servicing	Death claim is not paid within 30 days from the date of receipt of all relevant papers
Conventional Life Insurance Policy	Claim Servicing	Death claim not paid since investigation is not completed within 6 months from the date of intimation

Conventional Life Insurance Policy	Claim Servicing	Repudiation of Claim
Conventional Life Insurance Policy	Claim Servicing	Queries or requirement of additional document for any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not received within 15 days of the receipt of the claim request
Conventional Life Insurance Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid within 30 days from the date of receipt of all relevant papers
Conventional Life Insurance Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid since investigation is not completed within 6 months from the date of intimation
Conventional Life Insurance Policy	Claim Servicing	Complaint related to Payment of Annuity installments
Conventional Life Insurance Policy	Claim Servicing	Response for processing and Payment of Policy Loan is not sent within 10 days from receipt of the communication
Conventional Life Insurance Policy	Claim Servicing	The amount of claim is not correct (Bonus, Sum Assured etc.)
Conventional Life Insurance Policy	Claim Servicing	Non-payment of penal interest for delayed policy payments
Conventional Life Insurance Policy	Others	Any other complaint related to Policy
Conventional Life Insurance Policy	Others	Advertisement related complaint
Conventional Life Insurance Policy	Others	Complaint against Agent
Conventional Life Insurance Policy	Others	Malpractices by the employees of the insurer
Conventional Life Insurance Policy	Others	Repeated and unwanted tele-calls from the company - Do not Call Register

Unit Linked Life Insurance Policy	Sales	Plan & Term of the policy differ from what is requested
Unit Linked Life Insurance Policy	Sales	Mis-sale/Mis-representation/Tampering in proposal
Unit Linked Life Insurance Policy	New Business	Acceptance of proposal related complaints
Unit Linked Life Insurance Policy	New Business	Non-refund of excess proposal deposit
Unit Linked Life Insurance Policy	New Business	communication of decision on proposals not done within 15 days of receipt
Unit Linked Life Insurance Policy	New Business	Non-receipt of Policy Bond
Unit Linked Life Insurance Policy	New Business	Refund on Free-look
Unit Linked Life Insurance Policy	New Business	Error in Policy Schedule and Documents
Unit Linked Life Insurance Policy	Policy Servicing	Cancellation of policy other than Free-look
Unit Linked Life Insurance Policy	Policy Servicing	Response for recording Change of address is not sent within 10 days from receipt of communication
Unit Linked Life Insurance Policy	Policy Servicing	Response for noting a new nomination or change of nomination is not done within 10 days from receipt of communication
Unit Linked Life Insurance Policy	Policy Servicing	Response for noting an assignment is not sent within 10 days from receipt of communication
Unit Linked Life Insurance Policy	Policy Servicing	Response for information of current status of policy is not sent within 10 days from the receipt of communication
Unit Linked Life Insurance Policy	Policy Servicing	Response for issuance of an endorsement under the policy (noting a change in sum assured etc.) is not sent within 10 days from the receipt of communication

Unit Linked Life Insurance Policy	Policy Servicing	Response for issuance of duplicate policy is not sent within 10 days from the receipt of the communication
Unit Linked Life Insurance Policy	Policy Servicing	Payment of premium (ECS, Online payment, non-acceptance by company etc.)
Unit Linked Life Insurance Policy	Policy Servicing	Delay in adjustment of premium (causing policy lapse, loss of units etc.)
Unit Linked Life Insurance Policy	Policy Servicing	Complaints related to Improper Allocation of Units
Unit Linked Life Insurance Policy	Policy Servicing	NAV related complaints
Unit Linked Life Insurance Policy	Policy Servicing	Charges deducted are not as per the policy provision
Unit Linked Life Insurance Policy	Policy Servicing	Non-receipt of Premium receipt
Unit Linked Life Insurance Policy	Policy Servicing	Non-receipt of Duplicate policy
Unit Linked Life Insurance Policy	Policy Servicing	Non-receipt of lapsed intimation
Unit Linked Life Insurance Policy	Policy Servicing	Complaint related to Revival of lapsed policy
Unit Linked Life Insurance Policy	Policy Servicing	Complaint related to Assignment of Policy
Unit Linked Life Insurance Policy	Policy Servicing	Complaint related to Transfer of policy from one branch to another
Unit Linked Life Insurance Policy	Policy Servicing	Complaint on other benefits under the policy other than policy payment (Automatic Premium loan/ premium redirection/conversion option etc.)
Unit Linked Life Insurance Policy	Policy Servicing	Complaint on alteration in policy (Rider addition or deletion, change in SA, Change in Premium, Change in mode of payment, change in plan & term etc.)

Unit Linked Life Insurance Policy	Policy Servicing	Non-receipt of statement of accounts/ bonus etc.
Unit Linked Life Insurance Policy	Claim Servicing	Surrender Value not paid
Unit Linked Life Insurance Policy	Claim Servicing	Payment of less surrender value
Unit Linked Life Insurance Policy	Claim Servicing	Queries or requirement of additional document for Survival Benefit is not received within 15 days of the receipt of the claim request
Unit Linked Life Insurance Policy	Claim Servicing	Partial withdrawal benefit is not paid
Unit Linked Life Insurance Policy	Claim Servicing	Survival Benefit is not paid within 30 days from the date of receipt of all relevant papers
Unit Linked Life Insurance Policy	Claim Servicing	Queries or requirement of additional document for Maturity Claim is not received within 15 days of the receipt of the claim request
Unit Linked Life Insurance Policy	Claim Servicing	Maturity claim is not paid within 30 days from the date of receipt of all relevant papers
Unit Linked Life Insurance Policy	Claim Servicing	Queries or requirement of additional document for Death Claim is not received within 15 days of receipt of the claim request
Unit Linked Life Insurance Policy	Claim Servicing	Death claim is not paid within 30 days from the date of receipt of all relevant papers
Unit Linked Life Insurance Policy	Claim Servicing	Death claim not paid since investigation is not completed within 6 months from the date of intimation
Unit Linked Life Insurance Policy	Claim Servicing	Repudiation of Claim

Unit Linked Life Insurance Policy	Claim Servicing	Queries or requirement of additional document for any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not received within 15 days of the receipt of the claim request
Unit Linked Life Insurance Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid within 30 days from the date of receipt of all relevant papers
Unit Linked Life Insurance Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid since investigation is not completed within 6 months from the date of intimation
Unit Linked Life Insurance Policy	Claim Servicing	Complaint related to Payment of Annuity installments
Unit Linked Life Insurance Policy	Claim Servicing	Response for processing and Payment of Policy Loan is not sent within 10 days from the receipt of the communication
Unit Linked Life Insurance Policy	Claim Servicing	The amount of claim is not correct (Bonus, Sum Assured etc.)
Unit Linked Life Insurance Policy	Claim Servicing	Non-payment of penal interest for delayed policy payments
Unit Linked Life Insurance Policy	Others	Any other complaint related to Policy
Unit Linked Life Insurance Policy	Others	Advertisement related complaint
Unit Linked Life Insurance Policy	Others	Complaint against Agent
Unit Linked Life Insurance Policy	Others	Malpractices by the employees of the insurer
Unit Linked Life Insurance Policy	Others	Repeated and unwanted tele-calls from the company - Do not Call Register
Pension Policy	Sales	Plan & Term of the policy differ from what is requested
Pension Policy	Sales	Mis-sale/Mis-representation/Tampering in proposal

Pension Policy	New Business	Acceptance of proposal related complaints
Pension Policy	New Business	Non-refund of excess proposal deposit
Pension Policy	New Business	communication of decision on proposals not done within 15 days of
		receipt
Pension Policy	New Business	Non-receipt of Policy Bond
Pension Policy	New Business	Refund on Free-look
Pension Policy	New Business	Error in Policy Schedule and Documents
Pension Policy	Policy Servicing	Cancellation of policy other than Free-look
Pension Policy	Policy Servicing	Response for recording Change of address is not sent within 10 days from receipt of communication
Pension Policy	Policy Servicing	Response for noting a new nomination or change of nomination is not done within 10 days from receipt of communication
Pension Policy	Policy Servicing	Response for noting an assignment is not sent within 10 days from receipt of communication
Pension Policy	Policy Servicing	Response for information of current status of policy is not sent within 10 days from the receipt of communication
Pension Policy	Policy Servicing	Response for issuance of an endorsement under the policy (noting a change in sum assured etc.) is not sent within 10 days from the receipt of communication
Pension Policy	Policy Servicing	Response for issuance of duplicate policy is not sent in 10 days from the receipt of the communication
Pension Policy	Policy Servicing	Payment of premium (ECS, Online payment, non-acceptance by company etc.)
Pension Policy	Policy Servicing	Delay in adjustment of premium (causing policy lapse, loss of units etc.)
Pension Policy	Policy Servicing	Complaints related to Improper Allocation of Units
Pension Policy	Policy Servicing	NAV related complaints
Pension Policy	Policy Servicing	Charges deducted are not as per the policy provision

Pension Policy	Policy Servicing Non-receipt of Premium receipt	
Pension Policy	Policy Servicing	Non-receipt of Duplicate policy
Pension Policy	Policy Servicing	Non-receipt of lapsed intimation
Pension Policy	Policy Servicing Complaints related to Revival of lapsed policy	
Pension Policy	Policy Servicing	Complaints related to Assignment of Policy
Pension Policy	Policy Servicing	Complaints related to Transfer of policy from one branch to another
Pension Policy	Policy Servicing	Complaint on other benefits under the policy other than policy payment (Automatic Premium loan/ premium redirection/conversion option etc.)
Pension Policy	Policy Servicing	Complaint on alteration in policy (Rider addition or deletion, change in SA, Change in Premium, Change in mode of payment, change in plan & term etc.)
Pension Policy	Policy Servicing	Non-receipt of statement of accounts/ bonus etc.
Pension Policy	Claim Servicing	Surrender Value not paid
Pension Policy	Claim Servicing	Less surrender value paid
Pension Policy	Claim Servicing	Queries or requirement of additional document for Survival Benefit is not received within 15 days of the receipt of the claim request
Pension Policy	Claim Servicing	Partial withdrawal benefit is not paid
Pension Policy	Claim Servicing	Survival Benefit is not paid within 30 days from the date of receipt of all relevant papers
Pension Policy	Claim Servicing	Queries or requirement of additional document for Maturity Claim is not received within 15 days of the receipt of the claim request
Pension Policy	Claim Servicing	Maturity claim is not paid within 30 days from the date of receipt of all relevant papers
Pension Policy	Claim Servicing	Queries or requirement of additional document for Death Claim is not received within 15 days of the receipt of the claim request

Pension Policy	Claim Servicing	Death claim is not paid within 30 days from the date of receipt of all relevant papers
Pension Policy	Claim Servicing	Death claim not paid since investigation is not completed within 6 months from the date of intimation
Pension Policy	Claim Servicing	Repudiation of Claim
Pension Policy	Claim Servicing	Queries or requirement of additional document for any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not received within 15 days of the receipt of the claim request
Pension Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid within 30 days from the date of receipt of all relevant papers
Pension Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid since investigation is not completed within 6 months from the date of intimation
Pension Policy	Claim Servicing	Complaint related to Payment of Annuity installments
Pension Policy	Claim Servicing	Response for processing and Payment of Policy Loan is not sent within 10 days from the receipt of the communication
Pension Policy	Claim Servicing	The amount of claim is not correct (Bonus, Sum Assured etc.)
Pension Policy	Claim Servicing	Non-payment of penal interest for delayed policy payments
Pension Policy	Others	Any other complaint related to Policy
Pension Policy	Others	Advertisement related complaint
Pension Policy	Others	Complaint against Agent
Pension Policy	Others	Malpractices by the employees of the insurer
Pension Policy	Others	Repeated and unwanted tele-calls from the company - Do not Call Register
Health Insurance Policy	Sales	Plan & Term of the policy differ from what is requested
Health Insurance Policy	Sales	Mis-sale/Mis-representation/Tampering in proposal
Health Insurance Policy	New Business	Acceptance of proposal related complaints

Health Insurance Policy	New Business	Non-refund of excess proposal deposit
Health Insurance Policy	New Business	communication of decision on proposals not done within 15 days of receipt
Health Insurance Policy	New Business	Non-receipt of Policy Bond
Health Insurance Policy	New Business	Refund on Free-look
Health Insurance Policy	New Business	Error in Policy Schedule and Documents
Health Insurance Policy	Policy Servicing	Cancellation of policy other than Free-look
Health Insurance Policy	Policy Servicing	Response for recording Change of address is not sent within 10 days from receipt of communication
Health Insurance Policy	Policy Servicing	Response for noting a new nomination or change of nomination is not done within 10 days from receipt of communication
Health Insurance Policy	Policy Servicing	Response for noting an assignment is not sent within 10 days from receipt of communication
Health Insurance Policy	Policy Servicing	Response for information of current status of policy is not sent within 10 days from the receipt of communication
Health Insurance Policy	Policy Servicing	Response for issuance of an endorsement under the policy (noting a change in sum assured etc.) is not sent within 10 days from the receipt of communication
Health Insurance Policy	Policy Servicing	Response for issuance of duplicate policy is not sent within 10 days from the receipt of the communication
Health Insurance Policy	Policy Servicing	Payment of premium (ECS, Online payment, non-acceptance by company etc.)
Health Insurance Policy	Policy Servicing	Delay in adjustment of premium (causing policy lapse, loss of units etc.)
Health Insurance Policy	Policy Servicing	Complaints related to Improper Allocation of Units
Health Insurance Policy	Policy Servicing	NAV related complaints
Health Insurance Policy	Policy Servicing	Charges deducted are not as per the policy provision
Health Insurance Policy	Policy Servicing	Non-receipt of Premium receipt

Health Insurance Policy	Policy Servicing	Non-receipt of Duplicate policy
Health Insurance Policy	Policy Servicing	Non-receipt of lapsed intimation
Health Insurance Policy	Policy Servicing	Complaints related to Revival of lapsed policy
Health Insurance Policy	Policy Servicing	Complaint related to Assignment of Policy
Health Insurance Policy	Policy Servicing	Complaint related to Transfer of policy from one branch to another
Health Insurance Policy	Policy Servicing	Complaint on other benefits under the policy other than policy payment (Automatic Premium loan/ premium redirection/conversion option etc.)
Health Insurance Policy	Policy Servicing	Complaint on alteration in policy (Rider addition or deletion, change in SA, Change in Premium, Change in mode of payment, change in plan & term etc.)
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Health Insurance Policy	Claim Servicing	Less surrender value paid
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Health Insurance Policy	Claim Servicing	Partial withdrawal benefit is not paid
Health Insurance Policy	Claim Servicing	Survival Benefit is not paid within 30 days from the date of receipt of all relevant papers
Health Insurance Policy	Claim Servicing	Queries or requirement of additional document for Maturity Claim is not received within 15 days of the receipt of the claim request
Health Insurance Policy	Claim Servicing	Maturity claim is not paid within 30 days from the date of receipt of all relevant papers
Health Insurance Policy	Claim Servicing	Queries or requirement of additional document for Death Claim is not received within 15 days of the receipt of the claim request

Health Insurance Policy	Claim Servicing	Death claim is not paid within 30 days from the date of receipt of all relevant papers
Health Insurance Policy	Claim Servicing	Death claim not paid since investigation is not completed within 6 months from the date of intimation
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Health Insurance Policy	Others	Any other complaint related to Policy
Health Insurance Policy	Others	Advertisement related complaint
Health Insurance Policy	Others	Complaint against Agent
Health Insurance Policy	Others	Malpractices by the employees of the insurer
Health Insurance Policy	Others	Repeated and unwanted tele-calls from the company - Do not Call Register
Group Insurance Policy	Sales	Plan & Term of the policy differ from what is requested
Group Insurance Policy	Sales	Mis-sale/Mis-representation/Tampering in proposal
Group Insurance Policy	New Business	Acceptance of proposal related complaints

Group Insurance Policy	New Business	Non-refund of excess proposal deposit	
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Group Insurance Policy	Policy Servicing	Delay in adjustment of premium (causing policy lapse, loss of units etc.)	
Group Insurance Policy	Policy Servicing	Complaints related to Improper Allocation of Units	
Group Insurance Policy	Policy Servicing	NAV related complaints	
Group Insurance Policy	Policy Servicing	Charges deducted are not as per the policy provision	
Group Insurance Policy	Policy Servicing	Non-receipt of Premium receipt	

Group Insurance Policy	Policy Servicing	Non-receipt of Duplicate policy
Group Insurance Policy	Policy Servicing	Non-receipt of lapsed intimation
Group Insurance Policy	Policy Servicing	Complaints related to Revival of lapsed policy
Group Insurance Policy	Policy Servicing	Complaints related to Assignment of Policy
Group Insurance Policy	Policy Servicing	Complaints related to Transfer of policy from one branch to another
Group Insurance Policy	Policy Servicing	Complaint on other benefits under the policy other than policy payment (Automatic Premium loan/ premium redirection/conversion option etc.)
Group Insurance Policy	Policy Servicing	Complaint on alteration in policy (Rider addition or deletion, change in SA, Change in Premium, Change in mode of payment, change in plan & term etc.)
Group Insurance Policy	Policy Servicing	Non-receipt of statement of accounts/ bonus etc.
Group Insurance Policy	Claim Servicing	Surrender Value not paid
Group Insurance Policy	Claim Servicing	Less surrender value paid
Group Insurance Policy	Claim Servicing	Queries or requirement of additional document for Survival Benefit is not received within 15 days of the receipt of the claim request
Group Insurance Policy	Claim Servicing	Partial withdrawal benefit is not paid
Group Insurance Policy	Claim Servicing	Survival Benefit is not paid within 30 days from the date of receipt of all relevant papers
Group Insurance Policy	Claim Servicing	Queries or requirement of additional document for Maturity Claim is not received within 15 days of the receipt of the claim request
Group Insurance Policy	Claim Servicing	Maturity claim is not paid within 30 days from the date of receipt of all relevant papers
Group Insurance Policy	Claim Servicing	Queries or requirement of additional document for Death Claim is not received within 15 days of the receipt of the claim request

Group Insurance Policy	Claim Servicing	Death claim is not paid within 30 days from the date of receipt of all relevant papers
Group Insurance Policy	Claim Servicing	Death claim not paid since investigation is not completed within 6 months from the date of intimation
Group Insurance Policy	Claim Servicing	Repudiation of Claim
Group Insurance Policy	Claim Servicing	Queries or requirement of additional document for any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not received within 15 days of the receipt of the claim request
Group Insurance Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid within 30 days from the date of receipt of all relevant papers
Group Insurance Policy	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid since investigation is not completed within 6 months from the date of intimation
Group Insurance Policy	Claim Servicing	Complaint related to Payment of Annuity installments
Group Insurance Policy	Claim Servicing	Response for processing and Payment of Policy Loan is not sent within 10 days from the receipt of the communication
Group Insurance Policy	Claim Servicing	The amount of claim is not correct (Bonus, Sum Assured etc.)
Group Insurance Policy	Claim Servicing	Non-payment of penal interest for delayed policy payments
Group Insurance Policy	Others	Any other complaint related to Policy
Group Insurance Policy	Others	Advertisement related complaint
Group Insurance Policy	Others	Complaint against Agent
Group Insurance Policy	Others	Malpractices by the employees of the insurer
Group Insurance Policy	Others	Repeated and unwanted tele-calls from the company - Do not Call Register
Others	Sales	Plan & Term of the policy differ from what is requested
Others	Sales	Mis-sale/Mis-representation/Tampering in proposal
Others	New Business	Acceptance of proposal related complaints

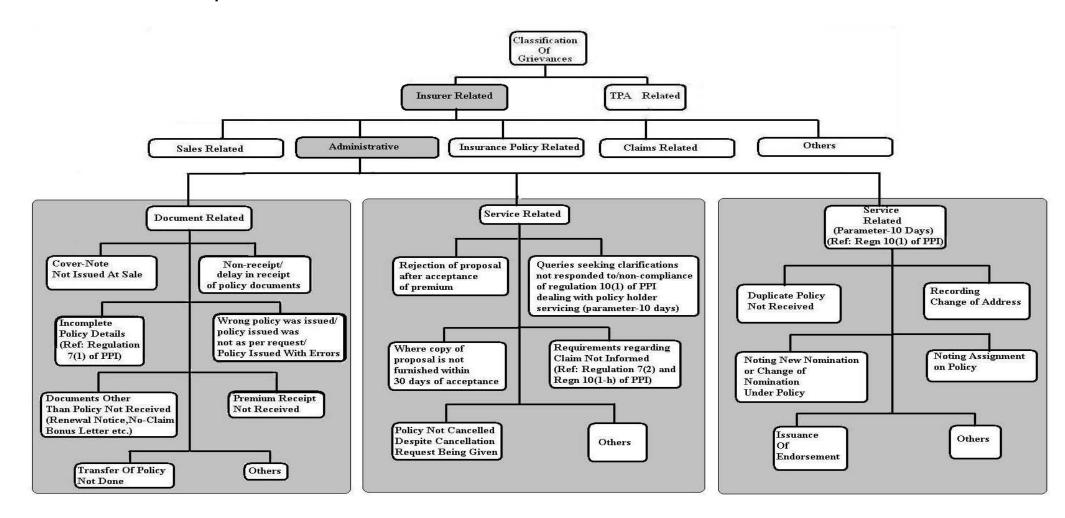
Others	New Business	Non-refund of excess proposal deposit
Others	New Business	communication of decision on proposals not done within 15 days of receipt
Others	New Business	Non-receipt of Policy Bond
Others	New Business	Refund on Free-look
Others	New Business	Error in Policy Schedule and Documents
Others	Policy Servicing	Cancellation of policy other than Free-look
Others	Policy Servicing	Response for recording Change of address is not sent within 10 days from receipt of communication
Others	Policy Servicing	Response for noting a new nomination or change of nomination is not done within 10 days from receipt of communication
Others	Policy Servicing	Response for noting an assignment is not sent within 10 days from receipt of communication
Others	Policy Servicing	Response for information of current status of policy is not sent within 10 days from the receipt of communication
Others	Policy Servicing	Response for issuance of an endorsement under the policy (noting a change in sum assured etc.) is not sent within 10 days from the receipt of communication
Others	Policy Servicing	Response for issuance of duplicate policy is not sent within 10 days from the receipt of the communication
Others	Policy Servicing	Payment of premium (ECS, Online payment, non-acceptance by company etc.)
Others	Policy Servicing	Delay in adjustment of premium (causing policy lapse, loss of units etc.)
Others	Policy Servicing	Complaints related to Improper Allocation of Units
Others	Policy Servicing	NAV related complaints
Others	Policy Servicing	Charges deducted are not as per the policy provision
Others	Policy Servicing	Non-receipt of Premium receipt

Others	Policy Servicing	Non-receipt of Duplicate policy
Others	Policy Servicing	Non-receipt of lapsed intimation
Others	Policy Servicing	Complaint related to Revival of lapsed policy
Others	Policy Servicing	Complaint related to Assignment of Policy
Others	Policy Servicing	Complaint related to Transfer of policy from one branch to another
Others	Policy Servicing	Complaint on other benefits under the policy other than policy payment (Automatic Premium loan/ premium redirection/conversion option etc.)
Others	Policy Servicing	Complaint on alteration in policy (Rider addition or deletion, change in SA, Change in Premium, Change in mode of payment, change in plan & term etc.)
Others	Policy Servicing	Non-receipt of statement of accounts/ bonus etc.
Others	Claim Servicing	Surrender Value not paid
Others	Claim Servicing	Less surrender value paid
Others	Claim Servicing	Queries or requirement of additional document for Survival Benefit is not received within 15 days of the receipt of the claim request
Others	Claim Servicing	Partial withdrawal benefit is not paid
Others	Claim Servicing	Survival Benefit is not paid within 30 days from the date of receipt of all relevant papers
Others	Claim Servicing	Queries or requirement of additional document for Maturity Claim is not received in 15 days of the receipt of the claim request
Others	Claim Servicing	Maturity claim is not paid within 30 days from the date of receipt of all relevant papers
Others	Claim Servicing	Queries or requirement of additional document for Death Claim is not received within 15 days of the receipt of the claim request

Others	Claim Servicing	Death claim is not paid within 30 days from the date of receipt of all relevant papers
Others	Claim Servicing	Death claim not paid since investigation is not completed within 6 months from the date of intimation
Others	Claim Servicing	Repudiation of Claim
Others	Claim Servicing	Queries or requirement of additional document for any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not received within 15 days of the receipt of the claim request
Others	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid within 30 days from the date of receipt of all relevant papers
Others	Claim Servicing	Any other claim (Health, Accident Benefit, Disability Benefit or other Riders) is not paid since investigation is not completed within 6 months from the date of intimation
Others	Claim Servicing	Complaint related to Payment of Annuity installments
Others	Claim Servicing	Response for processing and Payment of Policy Loan is not sent within 10 days from the receipt of the communication
Others	Claim Servicing The amount of claim is not correct (Bonus, Sum Assured etc	
Others	Claim Servicing	Non-payment of penal interest for delayed policy payments
Others	Others	Any other complaint related to Policy
Others	Others	Advertisement related complaint
Others	Others	Complaint against Agent
Others	Others	Malpractices by the employees of the insurer
Others	Others	Repeated and unwanted tele-calls from the company - Do not Call Register

9.3 Classification of Complaints (Non-Life)

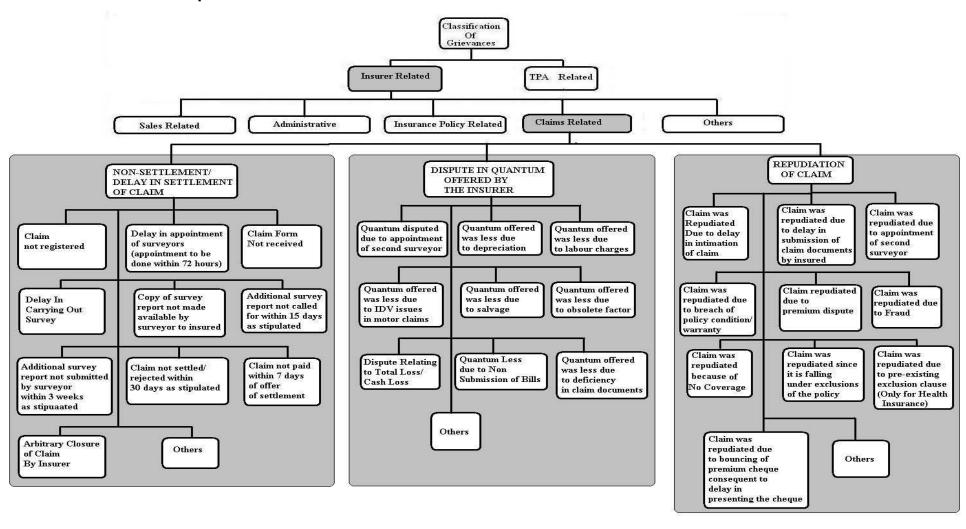
9.3.1 Administrative Complaint Classification



Category	Sub Category	Sub Sub Category
ADMINISTRATIVE (ZERO		
TOLERANCE)	Document Related	Cover-Note Not Issued At Sale
ADMINISTRATIVE (ZERO		
TOLERANCE)	Document Related	Non-receipt/delay in receipt of policy documents
ADMINISTRATIVE (ZERO		
TOLERANCE)	Document Related	Incomplete Policy Details (Ref: Regulation 7(1) of PPI)
ADMINISTRATIVE (ZERO TOLERANCE)	Document Related	Wrong policy was issued/policy issued was not as per request/ Policy Issued With Errors
ADMINISTRATIVE (ZERO TOLERANCE)	Document Related	Documents Other Than Policy Not Received (Renewal Notice, No-Claim Bonus Letter etc.)
ADMINISTRATIVE (ZERO		, i
TOLERANCE)	Document Related	Premium Receipt Not Received
ADMINISTRATIVE (ZERO		
TOLERANCE)	Document Related	Transfer Of Policy Not Done
ADMINISTRATIVE (ZERO		
TOLERANCE)	Document Related	Others
ADMINISTRATIVE (ZERO TOLERANCE)	Service Related	Rejection of proposal after acceptance of premium
ADMINISTRATIVE (ZERO		Queries seeking clarifications not responded to/non-compliance of regulation 10(1)
TOLERANCE)	Service Related	of PPI dealing with policyholder servicing (parameter- 10 days)
ADMINISTRATIVE (ZERO	Co. Floo Floratou	parameter to dayo,
TOLERANCE)	Service Related	Where copy of proposal is not furnished within 30 days of acceptance
ADMINISTRATIVE (ZERO TOLERANCE)	Service Related	Requirements regarding Claim Not Informed (Ref: Regulation 7(2) and Regn 10(1-h) of PPI)
ADMINISTRATIVE (ZERO	2311100 Holatou	, 5,
TOLERANCE)	Service Related	Policy Not Cancelled Despite Cancellation Request Being Given

ADMINISTRATIVE (ZERO		
TOLERANCE)	Service Related	Others
	Service	
	Related(Parameter-	
ADMINISTRATIVE (ZERO	10 Days)-(Ref:	
TOLERANCE)	Regn 10(1) of PPI)	Duplicate Policy Not Received
	Service	
	Related(Parameter-	
ADMINISTRATIVE (ZERO	10 Days)-(Ref:	
TOLERANCE)	Regn 10(1) of PPI)	Recording Change of Address
	Service	
	Related(Parameter-	
ADMINISTRATIVE (ZERO	10 Days)-(Ref:	
TOLERANCE)	Regn 10(1) of PPI)	Noting New Nomination or Change of Nomination Under Policy
	Service	
	Related(Parameter-	
ADMINISTRATIVE (ZERO	10 Days)-(Ref:	
TOLERANCE)	Regn 10(1) of PPI)	Noting Assignment on Policy
	Service	
	Related(Parameter-	
ADMINISTRATIVE (ZERO	10 Days)-(Ref:	
TOLERANCE)	Regn 10(1) of PPI)	Issuance of Endorsement
	Service	
4 DA 414 HOTE 4 TESO	Related(Parameter-	
ADMINISTRATIVE (ZERO	10 Days)-(Ref:	
TOLERANCE)	Regn 10(1) of PPI)	Others

9.3.2 Claim Related Complaint Classification



Category Sub Category Sub-Sub Category

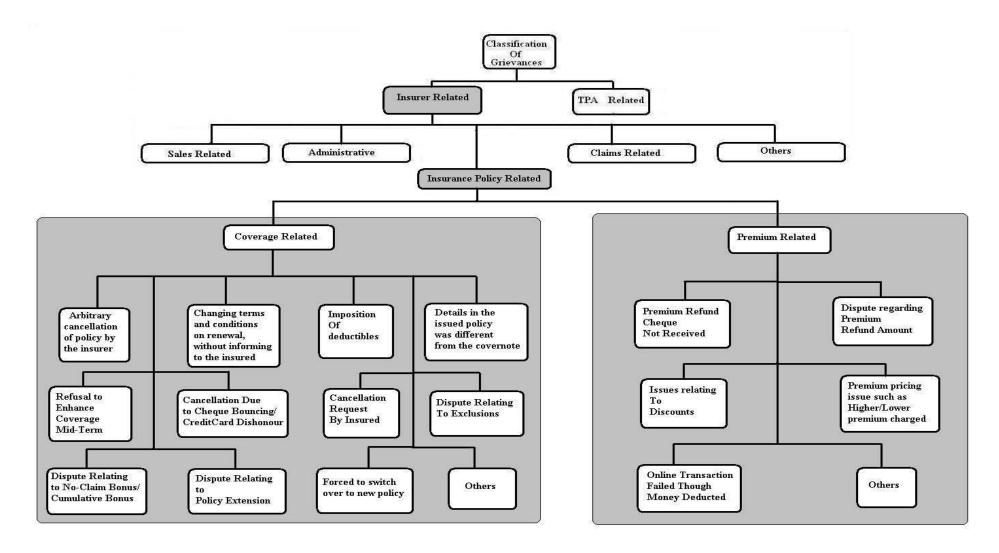
	NON-	
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Claim not registered
	NON-	
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Delay in appointment of surveyors (appointment to be done within 72 hours)
	NON-	
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Claim Form Not received
	NON-	
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Delay In Carrying Out Survey
	NON-	
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Copy of survey report not made available by surveyor to insured
	NON-	
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Additional survey report not called for within 15 days as stipulated
	NON-	
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Additional survey report not submitted by surveyor within 3 weeks as stipulated
	NON-	
CLAIMS	SETTLEMENT/DELAY	
RELATED	IN SETTLEMENT OF	Claim not settled/rejected within 30 days as stipulated

	CLAIM	
	NON- SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Claim not paid within 7 days of offer of settlement
	NON-	
CLAIMS	SETTLEMENT/DELAY IN SETTLEMENT OF	
RELATED	CLAIM	Arbitrary Closure of Claim By Insurer
	NON-	, , , , , , , , , , , , , , , , , , , ,
	SETTLEMENT/DELAY	
CLAIMS	IN SETTLEMENT OF	
RELATED	CLAIM	Others
CLAIMS	DISPUTE IN QUANTUM OFFERED	
RELATED	BY THE INSURER	Quantum disputed due to appointment of second surveyor
1(22/(123	DISPUTE IN	Quantum disputed and to appointment of decenta duritoyer
CLAIMS	QUANTUM OFFERED	
RELATED	BY THE INSURER	Quantum offered was less due to depreciation
	DISPUTE IN	
CLAIMS RELATED	QUANTUM OFFERED BY THE INSURER	Oughtum offered was less due to labour sharges
RELATED	DISPUTE IN	Quantum offered was less due to labour charges
CLAIMS	QUANTUM OFFERED	
RELATED	BY THE INSURER	Quantum offered was less due to IDV issues in motor claims
	DISPUTE IN	
CLAIMS	QUANTUM OFFERED	
RELATED	BY THE INSURER	Quantum offered was less due to salvage
CLAIMS	DISPUTE IN	
RELATED	QUANTUM OFFERED	Quantum offered was less due to obsolete factor

	BY THE INSURER	
	DISPUTE IN	
CLAIMS	QUANTUM OFFERED	
RELATED	BY THE INSURER	Dispute Relating to Total Loss/ Cash Loss
	DISPUTE IN	
CLAIMS	QUANTUM OFFERED	
RELATED	BY THE INSURER	Quantum Less due to Non Submission of Bills
	DISPUTE IN	
CLAIMS	QUANTUM OFFERED	
RELATED	BY THE INSURER	Quantum offered was less due to deficiency in claim documents
	DISPUTE IN	
CLAIMS	QUANTUM OFFERED	
RELATED	BY THE INSURER	Others
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim was repudiated due to delay in intimation of claim
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim was repudiated due to delay in submission of claim documents by insured
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim was repudiated due to appointment of second surveyor
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim was repudiated due to breach of policy condition/warranty
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim repudiated due to premium dispute
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim was repudiated due to Fraud
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim was repudiated because of No Coverage
CLAIMS	REPUDIATION OF	
RELATED	CLAIM	Claim was repudiated since it is falling under exclusions of the policy

CLAIMS RELATED	REPUDIATION OF CLAIM	Claim was repudiated due to pre-existing exclusion clause(Only for Health Insurance)
CLAIMS RELATED	REPUDIATION OF CLAIM	Claim was repudiated due to bouncing of premium cheque consequent to delay in presenting the cheque
CLAIMS RELATED	REPUDIATION OF CLAIM	Others

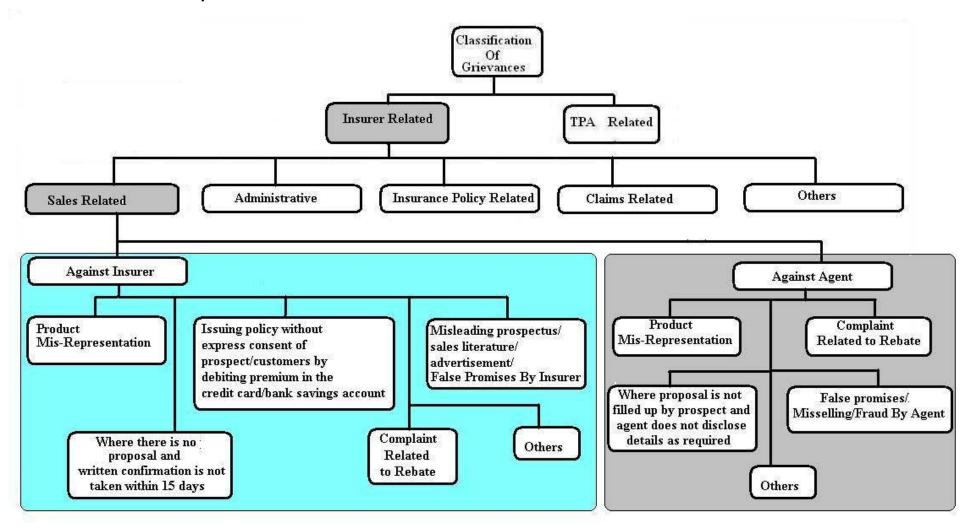
9.3.3 Policy Related Complaint Classification



Category	Sub Category	Sub-Sub Category
INSURANCE POLICY	Coverage	
RELATED	Related	Arbitrary cancellation of policy by the insurer
INSURANCE POLICY	Coverage	
RELATED	Related	Changing terms and conditions on renewal, without informing to the insured.
INSURANCE POLICY	Coverage	
RELATED	Related	Imposition of deductibles
INSURANCE POLICY	Coverage	
RELATED	Related	Details in the issued policy was different from the cover note
INSURANCE POLICY	Coverage	
RELATED	Related	Refusal to Enhance Coverage Mid-Term
INSURANCE POLICY	Coverage	
RELATED	Related	Cancellation Due to Cheque Bouncing/Credit Card Dishonor
INSURANCE POLICY	Coverage	
RELATED	Related	Cancellation Request By Insured
INSURANCE POLICY	Coverage	
RELATED	Related	Dispute Relating To Exclusions
INSURANCE POLICY	Coverage	
RELATED	Related	Dispute Relating to No-Claim Bonus/ Cumulative Bonus
INSURANCE POLICY	Coverage	
RELATED	Related	Dispute Relating to Policy Extension
INSURANCE POLICY	Coverage	
RELATED	Related	Forced to switch over to new policy
INSURANCE POLICY	Coverage	
RELATED	Related	Others
INSURANCE POLICY	Premium	
RELATED	Related	Premium Refund Cheque Not Received
INSURANCE POLICY	Premium	
RELATED	Related	Dispute regarding Premium Refund Amount
INSURANCE POLICY	Premium	
RELATED	Related	Issues relating to discounts

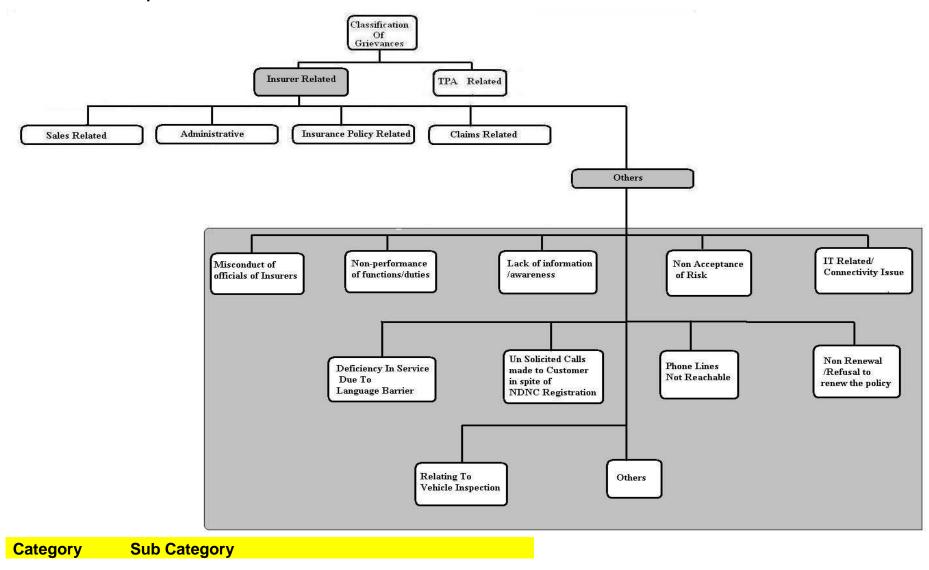
INSURANCE POLICY RELATED	Premium Related	Premium pricing issue such as Higher/Lower premium charged
INSURANCE POLICY	Premium	
RELATED	Related	Online Transaction Failed Though Money Deducted
INSURANCE POLICY	Premium	
RELATED	Related	Others

9.3.4 Sales Related Complaint Classification



Category	Sub Category	Sub Sub Category	
SALES RELATED	Against Insurer	Product Mis-Representation	
		Issuing policy without express consent of prospect/customers by debiting premium in the credit	
SALES RELATED	Against Insurer	card/bank savings account	
SALES RELATED	Against Insurer	Misleading prospectus/sales literature/advertisement/False Promises By Insurer	
SALES RELATED	Against Insurer	Where there is no proposal and written confirmation is not taken within 15 days	
SALES RELATED	Against Insurer	Complaint Related to Rebate	
SALES RELATED	Against Insurer	Others	
SALES RELATED	Against Agent	Product Mis-Representation	
SALES RELATED	Against Agent	Complaint Related to Rebate	
SALES RELATED	Against Agent	Where proposal is not filled up by prospect and agent does not disclose details as required	
SALES RELATED	Against Agent	False promises/Misspelling/Fraud By Agent	
SALES RELATED	Against Agent	Others	

9.3.5 Others Complaint Classification

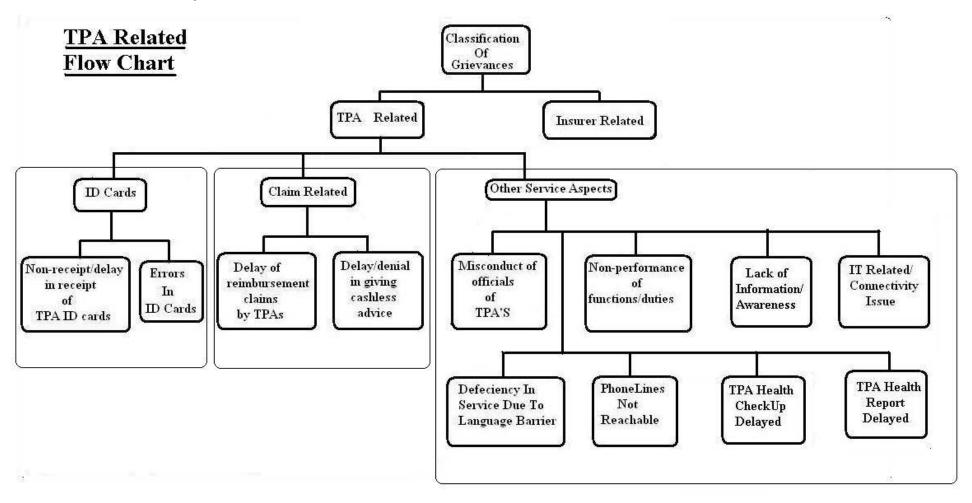


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OTHERS	Misconduct of officials of Insurers
OTHERS	Non-performance of functions/duties
OTHERS	Lack of information/awareness
OTHERS	Non Acceptance of Risk
OTHERS	IT Related/Connectivity Issue
OTHERS	Deficiency In Service Due To Language Barrier
	Unsolicited Calls made to Customer in spite of NDNC
OTHERS	Registration
OTHERS	Phone Lines Not Reachable
OTHERS	Non Renewal / Refusal to renew the policy
OTHERS	Relating To Vehicle Inspection
OTHERS	Others

9.3.6 TPA Related Complaint Classification



Category	Sub Category	Sub-Sub Category
TPA RELATED	ID Cards	Non-receipt/delay in receipt of TPA ID cards
TPA RELATED	ID Cards	Errors In ID Cards
TPA RELATED	Claim Related	Delay of reimbursement claims by TPAs
TPA RELATED	Claim Related	Delay/denial in giving cashless advice
	Other Service	
TPA RELATED	Aspects	Misconduct of officials of TPA'S
	Other Service	
TPA RELATED	Aspects	Non-performance of functions/duties
	Other Service	
TPA RELATED	Aspects	Lack of information/awareness
	Other Service	
TPA RELATED	Aspects	IT Related/Connectivity Issue
	Other Service	
TPA RELATED	Aspects	Deficiency In Service Due To Language Barrier
	Other Service	
TPA RELATED	Aspects	Phone Lines Not Reachable
	Other Service	
TPA RELATED	Aspects	TPA Health Checkup Delayed
	Other Service	
TPA RELATED	Aspects	TPA Health Report Delayed
	Other Service	
TPA RELATED	Aspects	Others

9.4 Functional Requirements

Sr. No.	Section	Module	Requirement Description
1	3	IGMS Purpose, Objectives and Scope	The system should make available, the entire data of all the complaints and the status of the complaints at any given time to IRDA
2			The system should mandate Insurance Companies (Surveyors, TPA's and Agents) and Brokers to report all the complaints
3			The system should allow policy holders to view and escalate the complaint to IRDA based on defined compliance rules
4			The system should ensure timely resolution of the complaints by allowing defining turn around time (TAT) for different complaint types
5			The system should allow IRDA to analyze the complaints with the help of ready to use MIS reports, based on ageing combinations of: Complaint Category, Entity wise details, Policy Holder (Individual or *Groups)
6	2		IGMS should address the following shortcoming:- Lack of one point source for consolidated grievances filed data with various Entities at IRDA
7			IGMS should address the following shortcoming:- Lack of real time status of complaints at any given time or at a central location
8			IGMS should address the following shortcoming:- Lack of online visibility to Policy Holders with respect to progress of their registered complaints
9			IGMS should address the following shortcoming:- Lack of Tracking for complaint resolve status with IRDA towards Entities, which may not comply with the prescribed SLA
10		Background (Shortcomings in the System)	IGMS should address the following shortcoming:- Lack of any system for IRDA to monitor and control on the complaints registered with Entities

			IGMS should address the following shortcoming:- Lack of MIS on grievances
11			handling performance to IRDA with respect to Entities, category of frequent
11			complaints registered IGMS should address the following shortcoming:- Lack of one window
12			grievance escalation facility for policy holders
12	4.1	Functional Architecture	The IRDA grievance system should act as a centralized database system for
13			all the grievances in the insurance sector
			IGMS should accept the input in the following scenario: - Policy Holder lodges
14			the complaint directly into the portal, which is downloaded by the entities for further processing.
14			IGMS should accept the input in the following scenario: - Policy Holder lodges
			the complaint to IRDA that is subsequently entered by IRDA into the portal
			and then downloaded by the entities.
15			, and the second
			IGMS should accept the input in the following scenario :- Policy Holder
16			lodging a complaint to the Entities which is uploaded to the IRDA IGMS on
10			daily basis IGMS should accept the input in the following scenario :- Policy Holder
			escalates complaint through IRDA Grievance Cell via e-mail, fax, letter, call
17			etc will be uploaded to the IRDA IGMS
			IGMS should accept the input in the following scenario :- Policy Holder visits
18			IRDA IGMS to track the complaint Status
	4.1	Functional Architecture (IRDA	The IRDA Token number should be generated for all the complaints at every
19		Token Number Generation)	entry point.
			The token number for complaints should be of the format MM-YY- <running< td=""></running<>
			serial number>. The running serial number should be reset every month. This
			will ensure that the token number is always unique. Example of the token number is as follows: - MM-YY-233675
20			Tidifibol 13 a3 follows IVIIVI- 1 1-2000/0
20	4.1	Complaint Registration	The system should allow lodging complaint against registered entities, against
		2 3 Tiplant Regionation	unregistered or unlicensed entities and against IRDA
21			<u> </u>

22	4.1	Escalation	The system should allow the policy holder to escalate the complaint to IRDA
	4.2	User Profiles	The system should allow the policyholder to - 1. Lodge complaints
23			2. Check status of complaints3. Escalate complaints
			The system should allow the entities to-
			1. Receive complaints
			2. Process complaints
			3. Upload complaints
			4. Action on escalated complaints
24			5. MIS reports (Insurer v/s Industry)
			The system should allow the IRDA Grievance cell to-
			Monitor escalated complaints Receive complaints against companies not listed with IRDA
			2. Receive complaints against companies not listed with IRDA3. Analysis on the grievance registered for each insurer
			4. Analysis of grievance management of the insurance industry
			5. Analysis of grievance by geography, and classes of grievances
			6. View grievance status and details
25			or view gire varies status and details
	4.4	Modules in IGMS	Insurers' / Brokers' Dashboard will include following features:
			 Grievance input form To upload grievances to IGMS portal
			3. To view and update status and comments of grievances against them
			4. To view IRDA's comments on grievances against them
26			5. MIS Reports
			IRDA's Dashboard will include following features:
			1. To view grievances entered directly through the portal against insurer
			and IRDA.
			2. To view grievances uploaded / mirrored from the insurer / broker's
07			database.
27			3. To escalate the grievances

			 4. To view and update status and comments of grievances 5. To be able to track and monitor the grievance handling by insurance companies 6. Detailed MIS Reports Policyholders and Others (Agents, TPA, Surveyors, Consumer Organizations) 1. Access to Grievance input form 2. Access to view status of complaints
28	5.1	Grievance Resolution Workflow	The status of the complaint should be OPEN when the complaint is entered
29	0.1	Chevance resolution vention	into the portal
			The system should change the status of the complaint to PENDING when the
30			entity accepts the complaint.
32			The system should change the status of the complaint to RESOLVED when the entity resolves the complaint
52			The system should change the status of the complaint to ESCALATED when
			the complaint is escalated manually or automatically.
33			, , , , , , , , , , , , , , , , , , ,
0.4			The system should allow the entity to either accept the ESCALATED
34			complaint or send the complaint for closure The system should change the status to CLOSED when the request for
35			closure is accepted by IRDA
			The system should change the status to REOPEN when the ESCALATED
36			complaint is accepted by the entity
37			The system should allow the complaint in the REOPEN state to be changed to RESOLVED
			The system should change the status of the complaints in the RESOLVED
38			state to CLOSED state if no action is taken on it for a stipulated time.
30	6.1.1.1	Enter complaint directly into	The system should allow policyholders to enter the complaints directly into the
39		Portal	portal.

40			The system should allow policyholder to lodge a complaint against Insurance company (TPA, Surveyor and Agent) and Broker.
41			It should capture the following details:- Policy Details, User details and complaint details.
42			It should validate the surveyor code against the surveyor database, incase the
43			It should validate the agent code against the agency licensing portal, incase
44			the complaint is against an agent The system should generate IRDA token number on successful submission of the complaint
45			Mail should be sent to policy holder, insurance company and IRDA grievance cell
46			The system should provide an interface to the insurance company to download the complaints
47	6.1.1.2	Send complaint to IRDA Grievance Cell	The system should allow IRDA call center to login to the portal and lodge a complaint on behalf of the policyholder.
	6.1.3	Send (upload) complaint to IRDA	The system should provide 3 options to the entities to send or upload complaints to the IRDA IGMS i.e. through Bulk Upload, Single Update and
48			through API/Connector The system should allow entities to login to the portal and upload the
49			complaints through a file. The system should validate the file on the following parameters: - a. The file format should be validated
50			b. Internal Reference Number should exist c. Surveyor Code and Agent code validation if the complaint is against the surveyor or agent.
			The system should generate a return file containing the IRDA Token Number for successful records and Rejection code/reason for unsuccessful records
51 52			The system should allow flow of complaints from the entity internal system to IRDA IGMS through API/Connector

53			The system should allow policy holder to enter the complaint through a single form based entry
54			The system should communicate the IRDA Token number and Internal Reference number to the policy holder
34	6.1.4	Update Complaint	The system should allow the policyholder to update the complaint and change the status to OPEN, RESOLVED or ON-HOLD.
55			The system should allow the entity to update the status on the portal either
56			through single update, bulk upload or API/Connector
57			During Bulk upload, the system should check if IRDA Token Number is provided in the file for each record
58			For single update, the system should allow searching of complaint on the basis of IRDA Token Number and update to be done for a single record at a
56			If connector available and if any update is made, the system should allow flow of complaints from the entity internal system to IRDA IGMS.
59			of complaints from the childy internal system to in
60	6.2	Complaints against Unregistered Entities	The system should provide an interface to complaint against unregistered entities.
61			It should capture the details like - User details, company against whom the complaint is lodged and complaint details.
62			On successful submission, IRDA Token Number should be generated.
63			The status of the complaint should be UNREGISTERED
64			The company should get saved into the master of unregistered or unlicensed companies
			The system should communicate the IRDA Token number to the policy holder and to the IRDA user who is entitled to receive complaints against
65			unregistered companies
66	6.3	Complaints against IRDA	The system should allow policy holder to complaint against IRDA

67			It should capture the details like - User details and complaint details.
68			On successful submission, IRDA Token Number should be generated.
69			The status of the complaint should be OPEN
			The system should send a mail to the policy holder and to IRDA user entitled
70			to receive the mail
71			It should allow IRDA user to login to the portal and update the status to RESOLVED
72			On change of status, the system should notify the policy holder
	6.4.1	Manual Escalation of Complaint	The system should allow the policyholder to search for the complaint on the
73		to IRDA	portal on the basis of IRDA Token Number or policy number and entity name.
_,			It should allow the policyholder to escalate the PENDING or RESOLVED
74			complaints.
75			Escalation should be allowed if the update date is more than the defined number of days in the master.
76			On escalation, the system should send the complaint to the escalation engine.
77	6.4.2	Escalation of complaint by System (Auto Escalation)	The system should have an auto-escalation process, which would run on a scheduled basis.
			The auto-escalation process should search for complaints with OPEN status with update date of the complaint more than the number of days defined in the master and send the complaints to the escalation engine.
78			master and send the complaints to the escalation engine.
	6.4.3	Escalation by IRDA	The system should allow the IRDA grievance cell to escalate the complaints from the policyholders from the ministry of finance or any other influential
79			authority.
			The system should mark the status of the complaints escalated by IRDA as IRDA ESCALATED and mark the complaint as HIGH priority complaint.
80			in and the property of the pro

	6.4.4	Escalation Engine	The system should identify the product user defined in the master on the basis of entity, product type and functional area. This user should be set as
81			the action user.
			The system should send a mail to the product user giving details of the
82			complaint
83			The status of the complaint should be changed to ESCALATED
	6.4.5	Escalation Process when	The system should allow the policyholder to escalate the complaint by
		company exists but complaint	entering the details of the complaint when the complaint is not found on the
84		doesn't exist	portal.
85			The status of the complaint should be set to ESCALATED
86			The system will mark the complaint for download
			The system should send an email to Entity user, IRDA user specified in the
87			master to receive the first level of complaints and the policy holder
01			The greatest should allow the entity to download auch complaints
88			The system should allow the entity to download such complaints
	6.5	Action on Escalation	The system should allow the action user to login to the portal and view the
89		7.000.000	escalated complaints
			The action user should be allowed to either accept the escalated complaint or
			request for closure of the complaint to IRDA
90			· ·
			The system should change the status of the complaint to REOPEN when the
91			complaint it is accepted by the action user
			The system should send the complaint to the IRDA product user if the
92			complaint is sent for closure.
	6.5.1	Closure Approval by IRDA	The system should allow the IRDA user to either accept or reject the request
93			sent for closure.
			If the request is rejected, the complaint status should remain escalated. If the
94			request is accepted, the complaint status should change to CLOSED.
34			The system should send notification to policy holder regarding closure of the
95			complaint
90			Complaint

96	6.6	SLA Engine	The system should run an automated process, which would search for the complaints in the following state: ESCALATED, REOPEN, and IRDA ESCALATED.
97			The system should identify the complaint level of each complaint, on the basis of the Entity, product type, functional area and complaint type. Each complaint level should have number of days associated with it to act on the complaint in the master setup.
98			If the complaint status has remained in the current state for more number of days than the number of days defined in the SLA master, the system should notify the users defined in the SLA master.
99	6.7	Check Status and View Details	The system should allow the policyholder to search for the complaint on the portal on the basis of IRDA Token Number and policy number.
100			The system should display the details of the complaint along with the history of the complaint. For this purpose, the system should maintain an audit trail.
101	6.8	Complaint Closure	The system should allow IRDA and entities to close the complaint with status RESOLVED.
102			The system should allow change of status to CLOSED only if the complaint is in its current state for more than the defined period.
103			The system should allow IRDA grievance cell to mark the closed complaints as justified or not justified. All such complaints should be moved into the archive database.
104			The system should allow the policyholder to search for the complaint in both the live transactional database as well as the archival database.
105			On closure, system should send notification to policyholder and the entity.

	6.9.1	Reports to IRDA	The system should have the facility to generate the following reports: 1. Classification of complaints as per the Entity 2. Classification of complaints as per the complaint status 3. Classification of complaints as per the product and functional area 4. Complaint Details 5. Average Resolving Rate 6. Average Response Rate 7. Repeat Complainants 8. Analysis of complaints, which get Auto Escalated 9. Complaints against unregistered entities
106			
107	6.9.2	Reports for Entities	The system should have the facility to generate all the reports, which are available to IRDA in addition to a comparison between the firm and industry.
108	6.10	Configuration Management	The system should have a facility to set up the following masters:- 1. Insurance Company Master 2. TPA Master 3. Surveyor Master 4. Product Type Master 5. Functional Type Master 6. Complaint Type Master 7. User Master
109	6.10	Configuration Management	The system should allow configuring various parameters such as:- 1. Set Escalation Days 2. Defining Complaint Level 3. Complaint Closure Settings 4. Set Service Level Agreements (SLAs)
110	7	Compliance Recommendations	If the complaints are not found on the portal, the system should track and action should be taken against the Insurer for such omissions.

111			The system should allow removal of flag for complaints which are already downloaded by the entities
			The system should make sure that all the online notifications sent to the policy
			holder and should have the IRDA Token Number and Insurer's Internal
112			Reference Number
	8	Mandatory Requirements	The system should allow integration of the current Grievance management
113		·	system by transferring the data to IRDA IGMS.
			The system should support multi-lingual content. The portal should be
114			available in 2 languages in English and Hindi.

FORM 11: PROJECT MANAGEMENT METHODOLOGY

Please submit the Complete Project Management Methodology including the following:

- e) Responsibilities of the Service provider
- f) Project Monitoring and Control
